

GWk YfYf'I bZU``Ui Z'XYf'5&(.'D\_k !: U\fyf  
j Yf`Yhnh`VY]'HU`\_Ui

5i Z'XYf'5&( `VY]'HU`\_Ui `\_Ua `Yg`ni `Y]bYa `I bZU``. `9]b`JK  
7UXXm`Zi \f`Ui Z`Y]bYb`GUhhY`ni [ `Ui Z`i: U\fyf`j Yf`Yhnh`]bg  
?fUb\_Yb\Ui g"

9]b`gWk YfYf`J Yf\_Y\fgi bZU``YfY][ bYhY`g]Wk `Ua `gd`AhYb`5VYbX`Ui Z  
XYf'5i hcVU\b'5&( `]b`XYf`B`A`Y`j cb`HU`\_Ui žY]bYa `Cfh`a `?fY]g  
<Yfnc[ hi a `@Ui YbVi f["`9]b`JK `7UXXm`\_c``X]YfhY`[ Y[ Yb`&%`.)  
I \f`a `]h`Y]bYa `GUhhY`ni [ ž`k Ug`ni `Yf`YV`]Wk Yb`GUW`gW`AXYb`i bX  
Y]bYf`J Yf`Yhni b[ `XYg`i: U\fyfg`XYg`A `]b!]J Ub`g`ZØ`fhY``8]YgY  
i bYfZfYi `]Wk Y`B`UW`f]Wk h`Yf]bbYfh`XUfUb`ž`k `]Y`[ YZ`A`f`]Wk `X]Y  
GhfU»Ybj Yf\_Y\fgVYX]b[ i b[ Yb`Ui Wk `ni `gd`AhYfYf`Ghi bXY`gY]b  
\_ÖbbYb"

8Yf'I bZU``YfY][ bYhY`g]Wk `]b`i: U\fhf]Wk hi b[ `<Ua Vi f[ ž`\_i fn`\]bhYf  
XYf'5i gZU`fh`HU`\_Ui ``GcZc`fh`bUWk `XYa `5`Ufa `fØW`hYb`B`chUfnhi bX  
FYhhi b[ g\_f`A`Z`hY`gWk bY``ni a `I bZU``c`fh`Ui g``6Y]a `9]bhFYZYb`XYf  
9]bgUhm\_f`A`Z`hY`nY][ hY`g]Wk `XUg`6`]X`XYg`GWk fYW\_Ybg. `8Yf`JK `7UXXm  
k Uf`Xi fWk `XYb`5i ZdfU``ghUf`\_VYgW`AX][ hi bX`k i fXY`bU`Yni  
j c``gh`A`bX][ `nYfgh`Øfh``8Yf`i: U\fyfž`Y]b`A`Ubb`ž`Yf`]h`i`a `]h`YfY  
J Yf`Yhni b[ Yb`i bX`k i fXY`i a [ Y`YbX`]b`Y]b`Øfh`]Wk Yg`?fUb\_Yb\Ui g  
Y]b[ Y`]YZYfh"

### 8 Ug`GnYbUf]c`XYf`? c``]g]cb

9g`]ghi b`\_Uf`ž`k Ufi a `XYf`JK `7UXXm`Ui Z'XYb`GUhhY`ni [ `dfU``hYž  
XcW`gc`Wk Y`I bZ`A`Y`g]bX`c`Zi`XUg`9f[ YVb]g]j cb`5V`Yb`\_i b[ ž  
ØVYf\Ø`hYa `HYa `dc`c`XYf`gWk `YWk hYb`K`YhYfVYX]b[ i b[ Yb``8Yf  
GUhhY`ni [ ž`Ui Z'XYb`XYf`7UXXm`Ui Z`i \fž`k i fXY`bi f``Y]Wk h  
VYgW`AX][ hž`i bX`gY]b`i: U\fyf`\_Ua `i`a `]h`XYa `GWk fYW\_Yb`XUj cbž

c\bY`J Yf`Yhni b[ Yb`XUj cbni hfU[ Yb`"8]Yg`nY][ hž`XUgg`hfc`hn`XYf  
a`Ugg]j Yb` , VYf`Y[ Yb`\\Y]hj cb`@\_k` ]b`gc`W`Y]bYa` 7fUg`ž`X]Y  
DYfgcb`ja` \_Y]bYfYb` : U`fnYi [ `cZhi`X]Y` [ fÒ» YfYb` : c`[ Yb`ni` hfU[ Yb  
\\Uh"

I bZ`Ä`Y`Ui Z5i hcVU`\\bYb`\_ÖbbYb`Yf`\\YV`]W`X`Y` : c`[ Yb`\\UVYbž`b]W`X`h  
bi f`ZÖf`X]Y`i ba` ]hhY`VUfYb`6YhY`][ hYbž`gcbXYfb`Ui W`X`ZÖf`XYb  
J Yf`\_Y`\\f`]bg[ YgUa` h`"8]Y`5&( `]gh`Y]bY`k` ]W`X`h][ Y`J`Yf`\_Y`\\fgUXYfž`X]Y  
<Ua`Vi f[ `a`]h`UbXYfYb`F`Y` [ ]cbYb`j`YfV]bXYhž`i bX`gc`W`X`Y`J`cfZ`Ä`Y`  
ZÖ`f`Yb`cZhi`ni`GhUi`gi`bX`Y]bYa`Yf`\\Ö`hYb`J`Yf`\_Y`\\fgUi`Z`ca`a`Yb`" `đ  
X]YgYa`gdYn]Y`Yb` : U`k`Uf`X]Y`i bVYY]bhf`Ä`W`X`h][ hY` ; Ygi`bX`\\Y]h`XYg  
@\_k`! : U`fYfg`Y]b`\_Y]bYf`@]W`X`h`V`]W`\_"

## 9]bY`K`Ufbi`b[ `ZÖf`U`Y`J`Yf`\_Y`\\fghY`]`bY`\\a`Yf`

8]Y`GW`k`YfY`XYg`J`cfZU`g`\_Ubb`b]W`X`h`[ Ybi` [ `\\Yfj`cf[ Y`\\cVYb  
k`YfXYbž`i`bX`Yg`]gh`Y]bY`gh`Ä`bX][ Y`9f]bbYfi`b[ `Ub`X]Y` ; YZU`fYbž  
X]Y`ja`GhfU»Ybj`Yf`\_Y`\\f`Ui`Yfb`"J`Yf`\_Y`\\fgg]W`X`Yf`\\Y]h`]gh`Y]b`H`Ya`Už  
XUg`U`Y`5i`hcZU`fYf`Ub[ Y`h`"C`V`VY]`ghf`Öa`YbXYa`F`Y[ Ybž`B`YVY`  
cXYf`Y]bZUW`bi`f`]b`XYf`8`Äa`a`Yfi`b[ ž`XUg`6Yk`i`gghgY]b`ZÖf`X]Y  
Y][ YbY` : U`fk`Y]gY`i`bX`X]Y`6YX]b[ i`b[ Yb`XYf`GhfU»Y`]gh  
YbhgW`X`Y]XYbX"

@Ui`h`XYb`6Y`\\Öf`XYb`a`ØggYb`g]W`X`X]Y` : U`fYf`ghYhg`Ui`Z`gc`W`X`Y  
i`bj`cf`\\Yf[ YgY`\\YbYb`G]hi`Uh]cbYb`Y]bghY`Yb`i`bX`\\fY  
 ; YgW`k`]bX][ \_Y]h`UbdUggYb`" `đ`X]YgYa` : U`\\`Ä`hY`Y]bY`XYZYbg]j`Y  
 : U`fk`Y]gY`a`Ö[ `]W`X`Yfk`Y]gY`XYb`i`bZU`j`Yf`\\]bXYfb`cXYf`X]Y` : c`[ Yb  
UVa`j`XYfb`\_ÖbbYb`"8]Y`Dc`nY]`k`]fX`XYb`J`cfZU`i`bhYfgi`W`X`Ybž`i`a  
Y]bY`[ YbUi`YfY`5bU`mgY`XYf`i`bZU`i`fgUW`X`Y`ni`[ Yk`Ä`f`Y]ghYbž`k`Ug  
Ui`W`X`Yf`Df`Äj`Yb]cb`ni`\_ÖbZ]h[ Yf`i`bZ`Ä`Y`X]YbYb`\_ÖbbhY"

Ni`g`Ä`h`]W`X`\_Ubb`X]Y`2`ZYb`h]W`X`\_Y]h`Ui`g`X]YgYb`G]hi`Uh]cbYb`YfbYb  
i`bX`g]W`X`ni`bY`\\a`YbX`XYf` ; YZU`fYb`XYg`GhfU»Ybj`Yf`\_Y`\\fg`VYk`i`ggh  
k`YfXYb`"9g]ghj`cb`YggYb]h]Y`Yf`6YXYi`hi`b[ ž`ghYhg`Ui`Za`Yf`gUa`ni  
ZU`fYb`i`bX`a`Ö[ `]W`X`Y`5V`Yb`\_i`b[ Yb`ni`j`Yfa`Y]XYbž`i`a`XYfUfh  
hfU[ ]gW`X`Y`J`cfZ`Ä`Y`ni`j`Yf`\\]bXYfb"

K`jY`VY]`Y`XYa`i`bZU`ž`]bgVYgcbXYfY`Ub`gc`W`X`Yb`VY`YVhYb`C`fhYb`

k ]Y`XYf`5&( ž'gc`hY`g]W`YXYf': U\fyf`XYi h]W`a UWYbž`XUgg`XUg  
@VYb`Y]bYg`YXYb`J Yf\_Y\fgH]`bY\`a Yfg`j cb`XYb`9bhgWY]Xi b[ Yb  
XYg`UbXYfYb`UV\`Åb[ h`9]bY`\_`UfY`?ca`a`i`b]\_Uh]cb`i`bX  
FØW\_g]W`hbU\`a`Y`Ui`Z`XYf`GhfU»`Y`g]bX`ZØf`XUg`J`Yf\_Y\fgk`YgYb  
i`bYf`Ågg`]W`"

K ]f'gc`hYb`U`Y`X]Y`J`YfUbhk`cfhi`b[ `ZØf`i`bgYf': U\`fj`Yf\`U`hYb  
k`U\fbY\`a`Yb`i`bX`gca`]hi`bgYf`@VYb`gck`]Y`XUg`@VYb`UbXYfYf  
gW`ØhnYb`"

I`bZU``i`fgUW`Yb`i`bX`G]W`Yf\`Y]h`Ui`Z  
5i`hcVU\`bYb`

I`bZÅ``Y`Ui`Z`5i`hcVU\`bYb`g]bX`c`Zi`XUg`9f[`YVb]g`Y]bYf`J`]Y`nU\``j`cb  
:`U`\_`hcfYb``";`YgW`k`]bX][`\_Y]hž`K`Y`hYfj`Yf\`Å`hb]ggYž`5V`Yb`\_i`b[`i`bX  
:`U\`fj`Yf\`U`hYb`gd]Y`Yb`XUVY]`Y]bY`k`YgYb`h]W`Y`F`c``Y``8Yf  
j`cf]Y[`YbXY`I`bZU``Ui`Z`XYf`5&(`VY]`HU`\_Ui`nY][`hY]ba`U`a`Y\`f`X]Y  
;`YZU\`fYbž`X]Y`]bgVYgcbXYfY`VY]\`c\`Yb`;`YgW`k`]bX][`\_Y]hYb  
`Ui`Yfb``C`Zi`g]bX`X]Y`[`fUj`]YfYbXghYb`I`bZÅ``Y`b]W`h`bi`f`Xi`fW`X]Y  
X]fY`\_`hY`?`c``]g]cbž`gcbXYfb`Ui`W`Xi`fW`X]Y`5f`hi`bX`K`Y]gYž`k`]Y  
UbXYfY`J`Yf\_Y\fgH]`bY\`a`Yf`fYU[`]YfYb`a`ØggYbž`Ui`g[`Y`Øgh`"

@Ui`h`XYf`8Yi`hgW`Yb`J`Yf\_Y\fgk`UW`h`g]bX`X]Y`\`Åi`Z][`ghYb`I`fgUW`Yb  
ZØf`J`Yf\_Y\fgi`bZÅ``Y`Ui`Z`5i`hcVU\`bYb`ØVYf\`Ø`hY`;`YgW`k`]bX][`\_Y]h  
i`bX`I`bUi`Za`Yf\_gUa`\_Y]h`GhUh]gh]\_Yb`VY`Y[`Ybž`XUgg`]b  
8Yi`hgW`UbX`Å\`f]W`a`Y\`fYfY`HUi`gYbX`J`Yf\_Y\fgi`bZÅ``Y`a`]h  
DYfgcbYbgW`UXYb`Ui`Z`5i`hcVU\`bYb`fY[`]ghf]Yfh`k`YfXYb``8]Y  
J`YfVYggYfi`b[`XYf`J`Yf\_Y\fgg]W`Yf\`Y]h]gh`Y]bY`<`YfUi`gZc`fXYfi`b[`ž  
X]Y`gck`c``6Y\`ØfXYb`U`g`Ui`W`:`U\`fnYi`[`ZØ\`fYf`VYhf]Zn`DfÅj`Yb`h]j`Y  
A`U»`bU\`a`Yb`k`]Y`5i`ZZ]gW`i`b[`g`\_i`fgY`ZØf':`U\`fYfž`ghfYb[`Y  
;`YgW`k`]bX][`\_Y]hg`cb`hfc``Yb`i`bX`#j`Ygh]h]cbYb`]b  
J`Yf\_Y\fg]bZfUghfi`\_hi`f`g]bX`nYb`hfU`Y`5gdY`\_hY`]b`XYf`8]g`\_i`gg]cb`i`a  
J`Yf\_Y\fgg]W`Yf\`Y]h`"

5`\_hi`Y``Y`J`Yf\_Y\fgi`bZU``ghUh]gh]\_Yb`]b  
8Yi`hgW`UbX`

8]Y`J Yf\_Y\fgk UW`hj YfÒZZYbh]W`h`fY[ Y`a`À»][`GhUh]gh]\_Ybž`X]Y`X]Y  
9bhk ]W`i b[ `XYf`J Yf\_Y\fgi bZ`Y`Y`]b`8Yi hgW`UbX`Xc`\_i a Ybh]YfYb"  
=a`đ\&f`&\$&&k i fXYb`]bg[ YgUa`h`a`Y`f`U`g`&ž(`A`J`)]cbYb  
J Yf\_Y\fgi bZ`Y`Y`[ Yn`À`h`ž`k`c`VY]`ØVYf`" \$\$\$`\$\$\$`XUj`cb  
DYfgcbYbgW`ÀXYb`ni`f`:`c`[ Y`U`h`h`Yb`"8]Y`6i bXYgfY[ ]Yfi b[ `U`h  
g]W`ni`a`N]Y`[ YgYhnhž`X]Y`NU\`XYf`J Yf\_Y\fgi bZ`Y`Y`V]g`&\$`\$  
g][ b]Z]\_Ubh`ni`f`YXi`n]YfYb`"

9]b`]bhYfYggUbhYf`5gdY`\_h]ghž`XUgg`X]Y`NU\`XYf`gW`k`YfYb  
J Yf\_Y\fgi bZ`Y`Y`Ui`Z`5i`hc`VU\`bYb`]a`J Yf[ `Y]W`ni  
]bbYfgh`ÀXh]gW`Yb`i`bZ`Y`Y`b`nk`Uf`[ Yf]b[ Yf]ghž`Y`XcW`X]Y`GW`k`YfY  
XYf`J Yf`Y`hni`b[ Yb`À`i`Z][ `U`Y`f]gh`"8]Yg`]Y[ hj`cf`U`Y`a`Ub`XYb  
U`Y`fYb`]; YgW`k`]bX][`\_Y]hYbž`X]Y`Ui`Z`5i`hc`VU\`bYb`[ YZU\`fYb  
k`YfXYb`"8]Y`NU\`XYf`h`ÒX`]W`Yb`i`bZ`Y`Y`U`h]b`XYb`Y`hnhYb`đ\`fYb  
VY[ cbbYb`ni`ghU[ b]YfYbž`k`Ug`Ui`W`a`]h`d`f`À`j`Ybh]j`Yb`A`U»`bU`a`Yb  
i`b`X`Y]bYf`Y`f`U`h`Yb`G`Y`bg]V`]]g]Yfi`b[ `XYf`2`ZZYb`h]W`\_Y]h`ZØf  
J Yf\_Y\fgg]W`Yf\Y]h`ni`gUa`a`Yb`À`b[ h`"

## F YU\_h]cbYb`XYf`6Y`U`f`X`Y`b`i`b`X F Yhhi`b[ gX]YbghY

B UW`Y]bYa`i`bZU`k`]Y`XYa`i`Ui`Z`XYf`5&(`]gh`Y]bY`gW`bY`Y`i`bX  
\_ccfX]b]YfhY`F YU\_h]cb`XYf`F Yhhi`b[ gX]YbghY`Yb`hgW`Y]XYbX`"8Yf  
j`cf`]Y[ YbXY`J`cfZU`j`YfXYi`h]W`h`ž`k`]Y`k`]W`h][`Y`g]ghž`XUgg`X]Y  
9]bgUhm`f`À`ž`Y`[ i`h`Ui`g[ YV]`XYh`i`b`X`c`d`h]a`U`Ui`g[ YghUhhY`h]g]bX`"6Y  
XYf`5b`\_i`b`ž`i`Ua`i`bZU`c`f`h`a`ØggYb`g]Y`b]W`h`bi`f`X]Y`J Yf`Y`hnhYb  
j`Yfgcf[ Ybž`gcbXYfb`Ui`W`X]Y`J Yf\_Y\fg`U[ Y`U`bd`UggYbž`i`a`k`Y]hYfY  
i`bZ`Y`Y`ni`j`Yfa`Y]XYb`"

8]Y`:`Yi`Yfk`Y`f`i`b`X`XYf`F`Y`hhi`b[ gX]Ybgh`\_ca`a`Yb`]b`XYf`F`Y[ Y`]b  
Y]bYa`i`[ Ya`Y]bgUa`Yb`9]bgUhmž`i`a`gck`c`\`A`YbgW`Yb`f`Y`hhi`b[ `U`g  
Ui`W`6f`Ub`XVY`\_`À`a`d`Zi`b[ `g]W`Y`f`ni`ghY`Y`b`"8]Yg]gh`VY`gcb`XY`fg  
fY`Y`j`Ub`h`ž`k`Y`bb`:`U`\`fn`Yi`[ Y`]b`6f`Ub`X`[ Yf`U`h`Y`b`c`XYf`Y`g`Xi`f`W`X`Y`b  
5i`ZdfU`ni`Hf`Ø`a`a`Yfb`Ui`Z`XYf`:`U`\`f`V`U`\`b`\_ca`a`h`"9]b`[ i`h  
hfU]b]YfhYg`HY`Ua`i`b`X`Y]bY`\_`U`f`Y`?`ca`a`i`b]\_Uh]cb`nk`]gW`Yb`XYb  
9]bgUhm`f`À`ž`Y`b`g]b`X`ZØf`X]Y`8i`f`W`ZØ\`fi`b[ `XYf  
F`Y`hhi`b[ ga`U»`bU`a`Yb`i`bYf`À`gg`]W`"

: Øf`X]Y`5b[ Y\Öf][ Yb`XYf`l bZU`cdZYf`]gh`XYf`l a [ Ub[ `a ]h`XYf`  
G]hi Uh]cb`cZh`Ya`ch]cbU`VY`UghYbX"8]Y`6Y\ÖfXYb`ghY`Yb`]b  
gc`WYb`: Ä`Yb`dgmW`c`c[ ]gWY`l bhYfghØhni b[ `VYfY]hž`i a `XYb  
VYhfcZYbYb`: Ua ]]Yb`]b`?f]gYbg]hi Uh]cbYb`ni f`GY]hY`ni `ghY`Yb"

8YhU]`g

6Ygi WYb`G]Y`i bg`Ui Z.`b!U[ "XY