

9]b`Gca a YfUVYbX`]a`A UI]dUf_`A i g]_ž
: Yi Yfk Yf_`i bX`]hU`]Yb]gWXYg: `U]f

9f`YVYb`G]Y`Ua`%+"5i [i gh'&\$&(`]a`A UI]dUf_`<Ua a
di`g]YfYbXY`A i g]_ž]hU`]Yb]gWXYg: `U]f`i bX`Y]b`gdY`hU`i`ÀfYg
: Yi Yfk Yf_`"

A UI]dUf_`<Ua a .`9]b`i bj Yf[Ygg`]WXYf
Gca a YfUVYbX`ZØf`X]Y`[YgUa hY`: Ua]`Y

8Yf`A UI]dUf_`]b`<Ua a`j Yfk UbXY`h`g]WXY`Ua`%+"5i [i gh'&\$&(`]b
Y]bYb`Cfhj`c`Yf`a i g]_U`]gWXYf`<Ø\Ydi b_hY`i bX`ZYgh`]WXYf
5ha`cgd`ÀfY`"8]Y`J YfUbghU`hi b[`n]Y`h`nU`fY]WXY`6Ygi`WXYf`Ub
i bX`V]YhYhY]bY;`Y`Y[Yb`Y]hž`X]Y;`Ya`Y]bgW`UZh`Xi`fW`A i g]_ž
HUbni bX`_i`]bUf]gWXY`?Øgh`]WXY`hYb`ni`gUa a`Ybni`Vf]b[Yb`"

A i g]_U`]gWXY`J]Y`ZU`h`ZØf`U`Y`G]bbY

5V`%-`"\$`\$`i` \f`VY[]bbh`X]Y`a i g]_U`]gWXY`F Y]gY`Xi`fW`XYb`DUf_`"8]Y
: fYi`XY`Ub`XYf`A i g]_k`]fX`Xi`fW`j`YfgW`]YXYbY`6UbXg`i bX`]`fY
Y]bn[]Ufh[]Yb`8UfV]Yhi b[Yb`[YghY[]Yfh`"9j`Yfgc`gcf[]hia`]h
U`hi`Y`Yb`7`Ufh!`<]hg`i bX`_Ugg]gWXYb`A`Y`cX]Yb`ZØf`Y]bY
a`]hfY]»YbXY`Gh]a`a`i`b["8]Y`6Ygi`WXYf`k`YfXYb`Y]b[Y`UXYbž`X]Y
;`fYbnYb`nk`]gWXYb`]`bYb`i bX`XYb`A i g]_Yfb`ni`ØVYfk`]bXYb.
`ØfYbž`ZØ`Yb`i bX`a`]hHUbnyb`"

8]Y`i bhYf`U`hi b[`k`]fX`i bhYf`UbXYfYa`j`cb`XYf;`fi`ddY`6fUgg&[`c
i bX`XYf`7`cj`YfVUbX`@U`GhY`U`Yf[`Àbnh`"6fUgg&[`c`Vf]b[]h`X]Y
HfUX]h]cb`XYi`hgWXYf`6`Uga`i`g]_a`]h`YV`UZhYb`F`m`h`a`Yb`Ui`g`BYk
C`f`Y`Ub`g]b`9]b`_`Ub[ž`k`À`fYbX`@U`GhY`U`]hU`]Yb]gWXYg: `U]f
]bgnYb]Yf`hž`XUg`9f]bbYfi`b[Yb`Ub`XYb`Y`hnhYb`i`f`Ui`V`]b`6Y`U`#U`]U
k`YW`h`"

9]b' < Ò\Ydi b_h'ZØf'X]Y '[YgUa hY'; Ya Y]bXY

8]YgY'J YfUbgH`hi b[']gh'a Y\`f'U`g`bi f`Y]b`DUfhmUVYbX/'g]Y`]gh`Y]b
Gma Vc`ZØf'XUg`Ni gUa a Yb[Y\`Øf][`_]hg[YZØ\`']b`XYf`GhUXh`"8]Y
j]Y`ZÀ`h][Yb`A i g]_gh]`Yž`j cb` BYi Yf`8Yi hgW\Yf`K Y`Y`V]g`ni
]hU`]Yb]gW\Yb`?`Àb[Ybž`a UW\Yb`XYb`5VYbX`ni`Y]bYa`9f`YVb]g`ZØf
U`Y`5`hYfg[fi ddYb`"5i W\`X]Y` : Yi Yfk Y\`fž`fYdfÀgYb]Yfh`Xi fW
<Ui dhVfUbx`a Y]ghYf`GW\`fØXYf`i bX`gY]bYb`5ni V]`5W\`ja`?`fUk`i h_Yž
gcf[h'ZØf`Y]b`ni gÀ`h`]W\Yg`<][` \`][` \`hž`]bXYa`g]Y`a`]h`Y]bYa
: Yi Yfk Y\`fZU\`fnYi [`Xi fW\`XYb`DUf`_`ZÀ\`fh`i bX`G]W\Yf\`Y]h
[Yk À\`fh"

: Yi Yfk Yf`_`ØVYf`XYa` ; `UgY`YZUbhYb

8Yf`_`fØbYbXY`5VgW\`i gg`XYg`5VYbXg`V]`XYh`XUg` : Yi Yfk Yf`ž`XUg
UV`&%" \$`i \`f`XYb`BUW\`h\]a`a`Y`Yf\`Y`h`"J`cf`X]YgYa`GdY`hU`Y`
`Y[hY`8>6`Øfb`NØ`nYf`X]Y`VYghYb`<]hg`Ui`g`j`]Yf`š\`fnY\`bhYb`Ui`Z
i`bX`gcf[hY`ZØf`Y]bY`Ui`g[Y`UggYbY`Gh]a`a`i`b["8]YgY`A`]gW\`i`b[
Ui`g`A`i`g]_`i`bX`Y]bYa`ZUgn]b]YfYbXYb` : Yi Yfk Yf`_`j`YfghÀ`f`h`XUg
; Ya Y]bgW\`UZhg[YZØ\`'i`bX`X]Y` : Y]Yf`Ui`bY`XYf` ; ÀghY"

DfU_h]gW\Y`≠Zcfa Uh]cbYb`ZØf`6Ygi W\Yf

: Øf`X]Y`5bfY]gY`ghY\`Yb`j`YfgW\`]YXYbY`C`dh]cbYb`ni`f`J`YfZØ[i`b["
6Ygi W\Yf`_`ØbbYb`a`]h`ØZZYb`h`]W\Yb`J`Yf`_`Y\`fga`]hY`b`Ub`fY]gYbž
k`cVY]`A`U]`dUf`_!`š\`fYg`_UfhYb]b\`UVYf`ZfY]Yb`9]bhf]h`h`[Yb]Y»`Yb`":`Øf
; ÀghYž`X]Y`_`Y]bY`š\`fYg`_UfhY`VYg]hnYbž`VYhfU[Yb`X]Y
9]bhf]hgd`fY]gY.

- 9fk UW\`gYbY.`%\$`'`fUb`XYf`5VYbX`UggY`%&`'`Ł
- ?]bXYf`i`bX`š`[YbX`]W\Y`f!`!%+`š\`fYŁ`'`'`fUb`XYf`
5VYbX`UggY`-`'`Ł
- : Ua`_]Yb]h]W`_Yh`f&`9`hYfb`#`fc»`Y`hYfb`a`]h`a`U]`"```Y][YbYb`
?]bXYfbŁ`&`,`'`fUb`XYf`5VYbX`UggY`'`\$`'`Ł

9]b`k`Y]hYfYg`D`i`g`]gh`XYf`K`Y[ZU`"U`b[Yf`K`UfhY`nY]hYbž`XU`≠\`UVYf`
Y]bYg`H]W`_Yhg`c`XYf`Y]bYf`š\`fYg`_UfhY`Ub`XYf`?`UggY`VYj`cfni`[`h`

k YfXYb"9g'k]fX'YXcW'XUfUi Z\]b[Yk]YgYbž'XUgg'XYf'Ni [Ub['ni
VYgh]a a hYb'6YfY]W'Yb'XYg'DUf_gž'k]Y'XYb'Gd]Y'd'ÀhnYbž'V]g
&%") 'l \f' [YÒZbYh]gh'i bX'_Y]bY' [fc»Yb': U\fnYi [Y'k]Y'Fc''Yf
i bX'GWčhYf'Yf'Ui Vh'g]bX"

9]b'HYfa]b'ZØf'U''Y'G]bbY

8Yf'5VYbX'ja 'A UI]dUf_]gh'Y]bY']XYU'Y'; Y'Y[Yb\Y]hž'i a 'a]h
: fYi bXYb'i bX': Ua]'Yb'ni 'ZY]Yfbž'bYi Y'a i g]_U']gW'Y'HU'Yb'hY'ni
YbhXYW_Yb'i bX'X]Y'_i ']bUf]gW'Y'J]Y'ZU'h'ni '[Yb]Y»Yb''8]Y
?ca V]bUh]cb'Ui g'Yfgh_'Ugg][Yf'l bhYf\U'hi b['i bX'ZYgh]W'Yf
5ha cgd\ÁfY'j Yfgdf]W'h'Y]bYb'i bj Yf[Ygg]W'Yb'Gca a YfUVYbX
i bhYf'XYa 'GhYfbYb\]a a Y''D'UbYb'G]Y'X]YgYb'VYgcbXYfYb
HYfa]b'ja '?U'YbXYf'ZYgh'Y]b'i bX'VYfY]hYb'G]Y'g]W'Ui ZY]b
Y]bn][Ufh][Yg'9f'YVb]g'j cf°

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY