Dc`nY]`gi Wk h`bUWk `j Yfa]gghYf`%( !>A`f][Yf
Ui g`6i gYW\_. `<]bk Y]gY`Xf]b[ YbX`VYb`Oh][h

8]Y`%( !>A`f][Y`&gYZ]bY`5"Ui g`6i gYW\_. k ]fX`gY]h`XYa`%, "'&`j`
j Yfa]ggh"Dc`nY]`gi Wk h`Xf]b[ YbX`<]bk Y]gY`ni`j`fYa
5i ZYbh\U`hgcfh"

<]`ZYfi Z`XYf`Dc`nY]. `j Yfa ]gghY`%(!>A`f][Y
Ui g`;]Y» Yb

9]bY`%( !>A`f][Y`& [ YbX`]Wk Yž`&gYZ]bY`5"Ui g`6i gYW\_. ž`k]fZi`VYfY]hg
gY]h`Y]bYf`K`cWk Y`i`fU[ Yb`Ui`Zž`k`A`fYbX`g]Y`j Yfa]ggh`k`fX"8]Y
Dc`nY]`Ui g`XYa`i`@UbX`fY]g;]Y» Yb`]gh`U`hj`Ui ZXYf`Gi`Wk Y`bUWk
XYa`A`A`XWk Yb`i`bX`fi`Zi`X]Y`2`ZYbh]Wk`\_Y]h`ni`f`A`h\]`ZY`Ui`Z`8]Y
G]hi`Uh]cb`nY][`h`Y]ba`U`a`Y`fž`k`jY`k`]Wk`h][`[`Ya`Y]bgWk`UZh]Wk`Yg
< UbXY`b`VY]`XYf`5i`Z`Àfi`b[`j`Yfa ]gghYf`DYfgcbYb`]gh"

5_hi`Y`Y`f`GhUbX`XYf`Gi`Wk`Y

8]Y`%( !>A`f][Y`k`]fX`gY]h`XYa`%, "'&`j`j`Yfa]ggh"i`f`Y`h`h`Y`f`
VY`\_Ub`b`h`Y`f`5i`ZYbh\U`hgcfh`k`i`fXY]b`XYf`K`U`hc`f`gh`f`U»`Y]b`;]Y» Yb
j`YfnY]Wk`b`Y`h`G]Y]h`XYa`i`_`Òbb`h`Y`g]Wk`i`&gYZ]bY`Ub`Y]b`Ya
i`b`VY`\_Ub`b`h`Y`b`C`f`h`VY]Z]b`XYb"i`H`f`c`h`n`Y]b][`Yf`i`b[`Yb`Ui`Yf`< ]bk`Y]gYž
X]Y`X]Y`Dc`nY]`Yf`U`h`Y`b`U`hž`\_`c`b`b`h`Y`b`V]g`Yf`_Y]b`Y`_`c`b`\_`f`Y`h`Y`b`
=b`Z`c`f`a`Uh]cb`Y`b`X`U`ni`Y`f`Ub[`h`k`Y`f`X`Y`b`ž`k`c`g]Y`g]Wk`a`Ò[`]Wk`Y`f`k`Y]gY
Ui`Z`U`h`Y`b`_`Òbb`h`Y"8]Yf`Dc`nY]gd`f`Y`Wk`Y`f`U`h`j`Y`f`gh`A`b`X`b]g`Z`0`f`X]Y
G`c`f[`Yb`XYf`5b[`Y`\`Òf][`Yb`i`b`X`V`Y`h`c`b`h`X]Y`8]f]b[`]Wk`_Y]h`XYg`5i`Zfi`Zg
ni`f`A`h\]`ZY`Ui`g`XYf`6Yj`Ò`_Yfi`b["

6YgWk`fY]Vi`b[`]XYf`j`Yfa]gghYb

8]Y`Ui ZZA``][ghYb`A Yf\_a U`Y`j cb`ægYZ]bY`5" `g]bX`]\fY` ; fO» Y`j cb
%ž+` `A YhYfbž`]\f`gW`Ub\_Yf`? ÕfdYfVUi `gck ]Y`]\fY`\\Y`VfUi bYbž
`Ub [ Yb`< UUfY``Ni `Ymh`hfi [`g]Y`Y]b`\\Y`V`Ui Yg`H!G\]fhž`Y]bY` [fUi Yž
j Yfk UgW`YbY`>Ubg`i bX`k Y]» Y`Hi fbgW`i \\Y``8]YgY`6YgW`fY]Vi b [
]gh`k ]W`h][`ZØf`6Øf [Yfž`X]Y`Yj Ybhi Y``U`g`NYi [Yb`]b`XYf`@U [ Y`g]bXž
æZcfa Uh]cbYb`ni ``]YZYfb"

5i Zfi Z`ni f`A]h\ ]`ZY

8]Y`Dc`]nY`V]hYh`U``Yž`X]Y`<]bk Y]gY` [ YVYb`_`ÕbbYbž`g]W`Yb`hk YXYf
Ub`X]Y`Dc`]nY`]ghUh]cb` ; ]Y» Yb`BcfX`i bhYf`XYf`HY`YZcbbi a a Yf
\$* (%#+ \$ \$*!` + ) `cXYf`Ub`YXY`UbXYfY`Dc`]nY]X]Yb`ghghY``Y`ni
k YbXYb``9g`]gh`Y]bY` ; Ya Y]bgW`UZh`gUi Z [ UVYž`]b`gc`W`Yb` : Å``Yb
ni gUa a Ybni UfVY]hYbž`i a `XUg`K c``j cb`ž [ YbX`]W`Yb`ni
gW`ØhnYb`i bX`j Yfa ]gghY`DYfgcbYb`k]YXYfni Z]bXYb"

; YgY``gW`UZh`]W`Y`F`Y`Yj`Ub`n

8]Y`Gi W`Y`bUW` `ægYZ]bY`]gh`b]W`h`bi f`Y]b``c`\_U`Yg`9fY][b]gž
gcbXYfb`k ]fZh`Ui W`Y]b`@W`h`Ui Z`X]Y`< YfUi gZcfXYfi b [Ybž`a]h
XYbYb`ž [ YbX`]W`Y`]b`XYf`\\Yi h][Yb`NY]h`_cbZfcbh]Yfh`g]bX``8 Ug
D\Åbca Yb`XYf`j Yfa]gghYb`ž [ YbX`]W`Yb`]gh`cZh`Y]b`Gma dhca `ZØf
h]YZYfY`gcn]U`Y`DfcV`Ya Y`i bX`YfZcfXYfh`Y]bY`j YfghÅf`_hY
?ccdYfUh]cb`nk ]gW`Yb`Dc`]nY]ž`gcn]U`Yb`9]bf]W`hi b [Yb`i bX`XYf
; Ya Y]bgW`UZh``9g`]gh`k]W`h][ ž`XUgg`i bg`X]Y`G]W`Yf`\\Y]h`i bgYfYf
?]bXYf`Ua `< YfnYb``]Y [h`i bX`k]f`i bg`U`\_h]j `ZØf`]\fY`6Y`Ub [Y
Y]bgYhnYb"

Ni gUa a YbZUggi b [`i bX`5i gV`]W`

8]Y`bUW`k]Y`j cf``Ui ZYbXYb`6Ya Ø\i b [ Yb`i a `XUg`5i Z]bXYb`XYf
j Yfa]gghYb`ægYZ]bY`5" `j YfUbgW`Ui `]W`Yb`X]Y`6YXYi hi b [ ]cb
5i Za Yf_gUa _Y]h`i bX`K UW`gUa \_Y]h`]b`XYf`6Yj Õ`_Yfi b ["
; Ya Y]bgUa `\_ÕbbYb`k]f`XUni `VY]hfU [Ybž`j Yfa ]gghY`ž [YbX`]W`Y
gW`bY``gha Õ [ `]W`g]W`Yf`bUW`< Ui gY`ni `Vf]b [ Yb``8]Y`Dc`]nY`]gh
Ui Z<]bk Y]gY`Ub [ Yk ]YgYbž`X]Y`k ]Y`Y]b`GW`ØggY``ni `Y]bYf`@Øgi b [
k YfXYb`_ÕbbYb``GYhnYb`k ]f`i bg`U`g ; YgY``gW`UZh`ZØf`XUg`K c\`

i bgYfYf'đ [YbX`]W\Yb`Y]b"

'B5;

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY