

6]Uh\`cb!GhUf`HUbXfYj c`X`XYb_h`Ub ? Uff]YfYYbXY. `K Ug`[YgW\ U\ 3

ᄁ[f]X`@UbXa Uf`HUbXfYj c`Xžbcfk Y[]gW\Y`6]Uh\`Yh]bž`XYb_h
bUW\`YbhhÅi gW\YbXYf`GU]gcb`ØVYf`F ØW_hf]hh`bUW\`" `ΔfY
Ni _i bZh`ja `6]Uh\`cb`V`Y]Vhi b[Yk]gg"

Cg`cž`Bcfk Y[Yb`!`ᄁ[f]X`@UbXa Uf`HUbXfYj c`Xž`X]Y`&, !Å\`f][Y
bcfk Y[]gW\Y`6]Uh\`Yh]bž`n]Y\`h`Yfbgh\ UZh`b`6YhfUW\hž`]\fY`? Uff]YfY
ni `VYYbXYb`"BUW\`Y]bYa `YbhhÅi gW\YbXYb`GU]gcbj Yf`Ui Zž`XYf
ni `Ymh`a]h`Y]bYa `)) " `D`Uhn`ja `Gdf]bh`VY]a `W`a]b]YfhYž`Åi » Yfh`g]Y`ÒZYb`h]W\`F ØW_hf]hhg[YXUb`_Yb`"8cfh`\UhhY
HUbXfYj c`Xž`X]Y`XfY]`GW\ØggY`j YfZY`\`hYž`k Yb][; Y`Y[Yb\`Y]hž`]\fYb
5bgW\`i gg`Ub`ZfØ\`YfY`@Y]ghi b[Yb`ni `XYa`cbghf]YfYbž`k Ug`]\fYb
: fi gh`bcW\`j YfghÅf`hY`" `ΔW\`UVY`j]Y`5fVY]h`]bj Ygh]Yfhž`UVYf
k Yb][`ni fØW`VY`_ca`a Yb`žgc`XYf`HYbcf`]\fYf`5i ggU[Yb"

B UW\`Y]bYf`<YfncdYfUh]cb`g]Y\`h`g]W\`HUbXfYj c`X`a]h`g][b]Z]_UbhYb
<YfUi gZcfXYfi b[Yb`_cbZfcbh]Yfhž`i a `Ub`] \fY`ZfØ\`YfYb`9fZc`[Y
Ubni _bØdZYb`" `ΔfY`Y]bn][Y`bYbbYbgk YfhY`@Y]ghi b[`]b`X]YgYf
GU]gcb`k Uf`Y]b`ØVYffUgW\YbXYf`G]Y[`]a `Gdf]bh`j cb`Bcj Y`A Yghc`"
HfU]bYf`DUhf]W`_C VYfY[[Yf`fY`Uh]j]Yfh`]\fY`Ÿi » Yfi b[Yb`i bX
VYhcbhž`XUgg`X]Y`9bhhÅi gW\i b[`ØVYf`X]Y`GU]gcb`Y]bY`F c``Y`VY]a
B UW\XYb`_Yb`ØVYf`Y]bYb`F ØW_hf]hh`gd]Y`h`"9f`\Uh`YXcW\`_Y]bY
gdYn]Z]gW\Yb`ᄁZcfa Uh]cbYb`Yf`U`hYbž`XUgg`HUbXfYj c`X`] \fY
? Uff]YfY`VYYbXYb`k c``Y"

: fi ghfUh]cb`i bX`X]Y` : fU[Y`bUW\`XYf`Ni _i bZh

HUbXfYj c`X`gY`Vgh`VYhcbhž`XUgg`g]Y`g]W\`ZfU[hž`k]Y`j]Y`g]Y`bcW\
]bj Ygh]YfYb`gc``hYž`k Ybb`X]Y`9fZc`[Y`Ui gV`Y]VYb`" `ΔfY`GhfUHY[]Y
VY]a `GhY\`YbXgW\]Y» Yb`VYfY]hYhY`]\f`]b`XYb`YmhYb`A`cbUhYb

GWk]Yf[_Y]hYbži bX'X]Y'K A !?Ua dU[bY'k Uf' [YdfÄ[hij cb
k Y]hYfYb'F ØW_gW`Ä[Ybž'VY]'XYbYb'GW]Y» ZY\`Yf']\fYf'A]l YX!
GhUZY`Y]bY'A YXU]'`Y`_cghYhYb" C VYfY[[Yf'a UW'h'_Ufž'XUgg
F ØW_hf]hng[YXUb_Yb'\Äi Z]['Ui g': fi ghfUh]cb`YbhghY\Ybž'XcW
HUbXfYj c`X`XYi hYh'Ubž'XUgg'X]Y`VYj c fghY\YbXYb'C`ma`d]gWYb
Gd]Y`Y`ja`bÄW ghYb`ž\`f`Y]bYb'; fi bX`ZØf`Y]bY': c fghYhni b[]\fYf
? Uff]YfY`XUfghY`Yb`_ÖbbhYb"

9]b'a Ö[`]WYf'F ØW_hf]h'h`k ÄfY`Y]b`\YfVYf'J Yf'i gh'ZØf`XUg
bcfk Y[]gWY`6]Uh\`cb!HYUa ž'XUg`VYfY]hg`Ui Z'dfca`]bYbhY
5h\`YhYb`k]Y`H]f]'`9W_\cZ'z'i bX`A UfhY`C`gVi`F Ö]gY`UbX`j Yfn]W'hYb
a`i gghY" HUbXfYj c`X`gY`Vgh]gh`\]b!`i bX`\Yf[Yf]ggYb`i bX`\Uh`XUg
; YZØ\`ž'XUgg`g]Y`bcW`a`Y\`f`YffY]WYb`_Ubbž'k Ug`X]Y`l bg]WYf\Y]h
ØVYf'\fY`gdcfh]WY`Ni`_i bZhj YfghÄf`h"

DgmW]gW Y`6Y`Ughi b[Yb`]a`@Y]ghi b[ggd c fh

8]Y`8]g_i gg]cb`i a`HUbXfYj c`Xg`F ØW_hf]hngØVYf`Y[i b[Yb`fi Zh
Ui W`Y]bYb`VfY]hYfYb`?cbhYl h'ØVYf`X]Y`dgmW]gW Yb`6Y`Ughi b[Yb
j cb`@Y]ghi b[ggd c fh`Yfb`\Yfj c f" `9]bY`Ghi X]Y`Ui g`XYa`ž\`f`&\$%\$
]XYbh]Z]n]YfhY`Y]bY`J]Y`nU\`j`cb`GhfYggc`fYbž'XYbYb`5h\`YhYb
k Ä\`fYbX`]\fYf'? Uff]YfY`Ui g[YgYhnh]g]bXž'k Ug`g]Y`UbZÄ`][`ZØf
dgmW]gW Y`9f`fUb`_i b[Yb`a UW'h`8]Y`< YfUi gZc`fXYfi b[ž'X]Y
Y][YbY`@Y]ghi b[`ni`YfVf]b[Ybž'[YdUUfh`a`]h`_ÖfdYf`]WYb
F ØW_gW`Ä[Ybž`_Ubb`ni`6Y`Ughi b[Yb`ZØ\`fYbž'X]Y`ØVYf`X]Y
gdcfh]WY`? Uff]YfY`\]bUi g[Y\`Yb"

8]Y`A YhUUbU`mgY`j`cb`' (`Ghi X]Yb`nY][`hž'XUgg`DgmW]gW Y
Gma`dhca`Y`k]Y`GW`U`ZghÖfi b[Ybž`8YdfYgg]cbYb`i bX
5b[ghghÖfi b[Yb`VY]'U_h]j`Yb`i bX`Y\`Ya`U][Yb`5h\`YhYb`k`Y]h
j`YfVfY]hYh]g]bX" B UW`X`Ya`? Uff]YfY`YbXY`_ÖbbYb`bYi`Y
GhfYggc`fYbž'k]Y`XYf`J`Yf`i`gh`XYf`gdcfh]WYb`ž`Ybh]hÄhž`ni
dgmW]gW Yb`< YfUi gZc`fXYfi b[Yb`ZØ\`fYb" `b`X]YgYa`@]W'h
[Yk]bbYb`HUbXfYj c`Xg`Y'i » Yfi b[Yb`ØVYf']\fY`A`ch]j`Uh]cb`i bX
]\fY`Ni`_i bZ`h`ni`gÄh`n]WY`6Y`XYi`hi`b[ž'k Ä\`fYbX`g]Y`Øb[gh]a
? Ua`dZ`i`a`]\fY`gdcfh]WY`ž`Ybh]hÄh`k`Y]h'ØVYf`XUg`6]Uh\`cb!`Y`X
\]bUi g`fYZY_h]Yfh"

C V`b[f]X`@UbXa Uf_`HUbXfYj c`X`YhnhYbX`]W\`]\fY`? Uff]YfY
 ZcfhgYhnh`cXYf`VYYbXYhž`]ghi b[Yk]gg" `8 cW\`]\fY`[Y[Ybk Àfh][Y
 G]hi Uh]cb`k]fZh`gck c\`Y]b`@]W`h`Ui Z`X]Y`dYfgÒb`]W`Y`6Y`Ughi b[
 Y]bYf`5h\`Yh]b`U`g`Ui W\`Ui Z`X]Y`VfY]hYfYb`dgmW\]gW\Yb
 <YfUi gZcfXYfi b[Ybž`X]Y`5h\`YhYb`]a`@Y]ghi b[ggdcfh`VYk À`h][Yb
 a ØggYb"

8]Y`9bhk]W`_i b[Yb`fi bX`i a`_HUbXfYj c`X`_ÒbbYb`i bhYf`UbXYfYa
 Ui Z`A`Yf`_i`f`i bX`H5; &(`j YfZc`[hik YfXYb"

8 Ug`H\Ya U`dgmW\]gW\Y`; Ygi bX\Y]h`]a`Gdcfh`k]fX`Y]b[Y\YbXYf`]b
 XYf`NY]hgW\ f]Zh`ZØf`Gdc fha`YX]n]b`VY\UbXY`h"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	C`g`c`ž`B`c`f`k`Y`[`Y`b
E`i`Y``Y`b	<ul style="list-style-type: none"> • k k k "a`Yf`_i`f"XY • k k k "hU[`&(`"XY • k k k "nY]hgW\ f]Zh!gd c fha`YX]n]b"XY

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY