

HUm`c f`Gk ]Zh`Ai » Yfh`g]Wk`ni f`5VgU[ Y`]\ fYf  
K ]Yb!`? cbnYfhY`k Y[ Yb`HYffcf[ YZU`h

HUm`c f`Gk ]Zh`Ai » Yfh`g]Wk`ni`UV[ YgU[ hYb`? cbnYfhYb`]b`K ]Yb  
Ui Z[ fi bX`Y]bYg`HYffcf`d`Ubgz`gdf]Wk`h`ØVYf`Y`b[ ghY`i bX  
8Ub`\_VUf`\_Y]h"

9]bY`XYf`VY`\_UbbhYghYb`A i g]\_Yf]bbYb`XYf`K Y`h`HUm`c f`Gk ]Zh`U  
g]Wk`bi b`ni`XYb`\_Øfn`]Wk`UV[ YgU[ hYb`? cbnYfhYb`]b`K ]Yb  
[ Y`Ai » Yfh`8]YgY`5VgU[ Yz`X]Y`Ui Z[ fi bX`Y]bYg`j Yfa`Y]b]h]Wk`Yb  
HYffcf`UbgWk`U[ g`bchk`YbX][`k`i`fXYz`U`h`b]Wk`h`bi`f`X]Y`: Ubgz`  
gcbXYfb`Ui`Wk`X]Y`?Øbgh`Yf]b`gY`Vgh`h]YZ`YfgWk`ØhhYfh`" `b`Y]bYf  
Ya`ch]cbU`Yb`6chgWk`UZh`Ui`Z`b`ghU[ fUa`hY`hY`g]Y`]\ fY`; YXUb`\_Yb  
i`bX`; YZØ`Y`ni`X]YgYa`J`cfZU`"a`]h"

, VYf`X]Y`5VgU[ Y`Ai » YfhY`Gk ]Zh`XUgg`g]Y`Ai » Yfgh  
b]YXYf[ YgWk`a`YhYfhj`cb`X]YgYf`9b`hgWk`Y]Xi`b[`k`Uf`"~8Yf`; fi`bX  
ZØf`X]Y`5VgU[ Yb`U`h]b`a`]f`Y]b`bYi`Yg`; YZØ`X`Yf`5b[ gh`Ui`g[ Y`Øgh  
i`bX`Y]bY`[ fc»Y`GWk`i`Xz`k`Y]`gc`j`]Y`Y`A`YbgWk`Yb`[ Yd`Ubh`U`hYb`z  
ni`XYb`G`ck`g`ni`\_ca`a`Yb" `zYf`\_`ÀfhY`g]Y`"8]Y`G]hi`Uh]cb`U`h`Y]bY  
i`b[ Yk`c`b`hY`i`bg]Wk`Yf`Y]h]b`]f`Ui`g[ Y`Øghz`XU`j`]Y`Y`]\ fYf`: Ubg  
`Ub[ Y`Ui`Z`XUg`9j`Yb`h`]\b[ YZ]YVYfh`U`hYb"

### J YfUbhk cfhi b[ `i bX`8Ub`\_VUf`\_Y]h

8cWk`bYVYb`XYf`HfUi`f][`\_Y]h`ØVYf`X]Y`? cbnYfhY`[ UV`Yg`Ui`Wk`Y]bYb  
5gdY`\_h`z`Øf`XYb`Gk ]Zh`XUb`\_VUf`]gh`G]Y`cV`Yfj`cfz`k`]Y`k`]Wk`h][`X]Y  
5fVY]h`XYf`G]Wk`Yf`Y]hgVY`Øf`XYb`k`Ufz`X]Y`XUni`VY][`YhfU[ Yb  
`UVYb`z`X]Y`: Ubg`ni`gWk`ØhnYb" `ÀfY`K`cfhY`nYi`[ Yb`j`cb`Y]bYf  
VYa`Yf`\_Ybgk`YfhYb`<U`hi`b[`."~5VYf`]Wk`k`Uf`Ui`Wk`XYb`6Y`Øf`XYb`gc  
XUb`\_VUf`z`XYbb`XUb`\_]`bYb`U`VYb`k`]f`i`a`? cbnYfhY`[ YhfUi`Yfhi`bX  
b]Wk`hi`a`"@YVYb" `8]YgY`8Ub`\_VUf`\_Y]h]gh`Y]b`dYfg`Øb`]Wk`Yf

5i gXfi W\_žXYf'nY][ hžXUgg'g]Y'g]Wł'i a 'XUg'K c\`Yf[ Y\Yb']\fYf  
: Ubg'gc f[ h'

9]b'k Y]hYfYf'5gdY\_hžXYb'Gk ]Zh'UbgdfUWł'ž'k Uf'X]Y'İ bhYfghØhni b[  
i bX'@]YVYž'X]Y'g]Y'j cb']\fYb'5b\Åb[ Yfb'YfZU\ fYb'\Uh''8]Y  
; YgWłY\ b]ggY'\UVYb'X]Y'; Ya Y]bgWłUZh'i bhYf']\fYb': Ubg'g]WłhVUf  
[ YghÅf\_hž'k Ug']\f'A i h'[ Y[ YVYb'\Uh''K Å\ fYb'X'g]Y'X]Y'5VgU[ Y  
j YfUfVY]hYb'a i gghYž'k Uf'Yg']\f'Ui Wł'k ]Włh][ 'ni 'VYhcbYbž'k ]Y'g]Y  
XYb': c\_i g'Ui ZXYb'GWłi hn']\fYf'5b\Åb[ Yf'f]WłhYb'k c``hY''B UWł  
XYb'K ]Yb!5VgU[ Yb'\_cbbhY'g]Y'j b'@cbXcb'j cf'Y]bYf'f]Yg][ Yb  
A Yb[ Y'j cb'Yhk U' - "\$\$\$\$A YbgWłYb'Ui ZhfYhYbž'k Ug'ZØf'g]Y'Y]bYb  
K YbXYdi b\_h'XUfghY``hY"

8]Y'<]bhYf[ fØbXY'XYf'5VgU[ Y'g]bX'VYgc f[ b]gYffY[ YbX''J cf'Yhk U  
nk Y]K cWłYb'k i fXYb']b'^2 ghYffY]Wł'nk Y]a i ha U»`]WłY  
Gma dUh\]gUbhYb'XYf'HYffcfa ]'n'g'Ua ]gWłYf'GhUUh'f'f'GŁ  
ZYgh[ Ybca a Ybž'Y]bYf'j cb']\bYb'd'UbhY'UbgWłY]bYbXž'k Å\ fYb'X  
Y]bYg']\fYf'?cbnYfhY'Y]bYb'5bgWł'U[ 'Xi fWłni ZØ\ fYb''8]Yg']gh'Y]bY  
Yfbgh\UZhY'5b[ Y'Y[ Yb\Y]hž'X]Y'b]Wł'h'bi f'X]Y'G]WłYf\Y]h'XYf  
J YfUbgU'hi b[ ž'gcbXYfb'Ui Wł'X]Y'dgmWł]gWłY'; Ygi bX\Y]h'XYf  
: Ubg]b': fU[ Y'ghY``h''Gk ]Zh'gY'Vgh'g]Y\h'X]Y'K ]Włh][ \_Y]h'XYg  
H\Ya Ug'i bX'Åi » Yfhž'XUgg'Yg'cZh'VYggYf'gY]ž'g]Wł'j b'gc'WłYb  
G]hi Uh]cbYb'ni fØW\_ni \U'hYb"

I a 'Yg'[ Ubn'\_Uf'ni 'gU[ Yb.'Wł'k YfXY'b]Wł'h'ÖZZYbh]Wł'ØVYf'Yhk Ug  
gdfYWłYbž'k Ybb']Wł'XYb\_Yž'XUgg'Yg'YbY'dfcj cn]YfYb'\_ØbbhYž'X]Y  
XYb': Ubgž'X]Y'ni 'a Y]bYb'G\c k g'\_ca a Ybž'GWłUXYb'ni ZØ[ Yb  
k c``Yb ž'Yf'\_ÅfhY'Gk ]Zh''8]YgY'5i ggU[ Y'VYXYi hYh'ZØf'j ]Y'Yž'XUgg  
g]Y'VY]'XYf'G]WłYf\Y]h']\fYf': Ubg'Ub'YfghYf'GhY``Y'XYb'\_hi bX'cZh]b  
]\fYf'?ca a i b]\_Uh]cb'UVk Å[ hž'k Ubb'XYf'VYghY'NY]hdi b\_h'ZØf'Y]b  
GhUhYa Ybh']gh"

HUm'cf'Gk ]Zhg'?cbnYfhci f'\Uh'gca ]h'b]Wł'h'bi f'a i g]\_U']gWłY  
<Ö\Ybž'gcbXYfb'Ui Wł'h]YZY'Ya ch]cbU'Y'<YfUi gZcfXYfi b[ Yb  
\Yfj cf[ YVfUWł'h''K Å\ fYb'X'g]Y']\fY': Ubg'k Y]hYf\]b'Ui ZXYb  
]bhYfbUh]cbU'Yb'6Ø\ bYb'VY[ Y]ghYfhž'V'Y]Vh'X]Y'9f]bbYfi b[ 'Ub'X]Y  
UV[ YgU[ hYb'?cbnYfhY'j b'K ]Yb'dfÅgYbh'i bX'nY][ hž'k ]Y'gWłbY'`g]Wł  
X]Y'F U\ a YbVYX]b[ i b[ Yb'ZØf'@j Y]J YfUbgU'hi b[ Yb'ÅbXYfb

\_ÖbbYb"

9]b`bYi Yf`6`]W\_`Ui Z`G]W\Yf\Y]h`VY]`? c bnYfhYb

8Yf`J cfZU``]b`K ]Yb`k ]fZi`Ui W\`Y]b`@]W`h`Ui ZX]Y`ni bY\`a YbXYb  
<YfUi gZcfXYfi b[ Ybž`X]Y`?Øbgh`Yf`i bX`J YfUbghU`hYf`VY]`@]j Y!  
9j Ybhg`]b`XYf`\`Yi h][ Yb`NY]h`Yfk UfhYb`a ØggYb``G]W\Yf\Y]h`]gh`Y]b  
H\`Ya Už`XUg`cZi`VYgdfcW\Ybž`UVYf`fUf`VY\`UbXY`h`k ]fX``HUm`cf  
Gk ]Zhg`6chgW\UZh] YfXYi h]W\`h`X]Y`Bchk YbX][ \_Y]h]j cb  
j cfUi ggW\Ui YbXYa`<UbXY`b`i bX`XYb`gh`ÅbX][ Yb`8]U`c[ `nk ]gW\Yb  
?Øbgh`Yfbž`J YfUbghU`hYfb`i bX`G]W\Yf\Y]hgVY\`ÖfXYb"

8]Y`<]bhYf[ fØbXY`XYf`5VgU[ Y`j cb`HUm`cf`Gk ]Zhg`? c bnYfhYb`]b  
K ]Yb`g]bX`j ]Y`gW\]W\h][ `i bX`ghY\`Yb`]a`?cbhYi h`Y]bYf`ghY][ YbXYb  
6YXfc\`i b[ `Xi fW\`XYb`HYffc]ga`i g`]b`9i fcdU``8]Y`6Y\`ÖfXYb`]b  
2 ghYffY]W\`UhhYb`Ui Z[ fi bX`Y]bYg`Yfbgh\`UZhYb`<]bk Y]gYg  
YbhgW\]YXYbž`X]Y`? c bnYfhY`UVni gU[ Yb``8]YgY`9bhgW\Y]Xi b[ `Z]Y`  
bUW\`XYf`YghbU\`a Y`j cb`nk Y]j YfXÅW\h][ Yb`ϕX]j ]Xi Ybž`X]Y  
a`i ha U»`]W\`J YfV]bXi b[ Yb`ni f`HYffcfa`]n`g`Ua ]gW\Yf`GhUUh`f`GŁ  
\`UhhYb``G]W\Yf\Y]hgØVYf`Y[ i b[ Yb`gd]Y`Yb`]b`XYf`\`Yi h][ Yb`NY]h  
Y]bY`YbhgW\Y]XYbXY`F c``Yž`]bgVYgcbXYfY`VY]  
; fc»j YfUbghU`hi b[ Ybž`k c`Y]bY`J ]Y`nU\``Ub`A YbgW\Yb  
Ui ZY]bUbXYfhf]Zh"

8Ug`[ YgY``gW\UZh]W\Y`?`]a U`]b`9i fcdU`\`Uh`g]W\`]b`XYb``YhnhYb  
ϕ\`fYb`j YfÅbXYfhž`b]W\h`bi f`Xi fW\`X]Y`7cfc bU!DUbXYa`]Yž`gcbXYfb  
Ui W\`Xi fW\`X]Y`ni bY\`a YbXY`Gcf[ Y`j cf`HYffc]fUbgW\`Å[ Ybž`X]Y  
]a a Yf`k ]YXYf`GW\`U[ nY]`Yb`a UW\h``Gc`W\Y`9fY][ b]ggY  
VYY]bZi ggYb`b]W\h`bi f`XUg`J Yf\`U`hYb`j cb`?Øbgh`Yfb`i bX  
J YfUbghU`hYfbž`gcbXYfb`Ui W\`XUg`G]W\Yf\Y]hg[ YZØ\``XYg  
Di V`\_i a g``HUm`cf`Gk ]Zh`X]Y`g]W\`]a a Yf`k ]YXYf`ZØf`\`fY`Ubg`i bX  
XYfYb`G]W\Yf\Y]h`Y]bgYhnhž`\`Uh`X]YgY`Ub\`U`hYbXY`5b[ gh`]b`]\`fYa  
GhUhYa Ybh`fYZY`\_h]Yfhž`U`g`g]Y`ØVYf`X]Y`GW\i`X`i bX`6Ygcf[ b]g  
gdfUW\ž`X]Y`a`]h`XYf`5VgU[ Y`XYf`? c bnYfhY`Y]b\`Yf[ ]b[ Yb"

Ni gUa a Yb\`Ub[ `a ]h`UbXYfYb  
g]W\Yf\Y]hgY`Yj UbhYb`J cfZÅ``Yb

8]Y`J cfZÄ`Y`i a`X]Y`5VgU[ Y`]b`K` ]Yb`ghY\Yb`]b`Y]bYa` [ fÖ»YfYb  
Ni`gUa` a`Yb\Ub[ `a` ]h`Ä`\`b`]W`Yb`G]W`Yf\Y]hgVYXYb`\_Yb`ž`X]Y`VY`]  
UbXYfYb` [ fc»Yb`J`YfUbghU`hi` b[ Yb`]b`9i` fcdU`Ui` Z[ YhfYhYb`g]bX`"J`cf  
Y]b][ Yb`đ\`fYb`ž`ni` a`6Y]gd]Y`VY`]Y]bYa` `?`cbnYfh`]b`A` UbW`YghYf`]a`  
đ\`f`&`\$`%`+`ž`k` i`fXYb`&&`A`YbgW`Yb`VY`]Y]bYb`GY`Vgha`cfXUb`gW`U`  
[ Yh`Ò`h`h`"Gc`W`Y`hfU[ ]gW`Yb`9fY][ b]ggY` \UVYb`XUni` [ YZ`Ø`fh`ž`XUgg  
G]W`Yf\Y]hga` U»bU`a`Yb`VY`]ÖZZYb`h`]W`Yb`J`YfUbghU`hi` b[ Yb  
Yf\YV`]W`j`Yfgh`Ä`f`\_`h`k`i`fXYb`" `đ`j`]Y`Yb`: `Ä`Y`b`k`i`fXYb`?`cbnYfhY`  
i`bX`: `Ygh]j`U`g`UV[ YgU[ h`c`XYf`Ui`Z`UbXYfY`C`fhY`j`Yf`Y[ h`ž`i`a`  
dchYbn]Y`Y`F`]g]\_Yb`ni`a`]b]a`]YfYb`"

- a`đ\`f`&`\$`%`+`ž`k`i`fXY`XUg`D`b`\_`!`?`cbnYfh`]b`DUf]g`UV[ YgU[ h`  
bUW`X`Yb`HYffcfUb`gW`Ä[ Yb`ž`X]Y`X]Y`GhUXh`YfgW`Ø`h`YfhYb`"
- a`đ\`f`&`\$`%`\*`k`i`fXY`Y]b` [ fc»Yg`A`i`g]\_ZYgh]j`U`]b`6Yf`]b`  
Ui`Z[ fi`bX`j`cb`Yf\U`h`YbXYb`<]bk`Y]gYb`Ui`Z`a`Ö[ `]W`Y`  
5bgW`Ä[ Y`[ Yghf]W`Yb`"

8]YgY`9fY][ b]ggY`j`YfXYi`h`]W`Yb`X]Y`<`YfUi`gZcfXYfi`b[ Yb`ž`j`cf`  
XYbYb`J`YfUbghU`hYf`i`bX`?`Øbgh`Yf`ghY\Yb`ž`k`Ybb`g]Y`a`]h`  
G]W`Yf\Y]hgVYXYb`\_Yb`]b`Y]bYf`ni`bY`a`YbX`i`bg]W`YfYb`K`Y`h`  
i`a` [ Y\Yb`a`ØggYb`"8]Y`J`YfUbhk`cfhi`b[ ž`X]Y`g]Y` [ Y[ Yb`ØVYf`]fY`a`  
Di`V`]i`a` \UVYb`ž`k`]fX`XUVY`]c`Ži`Ui`ZY]bY`\UfhY`DfcVY` [ YghY`h`"

8]YgY`J`cfZÄ`Y`fYZY`\_h]YfYb`]b`]W`h`bi`f`X]Y`k`UW`gYbXYb`  
G]W`Yf\Y]hgVYXYb`\_Yb`ž`gcbXYfb`UXYb`Ui`W`ni`Y]bYf`VfY]hYfYb`  
8]g`\_i`gg]cb`ØVYf`X]Y`6U`UbW`nk`]gW`Yb`XYf`:`fYi`XY`Ub`\_i`hi`fY`Yb`  
J`YfUbghU`hi`b[ Yb`i`bX`XYf`b`chk`YbX][ Yb`G]W`Yf\Y]h`Y]b`"9g`V`Y]Vh`  
UVni`k`UfhYb`ž`k`]Y`g]W`X]YgY`8mbUa`\_]b`XYf`Ni`\_i`b`Ži`Yb`hk`]W`Y`h`  
i`bX`k`Y`W`Y`A`U»bU`a`Yb`Yf[ f]ZZYb`k`YfXYb`ž`i`a`gck`c`X]Y`  
G]W`Yf\Y]h`XYf`Ni`gW`Ui`Yf`ni` [ Yk`Ä`f`Y]ghYb`U`g`Ui`W`X`Ug`  
\_i`hi`fY`Y`@YVYb`Ui`ZfYW`hni`Yf\U`hYb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U[ "XY