

A YhU`hY]`W\ Yb`]b`9fmh\ f]h`GhYj]U`A]I . K]W\ h][Yf`F ØW_fi Z`ZØf`J YfVfUi W\ Yf°

F ØW_fi ZXYg` 9fmh\ f]h`GhYj]U`A]I Yg` j`cb`ϕ`YUX`Bi hf]h]cb
k Y[Yb`A YhU`hY]`W\ Yb` ϕZcfa]YfYb`G]Y`g]W\`ØVYf`VYhfc ZYbY
7 \Uf[Yb`i bX`F ØW_YfghUhi b[Yb`

6Yf`]bž`8Yi hgW\`UbX`!`5a`''`%"` \Jbi Uf'&\$&) `k`i`fXY`Xi`fW\`Y]bY
U_hi`Y`Y`K`Ufbi`b[`i`Ui`ZXUg`H\Ya`U`@YVYbga`]hhY`g]W\`Yf\`Y]h
Ui`Za`Yf_gUa`i`[`Ya`UW\`h`9]b`F`ØW_fi`Z`Y]bYg
BU\fi`b[`gYf[`Àbni`b[`ga`]hhY`g`\`Uh`J`YfVfUi`W\`Yf`U`Ufa`]Yfh`9g
k`i`fXYb`A`YhU`hY]`W\`Yb`]b`%\$ \$!;`fUa`a`!DUW_i`b[`Yb`XYg`9fmh\`f]h
GhYj`]U`A`]I`Yg`j`cb`ϕ`YUX`Bi`hf]h]cb`Yb`hXYW`h`8`]Y`VYhfc`ZYbYb
DfcXi`_`hY`ghY`Yb`Y]bY`;`Ygi`bX\`Y]hg[`YZU\`f`ZØf`X]Y`J`YfVfUi`W\`Yf
XUfž`k`Yg\`U`V`i`a`ZUggYbXY`A`U»`bU\`a`Yb`gY]hYbg`XYg
I`bhYfbY\`a`Ybg`Y]b[`Y`Y]hYh`k`i`fXYb`"

9fmh\`f]h]ghY]b`_U`c`f]YbUfa`Yf`Ni`W_YfUi`ghUi`gW\`ghc`ZZ`XYf`Ui`g
?`c\`Yb\`mXfUHyb`k`]Y`;`i`W`c`gY`\`Yf[`YghY`h`k`]fX`i`bX`VY`_Ubbh]W\`
XYb`6`i`hni`W_Yfgd]Y[`Y`b]W\`h`VYY]bZi`ggh`9f`]gh]b`XYf`
9i`fcd`À]gW\`Yb`i`b]cb`U`g`Ni`gUhgghc`ZZ`9`-`*`,`ni`[`Y`UggYb`9VYbgc
k`YfXYb`GhYj`]c`[`mW`c]g]XYž`X]Y`Ui`g`XYf`GhYj`]U!`DZ`Ub`nY`[`Yk`c`b`b`Yb
k`YfXYbž`U`g`_U`c`f]YbZfY]`Ub[`YgY\`Yb`i`bX`\`UVYb`Y]bY`\`Ø\`YfY
GØ»`_fUZh`i`U`g`Ni`W_Yfž`a`]h`XYf`Ni`Uggi`b[`U`g`Ni`gUhgghc`ZZ`9`-`*`\$`"

8 YhU]`g`ni`a`F`ØW_fi`Z`

ϕ`YUX`Bi`hf]h]cb`\`Uh`g]W\`U`_h]`XUfi`a`VYa`Ø`hž`gY]bY`?`i`bXYb`i`bX
<`ÀbX`Yf`ØVYf`XYb`F`ØW_fi`Z`ni`]bZcfa`]YfYbž`VYgcbXYfg`XU`XUg
DfcXi`_`h`ØVYfk`]Y[`YbX`c`b`]bY`j`Yfhf]YVYb`k`]fX`8`]Y`VYhfc`ZYbY
7 \Uf[`Yb`bi`a`a`Yf`+`&&%&%)`%-`]gh`Ui`Z`XYf`F`ØW_gY]hY`XYf
J`YfdUW_i`b[`i`bhYf`XYa`A`]bXYgh\`U`hUf`_Y]hgXUhi`a`ni`Z]bXYbž`

k Y`WYg`Ui Z`XYb`&("`Bcj Ya VYf`&\$&) `XUh]Yfh`]gh"

J YfVfUi W`Yfz`X]Y`]a `6Yg]h`X]YgYg`DfcXi _hg`g]bXž`UVYb`X]Y
A Ò[`]W`_Y]hž`Yg`_cg]Yb`cg`[Y[Yb`Y]b`DfcXi _h`Y]bYf`UbXYfYb
7\Uf[Y`Ui gni hUi gW`Yb`cXYf`XYb`j c``Yb`?Ui ZdfY]g`VY]
FØW_gYbXi b[`XYf`J YfdUW_i b[`YfghUhhYh`ni `VY_ca a Yb``8]YgY
A U» bU`a Yb`gc``Yb`g]W`YfghY``Ybž`XUgg`_Y]bY`VY`UghYhYb`DfcXi _hY
a Y`f`]a `l a `Ui Z]g]bX`i bX`X]Y`; Ygi bX`Y]h`XYf`?i bXYb`[YgW`Øhnh
V`Y]Vh"

6Yk i gghgY]b`ZØf`@YVYbga]hhY`fØW_fi ZY Yf\ Ò\ Yb

I a `ni _ØbZh][Y`J cfZ`A``Y`X]YgYf`5fhVYggYf`]a `6`]W`ni `UVYbž
k i fXY`Y]bY`bYi Y`5dd`j cf[YghY``hž`X]Y`J YfVfUi W`Yf`gcZcfh`ØVYf
@YVYbga]hhY`fØW_fi ZY`]bZcfa]Yfh``8]YgY`⊖]h]Uh]j Y`_ØbbhY`Y`ZYbž
XUg`6Yk i gghgY]b`ZØf`DfcXi _hg]W`Yf`Y]h`ni `gW`ÅfZYb`i bX
gW`bY``YfY`FYU_h]cbYb`Ui Zgc`W`Y`; Å``Y`ni `Yfa Ò[`]W`Yb``K Y]hYfY
⊖Zcfa Uh]cbYb`ni `X]YgYf`5dd`_ØbbYb`Ui Z
J YfVfUi W`YfGW`i hn: cfi a `[YZ] bXYb`k YfXYbž`XUg`XYb`Bi hnYb
gc`W`Yf`HYW`bc`c[]Yb`ni f`K Ufbi b[`XYf`² ZYbh]W`_Y]h`Yfj cf`YVh"

⊖`NY]hYbž`]b`XYbYb`X]Y`@YVYbga]hhY`g]W`Yf`Y]h`]a a Yf`a Y`f`]b
XYb`: c_i g`fØW`hž`]gh`Yg`YggYb]Y``ž`XUgg`J YfVfUi W`Yf`[i h
]bZcfa]Yfh]g]bX`i bX`]a `: U``Y`Y]bYg`FØW_fi Zg`nØ[][`UbXYb`
_ØbbYb``8]Y`J YfUbhk cfh]W`_Y]h`]Y[h`gck c``VY]`XYb`<YfghY``Yfb
U`g`Ui W`VY]a `J YfVfUi W`Yfž`i a `Y]bY`g]W`YfY`9fbÅ`fi b[`ni
[Yk Å`f`Y]ghYb``

: Øf`k Y]hYfY`8YhU]`g`ni `X]YgYa `FØW_fi Zi bX`H]ddg`ni f
J YfVfUi W`YfUi Z`_Åfi b[`VYgi W`Yb`G]Y`V]hhY`Fi`f&(`i bX`
J YfVfUi W`YfGW`i hn: cfi a "

8YhU]`g	
J cfZU``	FØW_fi Z
I fgUW`Y	A YhU``hY]`W`Yb

8YhU]`g	
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fi \f&("XY• j YfVfUi WYfgW i hnZc fi a "VYf`]b

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["XY