

J c fVYfY]hi b['Ui Z'X]Y 'GU]gcb. 'HYghgd]Y`Y XYf'HYUa g'Ui g'XYf'GYyb d`UhhY

HfU_hcf'GUfck 'hf]Zh'Ua ' : fY]hU['i a '%, .' \$'I \f'Ui Z
Ghi fa j c[Y`J Ò'gWck ']'b'Y]bYa 'k]W'h][Yb
J c fVYfY]hi b[ggd]Y`j c f'GU]gcbghUfh"

5V`X]YgYa 'K cWYbYbXY'fc`h'XYf'6U`'ja ' : i »VU`j YfVUbX
J cfdca a Yfb!; fY]Zgk U`X'k]YXYf'cfXYbh]W`"8cW`VYj cf'X]Y
Di b_hgd]Y`!GU]gcb'cZZ]n]Y`VY[]bbhž'bi hnYb'X]Y`A UbbgW`UZhYb'X]Y
; Y`Y[Yb\Y]hž'g]W`]'b'J c fVYfY]hi b[ggd]Y`Yb'Ui gni hYghYb"
6YgcbXYfgi'a ' : c_i g'ghY\h'XUVY]'XUg'5i ZY]bUbXYfhfYZZYb'j cb
HfU_hcf'GUfck 'i bX'Ghi fa j c[Y`J Ò'gWck 'Ua ' : fY]hU[UVYbX"8Ug
Gd]Y`VY[]bbhi a '%, "' \$'I \f'i bX'j Yfgdf]W`h'Y]b'j]bhYfYggUbhYf
@Y]ghi b[gj Yf['Y]W`ni 'k YfXYb"

HfU_hcf'GUfck '\Uh'VYfY]hg'Y]bY'dcg]hj] Y`6]'Ubn'Ui g'gY]bYb
j Yf[Ub[YbYb'HYghgd]Y`Ybž'bUWXYa 'X]Y`A UbbgW`UZh'gck c\`
[Y[Yb'; Øhn_ck 'a]h'&.%'U'g'Ui W`[Y[Yb'A Ò`bž'k Ybb'Ui W`[Y[Yb
Y]bY'i bhYf'_Ugg][Y`A UbbgW`UZhž'a]h'*. ' '[Yk]bbYb'_cbbhY"8]YgY
9fZc`[Y'gc`Yb'bi b'XYb'GW`k i b['ZØf'XUg'VYj c fghY\YbXY'8i Y`'a]h
XYb'Ghi fa j Ò[Y'b'Vf]b[Yb" , VYffUgW`YbX'XØfZhYb'YXcW`X]Y
V]g\Yf][Yb'9f[YVb]ggY'j cb'J Ò'gWck 'gY]bž'X]Y`]b'j]fYb'XfY]
HYghgd]Y`Yb'_Y]bY'G]Y[Y'j YfVi W`Yb'_cbbhYb"8]Y`B]YXYf'U[Yb
[Y[Yb'5b'_Ua '≡fl ., Łž'6`YgYk]hn'f&.(Ł'i bX'5'hYbhYd hck '≡fl .(Ł
k YfZYb': fU[Yb'Ui Zž'X]Y]a 'X]fY_hYb'8i Y`VYfY]hg'VYUbhk c f hYh
k YfXYb'_ØbbhYb"

9fghYf'HYgh'ZØf'6`Ui !K Y]» 'Hi hck

DUFU`Y`XUni 'ghY\h'Ui W`ZØf'6`Ui !K Y]» 'Hi hck 'XYf'GhUfhgW`i gg'ZØf
X]Y`J c fVYfY]hi b[Yb'ni f'bYi Yb'GU]gcb'Ub"8Ug'HYUa 'Ya dZ`b[h

Ua`gY`VYb`5VYbX`i`a`%`-`!`f`XYb`?`fY]g`][`]ghYb`:`GJ`F`Y]bVYf[`"
Ni`j`c`f`k`Uf`Y]b`HYghgd]Y`[`Y[`Yb`XYb`<`:`7`:`fY]Zgk`U`X`[`Yd`Ubhž`XUg
YXcW`UV[`YgU[`h`k`i`fXY`"Gc`]gh`Yg`ZØf`6`Ui`!K`Y]»`XYf`YfghY
Yfbghni`bY`a`YbXY`HYgh`i`bhYf`K`Yh`_Ua`dZVYX]b[`i`b[`Yb`"F`Y]bVYf[
`\\]b[`Y[`Yb`\\Uh`VYfY]hg`Y]b`Y]bXfi`W_gj`c`Y`g`NY]W`Yb`[`YgYhnhž`]bXYa
X]Y`A`UbbgW`UZh`Ua`j`Yf[`Ub[`YbYb`K`cW`YbYbXY`[`Y[`Yb`X]Y`G`;
@UbgYb#`j]j`]hn`a`]h`,`.`&[`Yk`]bbYb`_cbbhY`"8]YgY`ghUf`_Y`@Y]ghi`b[
k`]fX`g]W`Yf`]W`Ui`W`Hi`hc`k`Ui`Z`c`f`W`Yb`UggYbž`X]Y`]`fY`GhÅf`_Yb
Yfgh`bc`W`i`bhYf`6Yk`Y]g`ghY`Yb`a`ØggYb`"

5a`GUa`ghU[`k`]fX`Yg`XUbb`VYgcbXYfg`]bhYfYggUbh`ZØf`X]Y`:`Ubg`]b
8Ya`a`]bž`XYbb`Xcfh`g]bX`[`Y]W`nk`Y]HYghgd]Y`Y`Ub[`YgYhnh`"a
GhUX]cb`XYf`ž`[`YbX`hf]Zh`X]Y`YfghY`A`AbbYfa`UbbgW`UZh`XYg
8Ya`a`]bYf`GJ`-`%`i`a`%\$`!`f`Ui`ZX]Y`!`%`-`XYg`:`fY]Zgk`U`XYf`:`7ž
X]Y`]b`XYf`j`YfVUbXg`][`U`gd]Y`h`"a`5bgW`i`ggž`i`a`%(`!`fž`gd]Y`h
X]Y`nk`Y]hY`A`UbbgW`UZh`j`cb`8Ya`a`]b`[`Y[`Yb`X]Y`5!`ž`[`YbX`j`cb`:`7
A`chc`f`B`Yi`VfUbXYbVi`f[`GØX`Ui`g`XYf`@Uj`XYg`][`U`"8]YgY
?cbZfcbhUh]cbYb`g]bX`k`]W`h][`ž`i`a`X]Y`Y][`YbY`:`cfa`ni`ØVYfdfØZYb
i`bX`g]W`Ui`ZX]Y`VYj`cfghY`YbXYb`<`YfUi`gZc`fXYfi`b[`Yb`]b`XYf`@[`U
j`cfni`VYfY]hYb`"

K`]W`h][`Y`J`c`f`V`Y`f`Y]hi`b[`ggd]Y`Y`j`c`f`X`Y`f` GU]gcb`

8]Y`J`c`f`V`Y`f`Y]hi`b[`ggd]Y`Y`g]bX`Yb`hgW`Y]XYbX`ZØf`X]Y`HYUa`gž`i`a
b]W`h`i`b`i`f`hU`_h]gW`Y`5V`Åi`ZY`ni`j`YfZY]bYfbž`gcbXYfb`Ui`W`X]Y
:`]hbYgg`XYf`Gd]Y`Yf`ni`W`Y`W`_Yb`i`bX`X]Y`HYUa`XmbUa`_`ni
j`YfVYggYfb`"K`Å`fYbX`U`Y`A`UbbgW`UZhYb`VYghfYVh`g]bXž`]fY`:`cfa
ni`Z]bXYbž`g]bX`X]Y`_`UfYb`9f[`YVb]ggY`XYf!HYghgd]Y`Y`gck`c`Y]b
≠X]_Uhcf`ZØf`X]Y`_ca`a`YbXY`GU]gcb`U`g`Ui`W`Y]bY`A`Ö[`]W`_Y]hž
X]Y`Y][`YbYb`GhÅf`_Yb`i`bX`GW`k`ÅW`Yb`ni`UbU`mg]YfYb`"

:`Øf`X]Y`Gd]Y`Yf`]gh`Yg`i`bYf`Ågg`]W`ž`]b`X]YgYb`6Y[`Y[`bi`b[`Yb
GY`Vghj`YfhfUi`Yb`ni`hUb`_Yb`i`bX`g]W`Ui`ZX]Y`f]W`hi`b[`gk`Y]gYbXYb
Gd]Y`Y`XYf`Di`b`_hgd]Y`fi`bXY`j`cfni`VYfY]hYb`"≠gVYgcbXYfY`X]Y
HYUa`gž`X]Y`ØVYf`X]Y`GU]gcb`Ui`Z`Y]b`ghUf`_Yg`5VgW`bY]XYb`c`ZYbž
k`YfXYb`]fY`GhfUhY[`]Y`k`Å`fYbX`X]YgYf`HYghgd]Y`Y`_`UfYf
XYZ]b]YfYb`a`ØggYb`"→XYg`Hcfž`YXYf`:`Yk`]bb`i`bX`YXY`[`i`hY`5`_]cb`

_Ubb`XUVY]`\\Y`ZYbž`X]Y`A ch]j Uh]cb`i bX`XYb`HYUa [Y]gh`ni`ghÅf`Yb`"

8]Y`HYghgd]Y`Y`V]YhYb`b]WÅh`bi`f`X]Y`A Ò[`]WÅ`_Y]hž`X]Y`i` cfa` `XYf`
A UbbgWÅUZhYb`j`cf`XYa` `GhUfh`XYf`fY[`i``ÅfYb`GU]gcb`ni`hYghYbž`
gcbXYfb`Ui`WÅ`Y]b`k`]WÅh][`Yg`i`a`ZY`X`ni`f`i` ÒfXYfi`b[`XYf`
HYUa`WÅYa`]Y`i`bX`XYf``≠hY[`fUh]cb`bYi`Yf`Gd]Y`Yf`"≠gVYgcbXYfY`ZØf`
5a`UhYi`fj`YfY]bY`k`]Y`HfU`_hc`f`GUfck`i`bX`6`Ui`!K`Y]»`Hi`hck` `]gh`XUg`
Ni`gUa`a`Ybgd]Y`j`cb`5`hi`bX`BYi`j`cb`Yb`hgWÅY]XYbXYf`
6YXYi`hi`b[`ž`i`a` `]b`XYf`VYj`cfghY`\\YbXYb`GU]gcb`Y]ghi`b[`gZÅ`\\][`ni`
gY]b`"

9]b`k`Y]hYfYf`5gdY`_hž`XYf`ZØf`j`]Y`Y`J`YfY]bY`]b`XYf`F`Y[`]cb`j`cb`
6YXYi`hi`b[`]ghž`]gh`X]Y`k`]fhgWÅUZh]WÅY`@U[`Y`"8Yf`i`i`»`VU`"k`]fX`cZh`
U`g`Gd]Y[`Y`V]X`XYf`k`]fhgWÅUZh]WÅYb`J`Yf`Å`hb]ggY`Ub[`YgY`\\Yb`"8]Y`
Z]bUbn]Y`Yb`A`]hhY`ž`X]Y`ZØf`X]Y`Gd]Y`YfUi`gV]`Xi`b[`ž`!V]bXi`b[`i`bX`
!j`YfdZ]WÅhi`b[`Yb`ni`f`J`YfZØ[`i`b[`ghY`\\Ybž`_ÒbbYb`cZh`XUfØVYf`
Yb`hgWÅY]XYbž`cV`Y]b`J`YfY]b`]a`icVYfYb`cXYf`i`bhYfYb`
HUVY`Y`bVYfY]WÅ`"UbXYh`"J`]Y`Y`J`YfY]bgj`YfU`bhk`cfh]WÅY`ghY`\\Yb`j`cf`
XYf`<`YfUi`gZcfXYfi`b[`ž`Gdcbgc`fYb`ni`[`Yk`]bbYbž`i`a`X]Y`"Ui`ZYbXYb`
?`cghYb`ni`XYW`_Yb`i`bX`[`Y]WÅ`nY]h][`X]Y`gdc`fh]WÅY`
K`YhhVYk`YfVgZÅ`\\][`_Y]h`ni`g]WÅYfb`"

8]Y`6YXYi`hi`b[`j`cb`HYghgd]Y`Yb`ZØf`X]Y`
Gd]Y`YfYb`hk`]W`_`i`b[

HYghgd]Y`Y`g]bX`Ui`WÅ`Y]b`Yb`hgWÅY]XYbXYg`9`Ya`Ybh]b`XYf`
9bhk`]W`_`i`b[`↑`b[`Yf`HU`YbhY]`a`5a`UhYi`fZi`»`VU`"8]Y`A`Ò[`]WÅ`_Y]hž`
[`Y]WÅ`a`Å»][`Y`Gd]Y`nY]h`ni`Yf`U`hYbž`ZØfXYfh`b]WÅh`bi`f`X]Y`
]bX]j`]Xi`Y`Y`@Y]ghi`b[`gZÅ`\\][`_Y]hž`gcbXYfb`Ui`WÅ`XUg`J`YfghÅ`bXb]g`
ZØf`XUg`Gd]Y`"HfU]b]b[`ggd]Y`Y`V]YhYb`Y]bY`b]YXf][`Y`
8fi`W`_g]hi`Uh]cbž`X]Y`Yg`gY`Vgh`i`bYfZU`fYbYb`Gd]Y`Yfb`Yfa`Ò[`]WÅ`hž`
]Åf`?`ÒbbYb`i`bhYf`6Yk`Y]g`ni`ghY`Ybž`c`\\bY`X]Y`i`ba`]hhY`VUFYb`
?`cbgYei`YbnYb`Y]bYg`Di`b`_hgd]Y`Yg`VYZØfWÅ`hYb`ni`a`ØggYb`"

GhUh]gh]_Yb`nY][`Ybž`XUgg`J`YfY]bY`a`]hY]bYf`YZZY`_h]j`Yb`≠hY[`fUh]cb`
↑`b[`Yf`Gd]Y`Yf`cZh`a`Y`Åf`"Ub[`Zf]gh][`Yb`9fZc`[`\\UVYb`"@Ui`hY]bYf`
Ghi`X]Y`XYg`8Yi`hgWÅYb`i`i`»`VU`"!6i`bXYg`fB`6E`]gh`X]Y`9]bV]bXi`b[`
j`cb`BUWÅk`i`WÅggd]Y`Yfb`]b`XYb`<`YffYbVYfY]WÅ`Y]b`GWÅ`ØggY`ni`

bUW\U`h][Ya `J YfY]bgk UW`ghi a žXU`X]Yg`b]W`h`bi f`ni f`@Y]ghi b[
Ui ZXYa `D`Um`VY]hfÀ[hž`gcbXYfb`Ui W`XUg`; Ya Y]bgW`UZhg[YZØ`
]a `7`i V`ghÀf`h"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY