

K Y]bZYgh!DfYa]YfY`]b`GcgVYf[.`9]b` : Ygh
XYf`G]bbY`Ub`XYf`; Y]Yf`Um

GcgVYf[`ZY]YfhY`Ua` `&%"5i [i gh&\$&(`gY]b`YfghYg`K Y]bZYgh
Ub`XYf`; Y]Yf`Um` A cgY`a`YYhg`<i bgfØW_ `VY[Y]ghYfhY`fi bX
%\$\$\$`6Ygi`WXYf"

8 Ug`YfghY`K Y]bZYghi bhYf`XYa` A chhc` A cgY`a`YYhg`<i bgfØW_ `Ub
XYf`; Y]Yf`Um]b`GcgVYf[`Uh`Ua` `&%"5i [i gh&\$&(`Y]bYb
VYa`Yf`_Ybgk`YfhYb`5bXfUb[`Yf`YVh"8]Y`J`YfUbghU`hi b[`nc[`b]W`h
bi`f`nU`fY]W`Y`Hci`f]ghYb`Ub`ž`X]Y`X]Y`ja`dcgUbhY`<`Ab[`YgY]`VfØW_Y
VYgi`WXYb`k`c`hYb`ž`gcb`XYfb`Ui`W`j`]Y`Y`9]b`Y]a`]gWXY`Ui`g`XYf
FY[`]cb`fi`bX`i`a`NY`" `b`Y]bYf`DfYggYa`]hhY`i`b[`XYf`; YgY`gW`UZh
NY`Yf`@UbX`Hci`f]ga`i`g`k`i`fXY`VYhc`b`ž`XUgg`X]Y` : Y]Yf`gck`c`l`Øf
6Ygi`WXYf`U`g`Ui`W`Øf`X]Y`c`_U`Y` ; Ya`Y]bgW`UZh`Y]bY`[`fc»`Ufh][`Y
; Y`Y[`Yb`Y]h`Vch`ž`g]W`ni`gUa`a`Ybni`Z]bXYb`i`bX`X]Y`fY[`]cb`U`Yb
GdYn]U`]h`hYb`ni`i`[`Yb]Y»`Yb"

8]Y`5ha`cgd`Åf]_`XYg` : YghYg`k`Uf`i`bVYgW`fY]V`]W`i`bX`Yg`Ø`hY
g]W`Ub`k`]Y`Y]b` : Ua`j]YbZYgh"J`cf`C`fh`_`cbbhYb`X]Y` ; ÅghY
j`YfgW`]YXYbY`K`Y]bY`XYg`NY`Yf`@UbXYg`j`Yf`_cghYb`ž`X]Y`j`ca
`c`_U`Yb`K`Y]bVUi`d`f`AgYbh]Yfh`k`i`fXYb`"8]Y`?`ca`V]bUh]cb`Ui`g
`Yff`]W`Ya`K`Y`hYf`i`bX`Y]bYf`VfY]hYb`5i`gk`U`l`Ub`GdY]gYb`i`bX
; Yhf`Åb`_Yb`gW`i`Z`XYb`]XYU`Yb`F`U`a`Yb`Øf`XUg
; YgY`][`Y]hg[`YØ`ž`XUg`Gi`WXYbXYb`ja`i`<i`bgfØW_`i`bX`Ub`XYf
A`cgY`c`Zi`ZY`h`9]b`VYgcbXYfYf`<`Ø`Ydi`b`_h`k`Uf`X]Y`@]Y`!A`i`g]_
j`cb`HcV];`c`XgW`a`]Xh`ž`XYf`a`]higY]bYa`5i`Zh]h`X]Y`6Ygi`WXYf
VY[`Y]ghYfhY"

9]b`Di`V`]_i`a`ga`U[`bYh`Øf`X]Y`F`Y[`]cb

6Øf[`Yfa`Y]ghYf`Øf[`Yb`<c`Za`Ubb`nY][`hY`g]W`YfZfYi`h`ØVYf`XYb

[fc»Yb`Ni gdfi W`i bX`XYb`9fZc`[`XYf`J YfUbgH`hi b[" 9g`k Uf`Y]b YfZc`[fY]WXYf`5i ZhU`h`Ui Z`XYa` `k]f`Z0f`X]Y`_ca a YbXYb`:\fY Ui ZVUi Yb`_0bbYb` ž`Ai »YfhY`g]W`<cZa Ubb`i bX`cV`X]Y`NU`\`j cb WfWU`%\$\$\$`; ĀghYb`Yfj cfž`X]Y`[Y`_ca a Yb`k UfYbž`i a`XUg`YfghY K Y]bZYgh`ni `Yf`YVYb``5i W`<Ubg!&UW]a`A cbgž`9fghYf ?fY]gVY][YcfXbYhYfž`k Uf`Ubk YgYbX`i bX`k 0fX][hY`X]Y`&]h]Uh]j Yž X]Y`XUg`_i `hi fY`Y`@YVYb`]b`GcgVYf[`VYfY]WXYfb`gc``"

9]b`6Ygi WXYf`Ui g`NY``gdfUW`VY[Y]ghYfh`XUf0VYfž`k]Y`[i h`X]Y 5bfY]gY`a]h`XYa` `0ZZYbh]WXYb`BU\j Yf`_Y`f`Z` b_h]cb]YfhY`i bX`XUgg X]Y`J YfUbgH`hi b[`Y]bY`gY`f`Ub[YbY`a Y`5ha cgd`ĀfY`[YVchYb \Uh``Gc`WXY`F 0W_a Y`Xi b[Yb`nY][Yb`XYi h`]W`ž`k]Y`k]W`h][`gc`WXY : YghY`Z0f`X]Y`9f\U`hi b[`i bX`GhĀf`_i b[`XYf`; Ya Y]bgW`UZh`g]bX``G]Y Z0fXYfb`b]W`h`bi f`XYb`5i ghUi gW`nk]gW`Yb`XYb`A YbgW`Ybž gcbXYfb`Ui W`XUg`6Yk i gghgY]b`Z0f`fY[]cbU`Y`DfcXi `_hY`i bX HfUX]h]cbYb"

- K Y]bZYgh`Ub`XYf`; Y]Yf`Um`Yf`YVh`c`c`Y`6Ygi WXYfnU`Yb"
- FY[]cbU`Y`K Y]bY`i bX`_i `]bUf]gWXY`? 0gh]W`_Y]hYb`]a 5b[YVch"
- @j Y!A i g]_`gcf[h`Z0f`ZYgh]WXY`Gh]a a i b["

8]Y`NY``Yf`@UbX`Hci f]ga i g`; a V<`i bX`X]Y`C fhg[Ya Y]bXY`GcgVYf[k UfYb`a]h`XYf`8i fW`Z0\fi b[`XYg`; YghYg`fi bXi a`ni Zf]YXYb``5`]bY F]W`hYf`j cb`XYf`NY``Yf`@UbX`Hci f]ga i g`; a V<ž`X]Y`Y]bYb nYbhfU`Yb`HY]`XYf`C f[Ub]gUh]cb`XYg`; YghYg`0VYfbca a Yb`UhhYž Āi »YfhY`]fYb`8Ub`_`Ub`U``Y`<Y`ZYf`i bX`DUfhbYfž`X]Y`ni a`; Y`]b[Yb XYf`J YfUbgH`hi b[`VY][YhfU[Yb`UVYb``&fYf`A Y]bi b[`bUW`k Uf X]Y`[i hY`Ni gUa a YbUfVY]h`XYf`GW`0ggY`ni `XYa`YfZc`[fY]WXYb 9j Ybh"

Ni _i bZh`XYg`K Y]bZYghYg`]b`GcgVYf[

8]Y`5i gg]W`hYb`Z0f`ni `_0bZh][Y`K Y]bZYghY`gWXY]bYb j]Y`j YfgdfYWXYbX``C f[Ub]gUhcfYb`i bX`5bk c`bYf`g]bX`VYfY]hg`]b ; Ygd`ĀWXYb`0VYf`a 0[`]WXY`BYi Yfi b[Yb`i bX`9fk Y]hYfi b[Yb`XYg Dfc[fUa a g`Z0f`XUg`bĀW`ghY`:\f``A Ub`a 0W`hY`X]Y`dcg]h]j Yb 9fZU\fi b[Yb`Ui g`XYf`YfghYb`J YfUbgH`hi b[`bi hmYb`i bX

[Y [YVYbYbZU`g`bYi Y`9`Ya YbhY`Y]bZØ\ fYbž`i a`XUg` : Ygh`bcWk
UhhfU`hj] Yf`ni` [YghU`hYb`"

K]f`ZFYi Yb`i bg`VYfY]hg`Ui Z`X]Y`bÅW`ghY`5i ZU[Y`ž`gU[hY
6Øf[Yfa`Y]ghYf`Øf[Yb`<cZza`Ubb`i bX`ghY`hY`]b`5i gg]Wk`hž`XUgg`XUg
: Ygh`ni`Y]bYa`Z`YghYb`6YghU`bXhY`]`ja`J`YfU`bghU`hi`b[g`_U`YbXYf`XYf
FY[]cb`k`YfXYb`_ØbbhY`"Gc`]XY`D`Ubi`b[Yb`i bX`XUg` : Y`YXVUW`_XYf
6Ygi`Wk`Yf`k`YfXYb`YbhgWk`Y]XYbX`ZØf`X]Y`K`Y]hYfYb`hk`]W`i`b[`XYg
K`Y]bZ`YghYg`gY]bž`XUg`b]Wk`h`bi`f`X]Y` : ØfXYfi`b[`fY[]cb`U`Yf`DfcXi`_hY
ni`a`N]Y`"\`Uhž`gcbXYfb`Ui`Wk`XUg`Ni`gUa`a`Yb[Y`Øf][`_Y]hg[YZØ`\`
XYf`A`YbgWk`Yb`Ui`g`X]YgYf`]Xm`]gWk`Yb` ; Y[YbX`ghÅf`_h`"

8 Ug`YfghY`K`Y]bZ`Ygh`Ub`XYf` ; Y]Yf`Um`nY][`h`Y]bXfi`W`_gj`c`ž`XUgg`XYf
FY[]cb`Y]b`gc`Wk`Yg`9]`Ybh`b]Wk`h`bi`f`[`i`h`hi`hž`gcbXYfb`Ui`Wk
7`UbWk`b`ZØf`K`]fhgWk`UZh`gk`UWk`ghi`a`i`bX`Hci`f]ga`i`g`V]YhYh`"8]Y
A`YbgWk`Yb`_ca`a`Yb`ni`gUa`a`Ybž`i`a` : fYi`XY`ni`hY]`Ybž`i`bX`Ui`Wk
X]Y`fY[]cb`U`Yb`DfcXi`nYbhYb`dfcZ]h]YfYb`"GWk`]Y`»`]Wk`k`]fX`XUXi`fWk
Ui`Wk`X]Y`K`YfhgWk`Åmi`b[`ZØf`c`_U`Y`K`Y]bY`i`bX`GdYn]U`]hÅhYb
Yf`Ø\`hž`k`Ug`ZØf`X]Y`≠Ybh]hÅhi`bX`XYb`7`Ufa`Y`X]YgYf`gWk`ØbYb
FY[]cb`j`cb`nYbhfU`Yf`6YXYi`hi`b[`]gh`"

8 Ug`K`Y]bZ`Ygh`A`cgY`a`YYhg`<i`bgfØW`_`]b`GcgVYf[`ZUbX`]b`Y]bYa
k`]Wk`h][`Yb`fY[]cb`U`Yb`F`U`a`Yb`ghUhhž`XU`Yg`XYb`Ni`gUa`a`Yb`U`h
j`cb` ; Ya`Y]bXYb`i`bX`c`_U`Yb`DfcXi`nYbhYb`ZØfXYfh`"8]Y
J`YfU`bghU`hi`b[`n]Y`h`b]Wk`h`bi`f`Hci`f]ghYb`Ubž`gcbXYfb`ghÅf`_h`Ui`Wk
X]Y`c`_U`Y`K`]fhgWk`UZhž`XU`K`]bnYf`i`bX` ; Ughfcbca`]Y`Ui`g`XYf
I`a`[`YVi`b[`]`fY`DfcXi`_hY`dfÅgYbh]YfYb`_ØbbYb`"8Yf`<i`bgfØW`_]gh
VY`_Ubbh`ZØf`gY]bY`a`U`Yf]gWk`Yb`@UbXgWk`UZhYb`i`bX`X]Y
A`cgY`fY[]cb`]gh`VYfØ`a`h`ZØf`]`fY`K`Y]bYž`]bgVYgcbXYfY`F`]Yg`]b[`"
8]YgY`GmbYf[]Y`nk`]gWk`Yb`XYb`VY]XYb`FY[]cb`Yb`k`]fX`Xi`fWk` : YghY
k`]Y`X]YgYg`k`Y]hYf`[`YZØfXYfh`"

8]Y` ; Y]Yf`Umž`8Yi`hgWk`UbXg`gWk`ØbghY`<Åb[`YgY]`VfØW`Yž`gd]Y`h
YVYbZU`g`Y]bY`YbhgWk`Y]XYbXY`F`c`Y`]b`XYf`hci`f]gh]gWk`Yb
5hhfU`hj]`]hÅh`XYf`FY[]cb`"A`]hY]bYf`@Åb[`Y`j`cb`" *`\$`A`YhYfb`n]Y`h
g]Y`K`UbXYfYf`i`bX`BUhi`f`]YV`UVYf`Ub`"8]Y`5bV]bXi`b[`Ub`XYb
ÖZYb`h]Wk`Yb`BU`j`Yf`_Y`fž`k`]Y`X]Y`VYgi`Wk`hY`J`YfV]bXi`b[`Ui`g`NY`ž
]gh`ni`XYa`Y]b`k`]Wk`h][`Yf`5gdY`_hž`i`a`bUWk`U`h][`Yb`Hci`f]ga`i`g`ni`

Z0fXYfb"8i fW'gc`W' [i h'cf[Ub]g]YfhY': YghY'k]fX'b]W'h'bi f'X]Y
X]fY_hY' l a [YVi b[ž'gcbXYfb'Ui W'X]Y'[YgUa hY'F Y[]cb'U'g
UhhfU_h]j Yg'F Y]gYn]Y''[YghÅf_h"

8]Y 'F c`Y`XYg`K Y]bhci f]ga i g`]b`8Yi hgW`UbX

K Y]bhci f]ga i g`YfZfYi h'g]W']b`8Yi hgW`UbX'ni bY\ a YbXYf
6Y`]YVh\Y]h" Å\ f`]W' VYgi W'Yb'A]`]cbYb'j cb'Hci f]ghYb
K Y]bfY[]cbYbž'i a`X]Y'J]Y`ZU'hi bX'E i U'hÅh'XYi hgW'Yf'K Y]bY
_YbbYbni`YfbYb"@Ui h'5b[UVYb`XYg'8Yi hgW'Yb'K Y]b]bgh]hi hg
VYgi W'hYb'&\$&&'Yhk U'%&'A]`]cbYb'A YbgW'Yb'X]Y'K Y]bfY[]cbYb
]b`8Yi hgW`UbXž'k cVY]`J YfUbghU'hi b[Yb'k]Y'K Y]bZYghY' i bX
K Y]bdfcVYb`Y]bY'nYbhfU`Y`F c`Y`gd]Y`Yb"8]YgY': YghY`V]YhYb'b]W'h
bi f'Y]bY`D`UhhZcfa`Z0f'XYb'J Yf_Ui Zj cb'K Y]bž'gcbXYfb'Ui W'X]Y
A 0[`]W`_Y]hž'X]Y'K Y]bVUi _i`hi f'i bX'X]Y`Y]bn][Ufh][Y`@UbXgW`UZh
ni`k 0fX][Yb"

8]Y`A cgY`fY[]cb'gh]W'h'XUVY]`VYgcbXYfg`\Yfj cf"G]Y'[]`h'U`g`Y]bY
XYf`Å`hYghYb'K Y]bfY[]cbYb']b`8Yi hgW`UbX'a]h'Y]bYf'0VYf
&\$\$\$!Å\ f][Yb'K Y]bVUi hfUX]h]cb"8]Y`?ca V]bUh]cb'Ui g
hfUi a` \UZhYb'K Y]bVYf[Yb'i bX'a U`Yf]gW'Yb'8 0fZYfb'a UW'h'g]Y`ni
Y]bYa` \YfUi gfU[YbXYb'N]Y`Z0f'K Y]bhci f]ghYb"5_h]j]hÅhYb'k]Y
[YZ0\fhY'K Y]bk UbXYfi b[Yb'i bX'6Ygi W'Y`VY]'K]bnYfb`V]YhYb
Y]bYb'h]YZb'9]bV`]W`_X]Y`fY]W'Y`?i`hi f'i bX'; YgW`]W'hY`XYg
K Y]bVUi g`]b`X]YgYf'; Y[YbX"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY