

A c hc ffUXZU\ fYf`VY]`I bZU``]a `? fY]g
;]Y» Yb`gWk Yf`j Yf`Yhnh` `NYi [Yb
Xf]b [YbX` [Ygi Wk h

9]b`A c hc ffUXZU\ fYf`_c``X]YfhY`gWk Yf`j Yf`Yhnh`a]h`Y]bYa
A YfWXYg`]a `? fY]g;]Y» Yb``NYi [Yb`k YfXYb` [Ygi Wk h"
GhfYW_Y`j c`` [YgdYffh"

9]b`gWk YfYf`J Yf`_Y\ fgi bZU``YfY][bYhY`g]Wk`Ua `: fY]hU[žXYb`&' "
5i [i ghž`Ui ZXYf`@UbXYgghfU» Y` %&*`]a `? fY]g;]Y» Ybž`U`g`Y]b
A c hc ffUXZU\ fYf`]b`Y]bY`ZfcbhU`Y`?c``g]cb`a]h`Y]bYa `A YfWXYg
j Yfk]W_Y`h`k i fXY``6Y]`XYa `J cfZU``k i fXYb`hfU[]gWk Y
J Yf`Yhni b [Yb`j Yfi fgUWk hž`X]Y`XUni `ZØ\ fhYbž`XUgg`XYf`) &!`Ä\ f][Y
A c hc ffUXZU\ fYf`Ui g`A UfVi f [`dYf`F Yhhi b [g\i VgWk fUi VYf`]b`Y]b
?fUb_Yb\Ui g` [YVfUWk h`k i fXY``GY]b`Ni ghUbX`YfZcfXYfhY
i ba]hhY`VUFY`a YX]n]b]gWk Y`J Yfgcf [i b [ž`k Ug`X]Y`8f]b [`]Wk_Y]h`XYf
G]hi Uh]cb`i bhYfghfY]Wk h"

8Yf`+%!`Ä\ f][Y`: U\ fYf`XYg`A YfWXYgž`YVYbZU``g`Ui g`XYa
@UbX_fY]g;]Y» Ybž`Yf`]hhi [`ØW_]Wk Yfk Y]gY`bi f`Y]Wk hY
J Yf`Yhni b [Yb``8Yb bcWk`k i fXYb`VY]XY`: U\ fnYi [Yž`X]Y`MJa U\ U
XYg`A c hc ffUXZU\ fYf`g`i bX`XYf`A YfWXYgž`ghUf`_VYgWk`ÄX][hi bX
a i gghYb`UV [YgWk`Yddh`k YfXYb``HfØa`a YfhY]`Y`XYf`VY]XYb
I bZU``ZU\ fnYi [Y`j Yfi fgUWk hYb`ni XYa `GWk`ÄXYb`Ub`Y]bYa
k Y]hYfYb`: U\ fnYi [ž`XUg`g]Wk`ni a `NY]hdi b`h`XYg`I bZU``g`]b`XYf
BÄ\Y`VYZUbX"

I bZU``cfh`i bX`I bZU``a Y`Xi b [

8Yf`Ni gUa`a Ybghc» `YfY][bYhY`g]Wk`nk]gWk Yb`XYb`C fhghY]`Yb
; fc» Yb!6i gYW`_i bX`6Yi Yfb``I a [Ub [ggd fUWk`]Wk`k]fX`X]YgYf
5VgWk b]h`XYf`GhfU» Y` [Äb [] [j`cb`_c`U`Yb`: U\ fYfb` [Ybi hnhž`k Ug

X]Y`GWk YfY`XYg`l bZU``g`i a gc`VYa Yf_Ybgk YfhYf`a UW`h`8]Y
Dc`]nY]`U`h`X]Y`GhfYW_Y`bUW`XYa`l bZU``j`c``[YgdYffh`zi a`X]Y
9]bgUhn_f`A`Zh`ni`gW`Ø`hnYb`i bX`X]Y`Ui g[Y`Ui ZYbYb`6Yhf]YVgggc`ZY
ni`VYgY]h][Yb``8]Yg`YfZcfXYfhY`XYb`9]bgUhn`Y]bYg
GdYn]U`ZU`fnYi [g`zi a`X]Y`; YZU`fYb`ZØf`bUW`Zc`[YbXY
J Yf_Y`fghY]`bY`a Yf`ni`a]b]a]YfYb"

8]Y`6Y`\`Ø`fXYb`V]hhYb`bi b`X]Y`6Yj`Ø`_Yfi b[`i a`A`h`]\`ZY``NYi [Yb
XYg`J`cfZU``g`k YfXYb`[YVYhYb`ž`g]W`VY]`XYf`Dc`]nY]ghU]h]cb`;]Y» Yb
B`cfX`i bhYf`XYf`HY`YZcbbi a a Yf`\$*(`%#+\$`\$*!`'+`)`ni`a`Y`XYb`"
8]YgY`5i`Zfi`ZY`g]bX`]b`XYf`FY[Y`Yb`hgW`Y]XYbX`ž`i a`Y]bY
i a`ZUggYbXY`l bhYf`gi W`i b[`Xi`fW`ni`ZØ`fYb`i bX`a`Ø[`]W`Y
l b`_Uf`Y]hYb`ØVYf`XYb`<Yf[Ub[`XYg`l bZU``g`ni`VYgY]h][Yb`"

Gc`W`Y`l bZ`A``Y`k`YW`Yb`c`Zh`XUg``hYfYggY`XYf`^` ZYbh`]W`_Y]h`ž
]bgVYgcbXYfY`]b`FY[]cbYb`a`]h`c`Y`a`J Yf_Y`f`gUi`Z`ca`a`Yb`"
`A`f`]W`_ca`a`h`Yg`]b`8Yi`hgW`UbX`ni`Y]bYf`J`]Y`nU`l`j`cb
`A`b`]W`Yb`J`cfZ`A``Yb`ž`X]Y`X]Y`B`chk`YbX][`_Y]h]j`cb
G]W`Yf`Y]hgj`cf`_Y`fi`b[Yb`i bX`J`Yf`_Y`f`ggW`i`i`b[Yb
i`bhYf`ghfY]W`Yb`"C`Zh`]gh`Yg`XUg`Ni`gUa`a`Ybgd]Y`j`cb`j`YfgW`]YXYbYb
: U`hc`fYb`ž`gY]`Yg`; VYfa`ØXi`b[ž`5V`Yb`_i`b[`cXYf`Y]bZUW`bi`f`DYW`ž
XUg`ni`gc`W`h`fU[]gW`Yb`Ni`gUa`a`Ybgh`Ø» Yb`ZØ`fh`"

5VgY]hg`XYf`i`ba`]hY`VUfYb`J`Yf`Y`hni`b[Yb`U`h`X]YgYf`l bZU``Ui`W
5i`gk`]f`_i`b[Yb`Ui`Z`X]Y`J`Yf`_Y`f`gg]hi`U]h]cb`]b`XYf`FY[]cb`ž`XU`hf`ch
XYf`GdYffi`b[`bUW`k`]Y`j`cf`j`]Y`Y`; U`f[`A`ghY`XUfUi`Z`Ub[Yk`]YgYb
g]bX`ž`\`fY`h`A[`]W`Yb`F`ci`hYb`ni`d`UbYb`"; fYi`XY`i`bX`HfUi`Yf`Y]Y[Yb
c`Zh`bU`Y`VY]Y]bUbXYf`ž`k`Yb`b`gc`W`Y`l bZ`A``Y`d`Ugg]YfYb`"9g`nY][`h
i`bg`ž`k`]Y`j`Yf`Y`h`n`]W`k`]f`]a`GhfU» Ybj`Yf`_Y`f`g]bX`i`bX`XUgg`k`]f`U`Y
HY]`Y]bYf`[Ya`Y]bgUa`J`Yf`Ub`hk`cf`hi`b[`ØVYfbY`a`Yb`a`ØggYb`"

5i`Zfi`Z`ni`a`Y`f`5`W`hgUa`_Y]h`]a
GhfU» Ybj`Yf`_Y`f`

8Yf`l bZU``a`UW`h`XYi`h`]W`ž`k`]Y`k`]W`h][`Yg`]gh`ž`]a`GhfU» Ybj`Yf`_Y`f`
Ui`Za`Yf`_gUa`i`bX`f`ØW`_g]W`hgj`c``ni`U`bXY`b`"»XYf`j`cb`i`bg`ž`cV
Ui`Z`nk`Y]`cXYf`j`]Yf`F`A`XYfb`ž`hf`A[`h`Y]b`Gh`ØW`_J`Yf`Ub`hk`cf`hi`b[`ZØf`X]Y
G]W`Yf`Y]h`Ui`Z`XYb`GhfU» Yb`"8]ghfU`_h]cbYb`ž`k`]Y`VY]gd]Y`gk`Y]gY`X]Y

Bi hni b[j cb Ga Ufhd\cbYg'k Å\fybX'XYf': U\fh'cXYf'XUg
A]ggUW hYb'j cb'J Yf_Y\fgnY]WYbž'_ÖbbYb'ZUhU'Y': c'[Yb'\UVYb"
9g'g]bX'_Y]bY'8]b[Yž'X]Y'cZhiØVYf'K c\`i bX'K Y\Y'YbhgWXY]XYb"

K]f'YVYb'j]b'Y]bYf'NY]hž'j]b'XYf'A cV]j]hÅh'Y]bY'nYbhfU'Y'F c`Y'j]b
i bgYfYa '5`hU['gd]Y'h"8 Ua]h'X]YgY'A cV]j]hÅh'g]WYf'V'Y]Vhž'gh'Yg
YggYbh]Y`ž'XUgg'U`Y'J Yf_Y\fgnY]`bY\ a Yf'Ub'Y]bYa 'GhfUb['n]Y\Yb"
8]Yg'VYXYi hYhž'b]WYh'bi f'gY'Vgh'g]WYf'ni 'ZU\fybž'gcbXYfb'Ui W
UbXYfYb': U\fyfb'[Y[YbØVYf'F YgdY_h'ni 'nY][Yb"8]Y'F ØW__Y\f'ni
Y]bYa 'g]WYfYb'i bX'YbhgdUbbhYb': U\fyb'_ÖbbhY'\Y'ZYbž'X]Y'NU\`
XYf'i bZÅ`Y'g][b]Z]_Ubh'ni 'fYXi n]YfYb'i bX'hfU[]gWY'; YgW]W hYb
k]Y'X]Y'XYg'A chc ffUXZU\fyfg'ni 'j Yfa Y]XYb"

8]Y'I bZU`ghUh]gh]_`j]b'8Yi hgW`UbX'nY][hž'XUgg'A chc ffUXi bZÅ`Y'j]b
XYb`YhnhYb'`U\fyb'hY]`g'ni [Ybca a Yb'\UVYb" `a `U\ f'&\$&&
k i fXYb`Ui h'XYa 'GhUh]gh]gWYb'6i bXYgUa h']bg[YgUa h'&' '*, %
A chc ffUXi bZÅ`Y'[Ya Y'XYhž'k cVY]'* (\$'A YbgWYb'hØX'W
j Yfi b[`ØW_h'g]bX"8]YgY'NU\`Yb'j YfXYi h']WYb'X]Y'Ub[YgdUbbhYb
J Yf\À'hb]ggY'Ui ZXYi hgWYb'GhfU» Ybž']bgVYgcbXYfY'ZØf
A chc ffUXZU\fyfž'XYfYb'J Yf'Yhni b[gf]g]_c'Xi fW'X]Y'cZYbY
6Ui k Y]gY'XYf': U\fnYi [Y'Yf\YV`]WY'\Ø\Yf']gh"

8]Y'I fgUWYb'ZØf'A chc ffUXi bZÅ`Y'g]bX'cZhi j]Y`ZÅ'h]["`< Åi Z]['g]bX
i bUi Za Yf_gUa Y'5i hcZU\fyfž'i bni fY]WYbXY'G]WYhj Yf\À'hb]ggY
i bX'GhfU» YbVYX]b[i b[Yb'fY'Yj UbhY': U_hc fYb" `A chc fWmWY'GUZYhm
: ci bXUh]cb'VYhc b hž'XUgg'i bni fY]WYbXY'GWYi hnUi gfØghi b['i bX
a Ub[Y'bXY'9fZU\fi b['YVYbZU`g'ni a 'F]g]_c'VY]hfU[Yb"8]Y
G]WYf\Y]hga U» bU\ a Ybž'X]Y'A chc ffUXZU\fyf'hfYZYb'_ÖbbYbž'k]Y
XUg'HfU[Yb'j cb'GWYi hn_Y]Xi b['i bX'XUg'5Vgc'j]YfYb'j cb
: U\fhfU]b]b[ž'g]bX'YbhgWXY]XYbX'ZØf'X]Y'J Yfa Y]Xi b['gWYk YfYf
J Yf'Yhni b[Yb"

8]Y'F c`Y'XYf'J Yf_Y\fgi bZU`Zc fgWYi b[

≠'8Yi hgW`UbX'k]fX'X]Y'J Yf_Y\fgi bZU`Zc fgWYi b['U_h]j 'VYhf]YVYbž
i a 'l fgUWYb'i bX'< UbX'i b[ga Ø[`]WY_Y]hYb'VYggYf'ni 'j YfghY\Yb"
≠gh]hi h]cbYb'k]Y'XUg'6i bXYgUbghU`h'ZØf'GhfU» Ybk YgYb
ZØ\fyb'nU\fy]WY'Ghi X]Yb'Xi fWž'i a 'X]Y'G]WYf\Y]h]a 'J Yf_Y\ f

ni `Yf\Ò\Yb"6UnU\`fY]WXY`Dfc[fUa a Y`k i fXYb`]a d`Ya Ybh]Yfhž i a
gck c\`Ui Z5i hcZU\fyf`U`g`Ui W`Ui Z`A chcffUXZU\fyf`Y]bni [Y\Ybž
i bhYf`UbXYfYa `Xi fW`5i Z`Àfi b[g_Ua dU[bYb`ØVYf`X]Y` ; YZU\fyb
j cb` ; YgWk]bX][_Y]hgØVYfgWfY]hi b[Yb`i bX`f]g_UbhYa
: U\ fj Yf\U`hYb"

Ni XYa `g]bX`hYWb]gWXY` : cfhgWf]hhY`]b`XYf`A chcffUXhYWb]_ž`k]Y
Yhk U`56G`fBbh]V`cW_]YfgmghYa Ł`cXYf`96G`f9`Y`hfc]gWXYg
GhUV`]hÀhgdfc[fUa a Ł`ž`k]Wkh][Y` : U`hcFYb`VY]`XYf
I bZU`j Yfa Y]Xi b["8]YgY`HYWbc`c[]Yb`\UVYb`g]W`U`g
YbhgWY]XYbX`Yfk]YgYbž`i a `]bgVYgcbXYfY`VY]`gW`YW`hYf
K]hYfi b[`X]Y`?cbhfc`Y`ØVYf`XUg` : U\fnYi [`Ui ZfYW`hni Yf\U`hYb"

F Y`Yj UbhY`J Yf_Y\fg[YgYhnY`i bX J c f g W f] ZhY b

I a `X]Y`G]WXYf\Y]h`ja `GhfU»Ybj Yf_Y\f`ni `Yf\Ò\Ybž`[]Vh`Yg`]b
8Yi hgW`UbX`ghfYb[Y` ; YgYhnY`ZØf`A chcffUXZU\fyf"8Uni `nÀ`h
i bhYf`UbXYfYa `X]Y`[YgYhn`]WXY`J YfdZ]W`hi b[ž`Y]bYb`<Y`a `ni
hfU[Ybž`gck]Y`J c f g W f] ZhY b`ni f`G]WXYf\Y]hg`_Y]Xi b["8Yg`K`Y]hYfYb
g]Y\h`XUg`Dc`nY][YgYhn`?cbhfc`Yb`j cfž`i a `fUgUbhYg` : U\fyb`i bX
]`Y[U`Y`5i hcFYbbYb`ni `j Yf\]bXYfb"8]YgY`?cbhfc`Yb`g]bX`k]Wkh][ž
i a `Y]b`g]WXYfYg` : U\fyb`ZØf`U`Y`J Yf_Y\fgY]`bY\`a Yf`ni
[Yk À`f`Y]ghYb`i bX`X]Y`I bZU`nU\`Yb`ni `gYb_Yb"

8]Y`Dc`nY]`]b` ;]Y»Yb`i bX`UbXYfbcfhg`\Uh`XUg`N]Y`ž`Xi fW
dfĀj Ybh]j Y`A U»bU\`a Yb`i bX`fY[Y`a`Ā»][Y`?cbhfc`Yb`X]Y
J Yf_Y\fgg]WXYf\Y]h`ni `Yf\Ò\Yb"6Y]`Y]bYa `I bZU``]a `U\`f`&\$&%
k i fXY`ZYgh[YghY`hž`XUgg`&, `i `XYf`A chc!! bZĀ`Y`Ui ZØVYf\Ò`hY
; YgWk]bX][_Y]h`ni fØW`ni ZØ\fyb`g]bX"8]Y`VYghY\YbXYb` ; YgYhnY
k YfXYb`_cbh]bi]Yf`]W`ØVYfdfØž`i bX`Ub[YdUgghž`i a `Ui ZbYi Y
<YfUi gZcfXYfi b[Yb`YbhgdFYWYbX`fYU[]YfYb`ni `_ØbbYb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY