

< Ui g\ U`hgXYVUhhY`&\$&) .`A]XXY`VYf[
Zc fXYfh`J YfgW\]YVi b[`i bX`fYU`]gh]gW\ Y
D`Ubi b[

A Uh\]Ug`A]XXY`VYf[`j cb`XYf`l b]cbgZfU_h]cb`Zc fXYfh`Y]bY
J YfgW\]YVi b[`XYf`< Ui g\ U`hgVYfUhi b[Ybž`k Ybb`_Y]bY
fYU`]gh]gW\ Y`D`Ubi b[`j cf`]Y[h"

8]Y`U_hi Y``Y`8]g_i gg]cb`i a`XYb`6i bXYg\Ui g\U`h`&\$&) `Uh`g]W\ `]b
XYb`YhnhYb`HU[Yb`ni`Y]bYa`VYXYi hYbXYb`H\Ya U`]b`XYf
XYi hgW\ Yb`Dc`]h]_`Yb`hk]W_Y`hi bX`k]fZh`XUVY]`Y]bYb`GW\ UhYb`Ui Z
X]Y`Z]bUbn]Y``Yb`D`Ubi b[Yb`XYf`5a dY`!`?cU`]h]cb`"8]Y`?f]h]_`Ub`XYf
Z]bUbn]Y``Yb`D`Ubi b[ž]bgVYgcbXYfY`Ui g`XYf`l b]cbž`Yfn`h
[`Y]W\ nY]h][`j cb`XYb`< YfUi gZc fXYfi b[Ybž`X]Y`FY[]Yfi b[`i bX
6Yj Ò`_Yfi b[`]b`Y]bYf`NY]h`a]h`ghY][YbXYb`5i g[UVYb`i bX
i bg]W\ YfYb`k]fhgW\ UZh]W\ Yb`5i gg]W\ hYb`Yfk UfhYb"

? f]h]_`Ub`c d h]a]gh]gW\ Yf`< Ui g\ U`hgd`Ubi b[

A Uh\]Ug`A]XXY`VYf[ž`XYf`ghY``j YfhfYhYbXY`J cfg]hnYbXY`XYf
l b]cbgZfU_h]cbž`\Uh`g]W\`XYi h]W\`[Y[Yb`XYb`U_hi Y``Yb
< Ui g\ U`hgnY]hd`Ub`Ui g[Ygd f cW\ Yb`"B UW\`gY]bYb`5i ggU[Yb`]gh`X]Y
9]bgW\`hni b[`j cb`6i bXYgZ]bUbna]b]ghYf`7`f]gh]Ub`@]bXbYfž`Yg
a ØggY`YX][`]W\`Y]bY`:]bUbn]Yfi b[g`ØW_Y`j cb`ZØbZ`A]``]UfXYb`9i fc
[YgW\`cggYb`k YfXYbž`i bni fY]W\ YbX`i bX`k Y]h`YbhZYfb]j cb`XYf
FYU`]h`h"

GhUhhXYggYb`Uf[i a Ybh]Yfh`A]XXY`VYf[ž`XUgg`X]Y`hUhg`W\`]W\ Y
:]bUbn]Yfi b[g`ØW_Y`VY]`a]bXYghYbg`%' ž(`A]``]UfXYb`9i fc``]Y[Yž
X]Y`Ui g`XYb`[Yd`UbhYb`[`cVU`Yb`A]bXYfUi g[UVYb`fYgi`h]YfY"
8]YgY`A]bXYfUi g[UVYb`g]bX`?cghYbj cf[UVYbž`Xi fW\`X]Y`k Yb][Yf
:]bUbn]Yfi b[`ZØf`VYgh]a`a hY`6YfY]W\ Y`j cf[YgY`Yb`]ghž`c`bY`XUVY]

VYfY]hg`Y]bY`_cb_fYhY`?Øfni b[`j cfni bY\`a Yb"8]Yg`nY][`h]g]W`
Ui W`]b`XYf`HUhgUW`Yž`XUgg`XYf`<Ui g\U`h`ZØf`&\$&) `Y]b`J`c`i`a`Yb
j`cb`]bg[`YgUa`h`(`,`\$ž`*`A`]`UfXYb`9i`fc`i`a`ZUggh` `Yhk`U`UW`h
A`]`UfXYb`9i`fc`k`Yb][`Yf`U`g`]a` `U`_hi`Y`Yb`đ\`f"

5i`gk`]f`_i`b[`Yb`Ui`Z`X]Y` ;`YgY``gW`UZh

8]Y`6YXYi`hi`b[`X]YgYf`<Ui g\U`hgVYfUhi`b[`Yb`[`Y\`h`ØVYf`X]Y`Dc`]h]_`
\]bUi`gi`bX`VYhf]Zh`X]fY`_h`X]Y`6Øf[`Yf]bbYb`i`bX`6Øf[`Yf"6YgcbXYfg`
Ui`ZÄ``[`]gh`X]Y`Ub[`YghfYVhY`:]`bUbn]Yfi`b[`XYg`6Øf[`Yf[`Y`Xgž`XUg`
a`]h`YX][`]W`(`) `A`]`UfXYb`9i`fc`Xch]Yfh`]gh"5b[`Yg]W`hg`XYf`
ni`bY\`a`YbXYb`5fVY]hg`cg][`_Y]hi`bX`XYf`hfØVYb`k`]fhgW`UZh]W`Yb`
5i`gg]W`hYb`\`Ä`h`A`]XXY`VYf[`YXcW`) `\$`V]g`) `A`]`UfXYb`9i`fc`ZØf`
fYU`]gh]gW`"8]Yg`_ØbbhY`[`fUj`]YfYbXY`5i`gk`]f`_i`b[`Yb`Ui`Z`gcn]U`Y`
G]W`Yf\`Y]hi`bX`l`bhYfghØhni`b[`ZØf`X]Y`A`YbgW`Yb`]b`8Yi`hgW`UbX`
\UVYb"

J`YfgW`]YVi`b[`XYf`<`Ui`g\`U`hgk`c`W`Y` [`YZcfXYfh

5b[`Yg]W`hg`XYf`l`b[`Yk`]gg\`Y]h`XYf`Dfc[`bcgYb`ZcfXYfh`A`]XXY`VYf[`
Y]bY`J`YfgW`]YVi`b[`XYf`ZØf`GYdhYa`VYf`UbVYfUi`a`hYb`YfghYb`
@Ygi`b[`XYg`<`Ui`g\`U`hg`]a` `6i`bXYghU[`"]GY]bYf`A`Y]bi`b[`bUW`gc``hY`
X]Yg[`YgW`Y\`Ybž`V]g`Y]bY`XYi`h]W`Y`A`]bXYfi`b[`XYf[`Yd`UbhYb`
A`]bXYfUi`g[`UVYb`j`cf`]Y[`h"5b`X]YgYf`GhY`Y`k`]fX`XYi`h]W`ž`k`]Y`
k`]W`h][`Y]bY`dfÄn]gY`i`bX`fYU`]gh]gW`Y`<`Ui`g\`U`hgd`Ubi`b[`]ghž`i`a`
XYf`6Yj`Ø`_Yfi`b[`J`YfhfUi`Yb`[`YVYb`ni`_ØbbYb"

Dc`]h]gW`Yf`GhfY]h`]b`XYf`5a`dY`!`?`c`U`]h]cb

8Yf`GhfY]h`]bbYf\`U`V`XYf`5a`dY`!`?`c`U`]h]cb`ØVYf`X]Y`Z]bUbn]Y`Yb`
F`U\`a`YbVYX]b[`i`b[`Yb`XYg`_ca`a`YbXYb`đ\`fYg`\`Uh`]b`Y`hnhYf`NY]h`
Ub`đhYbg]hÄh[`Yk`cbbYb"l`a`X]Y`Z]bUbn]Y`Y`@ØW`_Y`]a` `9hUhi`a`
UW`h`A`]`UfXYb`9i`fc`ni`gW`]Y»`Ybž`k`i`fXYb`;`i`hUW`hYb`Y]b[`Y\`c`hž`
X]Y`A`Ø[`]W`_Y]hYb`ni`f`l`a`gYhni`b[`VYgh]a`a`hYf`A`U»`bU\`a`Yb`
Ui`ZhY][`Yb"8cW`X]Y`l`bg]W`Yf\`Y]hYbž`k`Y`W`Y`A`U»`bU\`a`Yb`
Y`hnh]W`[`fY]ZYb`k`YfXYb`i`bX`]bk`]Yk`Y]h]g]Y`hUhgÄW`]W`ni`f`

I a gUhnghY][Yfi b[`VY]hfU[Ybž`V`Y]VYb"

8]Y`g]W`ni gd]hnYbXY`8]g_i gg]cb`ØVYf`XYb`6i bXYg\Ui g\U`h
j YfXYi h`W`h`X]Y`<YfUi gZcfXYfi b[Ybž] cf`XYbYb`8Yi hgW`UbX
ghY\hž`k Å\`fYbX`X]Y`dc`h]gW`Yb`9bhgW`Y]Xi b[ghfÅ[Yf`j Yfgi W`Ybž
Y]b`; `Y]W`[Yk]W`h`nk]gW`Yb`k]fhgW`UZh]W`Yb`9fZcfXYfb]ggYb`i bX
gcn]U`Yb`J YfdZ]W`hi b[Yb`ni `Z]bXYb``9g`V`Y]Vh`UVni k UfhYbž`cV`X]Y
5a dY`!`?`cU`h]cb`V]g`ni f`[YgYhnhYb`:`f]gh`a `5i [i gh`ni `Y]bYf
9]b][i b[`_ca a hž`i a `Y]bYb`ghUV]`Yb`<Ui g\U`h`ZØf`&\$&) `ni
[Yk Å\`f`Y]ghYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY