

B Yma Uf`V`Y]Vh`Ui » Yb`j`cf.`? Y]b 7ca YVUW_`ZØf`X]Y`K A !E i U`]Z]_Uh]cb`°

B Yma Uf`_Y`fh`Ui Z[fi bX`Y]bYf`A i g_Y`j Yf`Yhni b[`b]W`h`b`X]Y
VfUg]`]Ub]gW`Y`B`Uh]cbU`a` UbbgW`UZh`ni fØW`"6fUg]`]Yb`ZY`h`
XYf`Gi dYfghUf`ZØf`K A !E i U`]Z]_Uh]cb`"

6fUg]`]Yb`!`8Yf`VfUg]`]Ub]gW`Y`Gi dYfghUf`B Yma Uf`k`]fX`j`cfYfgh
b]W`h`b`X]Y`B`Uh]cbU`a` UbbgW`UZh`ni fØW`_Y`fYb`"8Yf`HfU]bYf`XYf`
GY`Y`Āč`cz`8cf]j`U``Öb]cfž`ghf]W`B Yma Uf`Ui`g`XYa``?`UXYf`ZØf`X]Y
_ca`a`YbXYb`K A !E i U`]Z]_Uh]cbggd]Y`Y`"8Yf`;`fi`bX`XUZØf`g]bX
Ub`U`h`YbXY`A i g_Y`d`fcV`Ya`Y`]a``]b`_Yb`C`VYfgW`Yb`_Y`ž`X]Y`Y]bY
FØW`_Y`f`j`Yf`]bXYfb`"B Yma Uf`g`Y`V`gh`Āi`»`Yfh`Y`g]W`]b`Y]bYf`
`b`ghU[`fUa`!`Ghcfmi`bX`Yf`_`Ā`fhYž`Yf`k`c`Y`XUg`F`]g]_c`Y]bYg
j`cf`gW`bY`Yb`7ca`YVUW`_g`b]W`h`Y]b[`Y`Ybž`i`a`]g]W`]c`gh`Ā`bX][`ini
Yf`c`Yb`"8]YgYg`7ca`YVUW`_k`Uf`gY]b`YfghYf`5i`Zh]h`ZØf`6fUg]`]Yb
gY]h`C`_hc`VYf`&\$&'`ž`U`g`Yf`g]W`k`Ā`fYbX`Y]bYg`Gd]Y`g`[`Y[`Yb
I`fi`[`i`Um`Y]bYb`?`fYi`nVUbXf]gg`ni`nc`["`

B Yma Uf`k`]fX`Xi`fW`X`Yb`hU`Yb]h]YfhYb`%,`!`Ā`f][`Yb`9bXf]W`_j`cb
F`YU`A`UXf]X`YfgYhnh`"8]Y`VfUg]`]Ub]gW`Y`B`Uh]cbU`a` UbbgW`UZh`ghY`h
XYfnY]h]b`XYf`K A !E i U`]Z]_Uh]cb`bUW`nk`Ò`Z`Gd]Y`Yb`Ui`Z`XYa
ZØb`ZhYb`D`Uhnž`a`]h%,`Di`b`hYbž`g]YVYb`Di`b`hYb`h`]b`hYf`XYa
ZØ`fYbXYb`5f[`Yb]b]Yb`"8]Y`_ca`a`YbXYb`Gd]Y`Y`[`Y[`Yb`?`c`i`a`V]Yb
Ua`&\$`"A`Āfn`i`bX`5f[`Yb]b]Yb`Ua`&)`"A`Āfn`g]bX`Yb`hgW`Y]XYbXž`XU
g]W`bi`f`X]Y`gYW`g`VYghYb`A`UbbgW`UZh`Yb`ZØf`X]Y`K A`&\$&`*`]b`XYb
I`G5ž`A`YI`]_c`i`bX`?`UbUXU`ei`U`]Z]n]YfYb`"

8]Y`Ub[`Y`J`Yf`Yhni`b[`gd`Ui`gY

B Yma Ufž`XYf`a`]h`Yfk`Y]Y`"`"`X`fY`U`h]ghž`h`Uh]b`XYb
j`Yf[`Ub[`YbYb`%*`A`cbUhYb`a`]h`a`Y`fYfYb`J`Yf`Yhni`b[`Yb`ni

_Åa dZYb [Y\UVh"BUW`gY]bYa `?fYi nVUbXf]gg`_cbbhY`Yf`gY]h
 C_hcVYf`&\$&`_Y]b`Y]bn][Yg`Gd]Y`ZØf`X]Y`GY`YÄ_c`VYghfY]hYb`"9f
]gh`gY]h: YVfi Uf`&\$&(`k]YXYf`ZØf`gY]bYb`đ [YbXj YfY]b`: 7`GUbhcg
 U_hj ž`bUW`XYa `Yf`ni j`cf`ja `5i [i gh`&\$&` j`cb`DUf]g`GU]bh
 ; Yfa U]b`ni `5`!<`]U`]b`GUi`X]!5fUV]Yb`k`YW`gY`hY`"6Y]`5`!<`]U`k`Uf
 Yf`Ui`Z[fi`bX`XYf`gW`k`YfYb`J`Yf`Yhni`b[Yb`i`bX`k`Y]hYfYf
 CVYfgW`Yb`_Y`dfcV`Ya`Y`bi`f`gdcfUX]gW`]a`9]bgUhn"

8]Y`G]hi`Uh]cb`]b`XYf`K`A`!E`i`U`]Z[_Uh]cb`]gh`ZØf`6fUg]`Y]b`Ub[YgdUbbh
 i`bX`_ÖbbhY`g]W`ni`gd]hnYbž`gc`hYb`BYma`Uf`i`bX`UbXYfY
 GW`ØggY`gd]Y`Yf`b]W`h`fYW`hnY]h][`k`]YXYf`Z]h`k`YfXYb`"GYW`g
 HYUa`g`XYf`nY`ba`UbbghUf`_Yb`;`fi`ddY`ei`U`]Z]n]YfYb`g]W`ZØf`X]Y
 K`A`ž`k`c`Xi`fW`XYf`8fi`W`_Ui`Z`X]Y`Gd]Y`Yf`i`bX`XUg`HYUa`ghY][`h`8]Y
 VYj`cfghY`YbXYb`DUfh]Yb`k`YfXYb`j`cb`YbhgW`Y]XYbXYf`6YXYi`hi`b[
 gY]bž`i`a`X]Y`E`i`U`]Z[_Uh]cb`ni`g]W`Yfb"

8]Y`<c`Zbi`b[`Ui`ZY]bY`VU`X][`Y`F`ØW`_Y`f`B`Yi`a`Ufg`V`Y]Vhž`XcW`
 X]Y`;`Ygi`bX`Y]h`XYg`Gd]Y`Yfg`ghY`h`Ub`YfghYf`GhY`Y`"đ`XYf
 Nk`]gW`YbnY]h`c`Zhi`X]Y`B`Uh]cb`U`a`UbbgW`Uzh`XUgg`XYf`↑`b[`Y
 9bXf]W`_VYfY]h]ghž`X]Y`J`YfUbhk`cfhi`b[`ni`ØVYfbY`a`Yb`i`bX`XYb
 8fi`W`_ni`VYk`Ä`h][`Yb"

: Øf`k`Y]hYfY`đ`Zcfa`Uh]cbYb`ni`BYma`Ufg`J`Yf`Yhni`b[`i`bX`gY]bYf
 G]hi`Uh]cb`VYf]W`hYh`?`Ö`b`Yf`GhUXh!5bnY][`Yfž`k`Ä`fYbX`Ui`W`
CbY: cchVU`X]Y`<]bhYf[fØbXY`VY`Yi`W`hYh`i`bX`9i`fcgdcfh`X]Y
 `Ui`ZYbXY`G]hi`Uh]cb`Ub`U`mg]Yfh"

8YhU]`g	
J`c`f`ZU`	J`Yf`Yhni`b[
I`f`g`UW`Y	?`fYi`nVUbXf]ggž`A`i`g`_Y`j`Yf`Yhni`b[
C`f`h	6`f`Ug]`Y]b
J`Yf`YhnhY	%
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"_ghU"XY • c`b`Y`Z`c`h`V`U`"W`a • k`k`k`"Yi`f`c`g`d`c`f`h"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY