

6]f_YbghcW_`k`ÀW gh. `*) \$ `A]hUfVY]hYf`]b
DUgYk U`_`i`bX`k`Y]hYfY`D`ÀbY

6]f_YbghcW_`Uh]b`DUgYk U`_`%* \$ `bYi`Y`5fVY]hgd`ÀhnY
[YgWUZZYb`i`bX`d`Ubh]bg[YgUa`h`%"\$\$\$\$`A]hUfVY]hYf`V]g
&\$&) "

8Yf`VY`Ub bhY`GW`i`!`i`bX`GUbXU`Yb`YfghY`Yf`6]f_YbghcW_`Uh]b
DUgYk U`_`žY]bYf`GhUXh]a`@UbX_fY]g`J`cfdca`a`Yfb!;`fY]Zgk`U`Xž
Y]bY`VYXYi`hYbXY`DYfgcbU`Yfk`Y]hYfi`b[`j`c`nc[`Yb`" `a`i`5i`[`i`gh
&\$&(`k`i`fXYb`Xcfh`%* \$ `bYi`Y`A]hUfVY]hYf`Y]b[`YghY`hž`k`Ug`Y]bYb
VYa`Yf_Ybgk`YfhYb`Ni`k`UW`g`Zøf`XUg`i`bhYfbY`a`Yb`XUfghY`h"

6]f_YbghcW_`Uh]a`Y`h`hYb`š`U`f`gY]bY`DfcXi`_h]cb`ggh`À`hY`]b
DUgYk U`_`Yf`ÖZb`Yhž`i`bX`X]Y`YfghYb`GW`f]hY`VY[`UbbYb`]a
GYdhYa`VYf`&\$&`'`a`]h`YX][`]W`&\$`\$`5b[`YghY`hYb`" `b`bYf`U`V`Y]bYg
š`U`f`Yg`U`h]g]W`X]Y`6Y`Y[`gW`UZh`bi`b`VYfY]hg`Ui`Z`*)`\$`6YgW`À`Zh][`hY
Yf`U`h`"8]Y`9]bghY`i`b[`j`cb`%* \$ `bYi`Yb`A]hUfVY]hYf]bbYb`i`bX
A]hUfVY]hYfb]a`i`5i`[`i`gh`nY][`h`X]Y`k`UW`gYbXY`B`UW`ZfU[`Y`i`bX`XYb
Yi`dUbX]YfYbXYb`6Yhf]YV`XYg`i`bhYfbY`a`Ybg]b`XYf`FY[`]cb"

K`UW`ghi`a`]a`b`Xi`ghf]YdUf_

8Yf`GhUbXcfh`DUgYk U`_`žXYf`g]W`]a`b`Xi`ghf]YdUf_`6Yf`]b!`GhYhh]b
VYZ]bXYhž`Yb`hk`]W`Y`h]g]W`ni`bY`a`YbX`ni`Y]bYa`nYbhfU`Yb`Di`b`_h
XYf`DfcXi`_h]cb`Zøf`6]f_YbghcW_`"8]Y`9fk`Y]hYfi`b[`XYf`6Y`Y[`gW`UZh
]gh`HY]`Y]bYf`i`a`ZUggYbXYfYb`GhfUHy[`]Y`XYg`i`bhYfbY`a`Ybgž`XUg
d`Ubhž]a`@Ui`ZY`XYf`NY]h]bg[YgUa`h`fi`bX`%"\$\$\$\$`A]hUfVY]hYf`]b
X]YgYf`9]b]W`hi`b[`ni`VYgW`À`Zh][`Yb`"8]Yg`_`ÖbbhY`b]W`h`bi`f`Zøf
6]f_YbghcW_`gY`Vghž`gcbXYfb`Ui`W`Zøf`X]Y`c`_`U`Y`K`]fhgW`UZh
d`cg]hj`Y`5i`gk`]f`_i`b[`Yb`a`]h]g]W`Vf]b[`Ybž`XU`a`Y`f`5fVY]hgd`ÀhnY
[`YbYf]Yfh`k`YfXYb"

8]Y`5b_ØbX][i b[Yb`k i fXYb`k Å\ fYbX`XYf`@Y]ghi b[ggWU i ` A YggY
ZØf`J cfdca a Yfb `VY_Ubbh[Y[YVYbž`X]Y`Ua `j Yf[Ub[YbYb
K cWYbYbXY`ghUhhZUbX""Gc`WY`J YfUbghU`hi b[Yb`g]bX`k]W h][ži a
X]Y`9fZc`[Y`c_U`Yf`I bhYfbY\ a Yb`ni `dfÅgYbh]YfYb`i bX`dchYbn]Y`Y
5fVY]hg_fÅZhY`Ui ZX]Y`A Ò[`]W`_Y]hYb`]b`XYf`FY[]cb`Ui Za Yf_gUa `ni
a UWYb""6]f_YbghcW`_]ghY]b`YhUV`]YfhYf`BUa Y`Ui ZXYa `A Uf`h`i bX
X]Y`Ni bU\ a Y`bYi Yf`5fVY]hgd`ÅhnY`nY][h`X]Y`8mbUa]_`XYg
I bhYfbY\ a Ybg`i bX`XYggYb`9b[U[Ya Ybh`ZØf`X]Y`FY[]cb
J cfdca a Yfb!; fY]Zgk U`X"

8]Y`9bhgWY]Xi b[`j cb`6]f_YbghcW`ž`]b`DUgYk U`_`k Y]hYf`ni
YI dUbX]YfYbž`gd]Y[Y`h`XYb`HfYbX`k]XYfž`XUgg`I bhYfbY\ a Yb`]b
8Yi hgW`UbX`ni bY\ a YbX`fY[]cbU`Y`GhUbXcfhY`bi hnYbž`i a `]\fY
DfcXi `_h]cb`bÅ\Yf`Ub`XYb`?i bXYb`ni `Vf]b[Yb""8i fW`X]Y
5bg]YX`i b[`]b`DUgYk U`_`_Ubb`6]f_YbghcW`_b]W h`bi f`X]Y
DfcXi `_h]cbg_cghYb`cdh]a]YfYbž`gcbXYfb`Ui W`j cb`XYf`[Øbgh][Yb
@U[Y`]a `BcfXcghYb`8Yi hgW`UbXg`dfcZ]h]YfYb"

Ni gUa a Yb[YZUggh`Åggh`g]W`gU[Ybž`XUgg`6]f_YbghcW`_a]h`gY]bYf
9bhgWY]Xi b[ž`]b`DUgYk U`_`ni `]bj Ygh]YfYbž`Y]bYb`GW`f]h`i]b`X]Y
f]W`h][Y`F]W`hi b[`[Ya UW`h`\Uh`A]h`XYf`_cbh]bi]Yf`]W`Yb
9]bghY`i b[`bYi Yf`A]hUfVY]hYf`nY][h`XUg`I bhYfbY\ a Yb`Y]bY
`Ub[Zf]gh][Y`DYfgdY`_h]j Y`ZØf`gY]bYb`GhUbXcfh`i bX`hfÅ[h
[`Y]W`nY]h][`ni f`k]fhgW`UZh`]W`Yb`6Y`YVi b[`XYf`FY[]cb`VY]"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY