9a]gg]c b gY ZZ]n]Y b hY g`GW\ ]ZZgfY WmW]b [ `]b
GhfU`gi bX. ; YbY\ a ][ i b[ `ghY\ h`Ui g

5`hY`GW\]ZY`gc`Yb`]b`GhfU`gi bX`Ya]gg]c b gUfa `fY WmW`h
k YfXYb"; YbY\ a][i b[`ghY\ h`bcW\ `Ui gž`b]h]Uh]j Y`k]fX
VY[fØ» h"

⊖`GhfU`gi bX`\_ÖbbhY`VU`X`XYf`YfghY`Ya]gg]c b gUfa Y
GW\]ZZgfY WmW]b[d`Uhn`8Yi hgW\`UbXg`Yb hghY\`Yb""8 ]Y`@Yj]Uh\ Ub
; a V< `d`Ubhž`U`hY`GW\ ]ZY`Ui Z`XYa` ; Y`ÄbXY`XYf`J c`_gk YfZh
bUW\`U`h][`i bX`i a k Y`hgW\`cbYbX`UVni k ]W`Y`b""8 ]YgY`⊖]h]Uh]j Y
_ÖbbhY`Y]bYb`k]W\h][Yb`6Y]hfU[ `ni a`l a k Y`hgW\`i hn`Y]ghYb`i bX
X]Y`a Uf]h]a Y`⊖Xi ghf]Y`]b`XYf`F Y[ ]cb`VY`YVYb""

K UfhYb`Ui Z`X]Y ; YbY\ a][i b[

CVk c\`X]Y`@Yj]Uh\ Ub; ; a V< `VYfY]hg`ja `GYdhYa VYf`&\$&' `a]h
XYa `GW\ ]ZZgfY WmW]b[ `VY[]bYb`k c`hYž`ghY\`h`XUg`J cf\ UVYb`bcW
]b`XYb`GhUfh`ÖW`Yfb""8 Yf`DUW`h] YfhfU[`nk ]gW`Yb`XYf` :]fa U`i bX
XYf`GhUX`h`GhfU`gi bXž`X]Y`9][Yb`hØa`Yf]b`XYg`J c`\_gk YfZh[ Y`ÄbXYg
]ghž`Y[ ]h] cf"" K Yb`b`k ]f`XØfZhYbž`\_ÖbbhYb`k]f`a cf[ Yb`UbZUb[Yb`ž
Yf`\_Äfh`XYf`A ]h[ fØbXYf`G]a Ycb`< ]Yfhn`[Y[Yb`ØVYf`XYa `B 8 F"
HYW`b]gW`Y`5i gghUhi b[ Yb`ZØf`XUg`F YWmW]b[`gck ]Y`Y]b`YfghYg
UVk fUW`ZÄ\][ Yg`GW\]Z`g]bX`VYfY]hg`j cf`C fh""8]Y`Yb`hgW`Y]XYbXY
; YbY\ a][i b[`XYg`GhUUh]W`Yb`5a hYg`ZØf`@UbXk]fhgW`UZh`i bX
l a k Y`h`J cfdca a Yfb`fGh5@ Ł`ghY\`h`YXcW\`bcW\`Ui g""

9]bn][Ufh][Yg`F Y WmW]b [j YfZU\ fYb

8]Y[Yd`UbhY`5b`U[ YbhYW\bc`c []Y`i a ZUggh`Y]b`]bbcj Uh]j Yg
K UggYfghfU\`!GW`bY]Xj YfZU\ fYbž`XUg`i a k Y`hgW\`cbYbXYf`]gh`U`g
\Yf`\_Öa a`]W`Y`A Yh\cXYb""8 Yf`5bhfU[ `ZØf`X]YgY`gdYn]Y`Y`Y

F YWmW]b[hYWk b]_k i fXY`ja`A`Äfn`&\$&(`Y)b[ YfY]Wk h`i bX`nk Y]
A cbUH`gd`ÄhYf`VYgh`Äh][hY`XUg`5a`h`XYb`9]b[ Ub[ `XYf`i bhYf`U[Yb`"
Gc`hY`XUg`Dfc`Y`\_h`[YbY`a`][h`k YfXYb`ž`\_ÖbbhY`Yg`GhfU`gi bX`ni f
YfghYb`GhUXh`b`8Yi hgWk`UbX`a` UWkYb`ž`X]Y`Y]b`XYfUfh][Yg
GWk]ZZgfYWmW]b[`VYhfY]Vh`8YfnY]h`k YfXYb`Ui`g[ YX]YbhY`GWk]ZZY
a`Y]gh`b`gØXUg]gWkYb`@`ÄbXYfb`fYWmW`h`ž`c`Zhi`bhYf`ZFU[k ØfX][Yb
l`a`k`Y`hghUbXUfXg`"

F Y[]cbU`Y`5i`gk`]f`\_i`b[Yb`i`bX
k`]fhgWk`UZh`]Wk`Y`6YXYi`hi`b[

8]Y`GhfU`gi bXYf`b]h]Uh]j`Y`k`]fX`b]Wk`h`bi`f`Ui`g`XYf`G]Wk`h`XYg
l`a`k`Y`hgWk`i`hnYg`VY[ fØ» h`ž`gcbXYfb`Ui`Wk`ja``<]bV`]W`_Ui`Z`X]Y
a`Uf]h]a`Y`b`Xi`ghf]Ydc`]h]_`XYg`@UbXYg`"9]b`F`YWmW]b[ d`Uhn`b`XYf
F`Y[ ]cb`_ÖbbhY`b]Wk`h`bi`f`5fVY]hgd`Ä`hnY`gWk`UZZYb`ž`gcbXYfb`Ui`Wk
X]Y`c`_U`Y`k` ]fhgWk`UZh`gh`Ä`f`_Yb`"8`Ug`J`c`f`UVYb`j`Yfgdf]Wk`h`Y]bY
bUWk`U`h][Y`Ni`_i`b`Zi`ZØf`X]Y`GWk]ZZgVfUbWk`Y`]b`8Yi hgWk`UbX`i`bX
_ÖbbhY`Y]b`A`cXY`"ZØf`Ä`b`]Wk`Y`Dfc`Y`\_h`k`YfXYb`"

: Un]h.`9]bY`7`UbWk`ZØf`GhfU`gi`bX

8]Y`9bhk`]W`\_i`b[`XYg`GWk]ZZgfYWmW]b[`]b`GhfU`gi`bX`]gh`Y]b
j`]Y`j`YfgdfYWkYbXYf`GWk]h]b`F`]Wk`hi`b[`i`a`k`Y`hZYi`bX`]Wk`YfYf
DfU`\_h]\_Yb`]b`XYf`a`Uf]h]a`Yb`b`Xi`ghf]Y`"A`]h`XYf`b`chk`YbX][Yb
;`YbY`a` ][ i`b[`\_ÖbbhY`X]Y`@Y]`]Uh`Ub` ;`a`V`<`VU`X`D]cb]YfUfVY]h`]b
8Yi hgWk`UbX`Y]ghYb`"8]Y`7`UbWk`b`ž`X]Y`g]Wk`XUXi`fWk`ZØf`X]Y
F`Y[ ]cb`Yf[YVYb`ž`g]bX`Ybcfa`ž`gck`c`"Ö`c`c`[]gWk`U`g`Ui`Wk
Ö`cbca`]gWk`"

8]YgYg`H`Ya`U`ja``Dfc[fUa`a`.

B`8`F`%`F`UX]c`A`J`p`F`Y[]cbU`b`UWk`f]Wk`h`Yb`Ui`g
;`fY]Zgk`U`X`p`\$`%`\$`,`&`\$`&(`p`%`&.`\$`i` \`f`

8YhU]g

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY