

B Yi b Ä\ f][Y VY] DYXY YWI b ZU``]a
< U``c \ dUf_ ' < Ua a ' gWk Yf' j Yf`Yhnh

9]b`bYi b Ä\ f][Yg`A ÄXWYb`k i fXY`]a ' < U``c \ dUf_]b` < Ua a
VY]`Y]bYa `Ni gUa a Ybghc» `a]h`Y]bYf`F UXZU\ fYf]b`gWk Yf
j Yf`Yhnh"

9]b`gWk YfYf`I bZU``]a ' < U``c \ dUf_]b` < Ua a ` \ Uh`Ua
A cbhU[UVYbXž`XYa `&*''5i [i ghž`ZØf`5i ZfY[i b[` [Ygcf[h`9]bY
B Yi b Ä\ f][Y`k i fXY`VY]`Y]bYf`? c``]g]cb`a]h`Y]bYf`F UXZU\ fYf]b
gWk Yf' j Yf`Yhnh" 8Yf`J cfZU``YfY][bYhY`g]Wk ` [Y[Yb`%- . ' \$`I \ f`Ui Z
Y]bYa `K Y[ž`XYf`Xi fWk`XYb`DUf_`j Yf`Äi Zhž`i bX`\Uh: fU[Yb`ni f
G]Wk Yf\Y]h]j cb`?]bXYf`VY]a `Gd]Y`Yb`Ui Zi bX`bYVYb`K Y[Yb
Ui Z[Yk cfZYb"

6Yf]Wk hYb`ni Zc` [Y``]YZ`XUg`A ÄXWYb`d`Øhn`]Wk `j cb`Y]bYf`K]YgY`Ui Z
XYb`VYZYgh][hYb`K Y[ž`Ui Z`XYa `X]Y`*, !Ä\ f][Y`DYXY`YW: U\ fYf]b
i bhYfk Y[g`k Uf``8]Y`? c``]g]cb`k Uf`\YZh[`i bX`ZØ\ fhY`ni `Y]bYa
Ghi fn`VY]XYf`6YhY]`][hYf``K Ä\ fYb`X`X]Y`F UXZU\ fYf]b`; `ØW_`]a
I b[`ØW_ \ UhY`i bX`cZZYbg]Wk h`]Wk `_Y]bY`gWk Yfk]Y[YbXYb
J Yf`Yhni b[Yb`Yf`]hYb` \ Uhž`a i gghY`XUg`?]bX`i a [Y\ YbX`]bg
? fUb_ Yb\Ui g` [YVfUWk h`k YfXYb"

J cfZÄ``Y`X]YgYf`5fh. `9]b`6`]W_ `Ui Z`X]Y
G]Wk Yf\Y]h

8]Y`Dc`nY]`hY]`hY`a]hž`XUgg`XYf`F Yhni b[gX]Ybgh`XUg`gWk Yf
j Yf`YhnhY`A ÄXWYb`gWk bY``ni f`ghUh]cb`ÄfYb`6Y\UbX`i b[`]b`Y]bY
?]bXYf_`]b[_`VfUWk hY``Gc`Wk Y`I bZÄ``Yž`X]Y`c Zh`ZØf`GWk cW_a ca YbhY
VY]`XYb`6YhfcZZYbYb`i bX`NYi [Yb`gcf[Ybž`g]bX`b]Wk h`X]Y`YfghYb
]\fYf`5fh]b` < Ua a ``J cf`Y]b][Yb`K cWk Yb`k i fXY`Y]b`Ä\ b`]Wk Yf
J cfZU`` [Ya Y`XYhž`VY]`XYa `Y]b`UWk h`Ä\ f][Yg`A ÄXWYb`j cb`Y]bYa

5i hc`YfZUggh`k i fXYž`k Å\ fYbX`Yg`Y]bY`GhfU» Y`ØVYfei YfhY"8]YgY
J cfZÅ`Y`k YfZYb`Y]b`k]W h][Yg`@]W h`Ui ZX]Y`G]W Yf\Y]h]j cb
?]bXYfbž`X]Y`cZhi bVYXUfZhi]b`X]Y`K Y[Y`XYf`9fk UW`gYbYbk Y`h
Y]bhUi W`Yb"

8]Y`HfU[]_`gc`W`Yf`i bZÅ`Y`Y`Y[h`b]W`h`bi f`]b`XYb`gcZc`fh`g]W`h`V`U`f`Y`b
J Yf`Y`h`i b[Yb" `G]Y`_`Ò`b`b`Y`b`U`i W`_`U`b[Zf]gh][Y`5i`gk]f`_i b[Yb`U`i Z
X]Y` : Ua`]]Yb`i bX` : fYi bXY`XYf`J Yf`Y`h`h`Y`b` \`UVYb" `9]b`i bZU`_`]b`XYf
J Yf[U`b[Yb`Y]h`V`Y]V`h`b]W`h`bi f`Y]bY`NU`_`]b`XYf`G`h`U`h]gh]_ž`gc`b`XYfb
k]fX`ni`Y]bYa` d`f`Å[b`U`b`h`Y`b`H`Y]`X`Y`f`@`Y`V`Y`b`g[Y`g`W`]W`h`Y`b`X`Y`f
6Y`h`f`c`Z`Y`b`Y`b`i bX`]\`f`Y`f`5`b[Y` \`Ò`f][Yb" `8]Y` <`Ò`Y`X`Y`f`j`Y`f`Y`h`h`Y`b
D`Y`f`g`c`b`Y`b`i bX`X]Y`G`W`k`Y`f`Y` \`f`Y`f`J`Y`f`Y`h`i b[Yb`_`Ò`b`b`Y`b`j`U`f]]Y`f`Y`b`ž
U`V`Y`f`X]Y`H`U`h`U`W`Y`V`Y]V`h`ž`X`U`g`g`G]W`Y`f`Y]h`V`Y]a` `G`d]Y`Y`b
`Y`V`Y`b`g`k]W`h][`]`gh"

9g`]gh`k]W`h][ž`X`U`g`g`9`h`Y`fb`i bX`5i`Zg]W`h`gd`Y`f`g`c`b`Y`b`g]W`X`Y`f
; YZU` \`f`Y`b`V`Y`k`i`g`g`h`g]b`X`ž`X]Y`Y`b`h`g`h`Y` \`Y`b`_`Ò`b`b`Y`b`ž`k`Y`b`b`?]b`X`Y`f`]b
X`Y`f`B`Å`Y`j`cb`V`Y`ZU` \`f`Y`b`Y`b`i bX`Z`f`Ye`i`Y`b`h]Y`f`h`Y`b`K`Y[Yb`gd]Y`Y`b"
5i W`gc`_`h`Y`b`F`U`X`ZU` \`f`Y`b`X`Y`i bX`5i`hc`ZU` \`f`Y`b`X`Y`]\`f`Y
; Y`g`W`k]b`X][]_Y]h`f`Y`X`i`n]Y`f`Y`b`i bX`V`Y`g`c`b`X`Y`f`g`U`i`Z`gd]Y`Y`b`X`Y`?]b`X`Y`f
U`W`h`Y`b`ž`i`a` `gc`W`Y`Ni`g`U`a`a`Y`b`gh`Ò» Y`ni`j`Y`fa`Y]X`Y`b"

8]Y`g`Y`ni`b`Y` \`a`Y`b`X`Y`b`6`Y`f]W`h`Y`Ø`V`Y`f`i bZÅ`Y`a`]h`?]b`X`Y`fb`g`h`Y` \`Y`b`]a
Ni`g`U`a`a`Y`b` \`U`b[`a`]h`X`Y`f`U`_`[Ya`Y]b`Y`b`J`Y`f`_`Y` \`f`g]W`Y`f`Y]h`]b
G`h`U`X`h[Y`V]Y`h`Y`b" `8`Y`f`<`U`_`c` \`d`U`f`_ž`U`g`V`Y`Y]V`h`Y`f`9`f` \`c`i b[g`c`f`h`ž`n]Y` \`h
j]Y`Y` : Ua`]]Yb`U`b`ž`X`c`W`_`Ò`b`b`h`Y`f`U`i`W` `j`cb
g]W`Y`f`Y]h`g`h`Y`W`b]g`W`Y`b`A`U» b`U` \`a`Y`b`d`f`c`Z]h]Y`f`Y`b`ž`i`a` `X`U`g`F`]g]_`c
X`Y`f`U`f`h][Y`f`J`c`f`ZÅ`Y`ni`g`Y`b`_`Y`b" `8]Y`g`Y`_`Ò`b`b`h`Y`b`V`Y]g`d]Y`g`k`Y]g`Y`]b
: c`fa` `j`cb`_`U`f`Y`b`<]b`k`Y]g`g`W`]X`Y`f`b`ž
; Y`g`W`k]b`X][]_Y]h`g`V`Y[f`Y`b`ni`b[Yb`Z`Ø`f`F`U`X`ZU` \`f`Y`f`i bX`Y]b`Y`f
V`Y`g`g`Y`f`Y`b`5i`Z`_`À`fi b[`X`Y`f`?]b`X`Y`f`Ø`V`Y`f`J`Y`f`_`Y` \`f`g]W`Y`f`Y]h
i`a` [Y`g`Y`h`h`k`Y`f`X`Y`b"

GW`i`h`na`U»`b`U` \`a`Y`b`i`b`X`J`c`f`g`W`_`À`[`Y`

K`Å` \`f`Y`b`X`X]Y`G`h`U`X`h`X`U`f`U`i`Z`V`Y`X`U`W`h`g`Y]b`gc`_`h`Y`ž`X]Y`G]W`Y`f`Y]h`]b
gc`W`Y`b`Ò`Z`Y`b`h]W`Y`b`6`Y`f`Y]W`Y`b`ni`Y`f` \`Ò`Y`b`ž`]gh`Ui`W`X]Y
J`Y`f`U`b`h`k`c`f`hi`b[`V`Y]X`Y`b`9`h`Y`fb" `9`g`k`]f`X`Ya`d`Z`c` \`Y`b`ž`?]b`X`Y`fb`j`cb

_Y]b`Ui ZVY]ni Vf]b[Ybžk UWgUa`ni`gY]b`i bX`X]Y`J Yf_Y\fgfY[Y`b
ni`j YfghY\YbžUi W`k Ybb`g]Y`g]W`]b`XYb`j YfhfUi hYb
I a [YVi b[Yb`Y]bYg`Gd]Y`d`UhnYg`cXYf`DUF_g`Ui Z`U`hYb`"8]Y
5i Z`Àfi b[`ØVYf`F]g]_Yb`]a`I a ZY`X`_Ubb`Y]bYb`Ub[Yb`K Y[
[Y\Ybž`i a`ni`_ØbZ] [Y`Nk]gW`YbZ`Y`ni`j Yf\]bXYfb"

8]Y`J cfZ`Y`]b`<Ua`a`g]bX`Y]b`5`Ufa`g][bU`ž`XUg`a`Ò[`]W`Yfk`Y]gY
UbXYfY`Gh`XhY`XUni`UbFY[Yb`_ØbbhYž`ØVYf`À`b`]W`Y`A`U» bU`a`Yb
ni`f`9f\`Ò`i b[`XYf`G]W`Yf\Y]h`bUW`ni`XYb`_Yb`"C`V`Xi`fW`V`Ui`]W`Y
J`Yf`À`b`XYfi`b[Yb`]b`DUF_g`ž`j`Yfgh`À`f`hY`5i`Z`_`À`fi`b[`c`XYf`
fY[Y`a`À`][Y`J`Yf`_Y\fg`_cb`hfc`Y`b`]b`XYf`I`a`[YVi`b[`Y`XY
A`U» bU`a`Y`_ØbbhY`XUni`VY]hfU[Ybž`gc`W`Y`I`bZ`Y`ni`j`Yfa`Y]XYb"

9]bV`]W`_`]b`X]Y`9fY][b]ggY

8]Y`;`YgW`Y\`b]ggY`]a`<U`c`d`Uf`_`g]bX`Y]b`k`Y]hYfYf`A`U`bfi`Zž`i`a
XUg`6Yk`i`gghgY]b`ZØf`J`Yf`_Y\fgg]W`Yf\Y]h`ni`g`W`À`f`ZYb`"K`Ybb
?]bXYf`a`]h`DYXY`YWg`i`bX`UbXYfYb`J`Yf`_Y\fgghY`]bY\`a`Yfb`_fYi`nYbž
]gh`Yg`Yb`hgW`Y]XYbXž`XUgg`U`Y`6YhY`] [hYb`]fYb`HY`]ni`f
G]W`Yf\Y]h`VY]hfU[Yb`"Gc`W`Y`I`bZ`Y`VYUW`hYb`b]W`h`XUg`5`hYf
cXYf`X]Y`9fZU\fi`b[`i`bX`_ØbbYb`]b`Y]bYa`5i`[YbV`]W`_`[YgW`Y\`Ybž
k`Yg\U`V`Y[`]W`Y`df`Aj`Ybhj`Y`A`U» bU`a`Y`j`cb`[fØ» hYf`6YXYi`hi`b[
]gh"

J`Yf`_Y\fgi`bZ`Y`a`]h`?]bXYfb`g]bX`Y]bY`\`Ài`Z][Y`i`bX`VYXUi`Yf`]W`Y
F`YU`]h`Àh`]b`j`]Y`Yb`Gh`X`hY`bž`b]W`h`bi`f`]b`<Ua`a`"8]YgY`J`cfZ`Y`
k`YfZYb`\`Ài`Z][`:`fU[Yb`ni`f`J`Yf`_Y\fgg]W`Yf\Y]h`i`bX`ni`f`G]W`Yf\Y]h
j`cb`:`i`» [`Àb[Yfb`Ui`Zž`]bgVYgcbXYfY`k`Ybb`Yg`i`a`gd]Y`YbXY`?]bXYf
]b`K`c\`b[YV]YhYb`cXYf`DUF_g`[Y`h`Gc`[]Vh`Yg`nU`\fY]W`Y
A`U» bU`a`Yb`i`bX`b]h]Uhj`Yb`Ui`Z`_ca`a`i`bU`Yf`9VYbYž`X]Y`XUfUi`Z
UVn]Y`Ybž`X]Y`G]W`Yf\Y]h`j`cb`?`]bXYfb`]a`GhfU» Ybj`Yf`_Y`f`ni
Yf\`Ò`Yb`"A`U» bU`a`Yb`k`]Y`hYa`dcf`À`fY
;`YgW`k`]bX][`_Y]hgVY[fYbni`b[Ybž`XYf`5i`gVUi`j`cb
:`i`» [`Àb[YfncbYb`i`bX`]a`dfcj`YX`6YgW`]XYfi`b[`g]bX`bi`f`Y]b][Y
6Y]gd]Y`Y`ZØf`GhfUhY[]Ybž`X]Y`]b`Gh`X`hYb`Yfdfc`Vh`k`YfXYb"

A`U» bU`a`Yb`ni`f`J`YfVYggYfi`b[`XYf`

J Yf_Y\fgg]Wk Yf\Y]h

8]Y`GhUXh<Ua a` \Uh]b`XYb`YhnhYb`đ\fyb`j YfgWk]YXYbY
Dfc[fUa a`Y`ni`f`J YfVYggYfi b[`XYf`J Yf_Y\fgg]Wk Yf\Y]h]bg`@YVYb
[Yfi ZYb"8Uni`[Y\Ōfh`i bhYf`UbXYfYa`X]Y`GWk`i`i b[`j`cb`?]bXYfb
i bX`9`hYfb`ØVYf`g]Wk YfYg`J Yf\U`hYb`]a`GhfU»Ybj Yf_Y\f"GWk`i`Yb
k YfXYb`]b`X]YgY`Dfc[fUa a`Y`Y]bVYnc[Ybž`i`a`b]Wk`h`bi`f`XUg
6Yk`i`gghgY]b`ZŌf`J Yf_Y\fgfY[Y`b`ni`gWk`ĀfZYbž`gcbXYfb`Ui`Wk`i`a
dfU_h]gWk`Y`,`Vi b[Yb`Xi`fWk`ni`ZŌ\fyb"Ni`gUa a`Yb`a`]h`c`_U`Yb
J Yf_Y\fgg]Wk Yf\Y]hg]b]h]Uh]j Yb`_cbbhY`gc`XUg`6Yk`i`gghgY]b`ZŌf`X]Y
; YZU\fyb`]a`J Yf_Y\f`Yf\Ō\h`k`YfXYb"

@Ui`h`XYf`GhUh]gh]gWk`Yb`6i`bXYgUa`h`[UV`Yg]a`đ\f`&\$&%]b
8Yi`hgWk`UbX`]bg[YgUa`h`&\$*"\$\$\$`J Yf_Y\fgi`bZĀ`Y`a`]h
DYfgcbYbgWk`UXYbž`k`cVY]`?]bXYf`U`g`i`i`»`[Āb[Yf`]b`fi`bX`)`)`\$\$
: Ā`Yb`VYhfc`ZYb`k`UfYb"8]Y`NU\`Yb`nY][Ybž`XUgg`Yg`Āi`»`Yfgh
k`]Wk`h][`]ghž`X]Y`HYa`dYfUhi`f`\]bg]Wk`h]Wk`XYf`J Yf_Y\fgg]Wk`Yf\Y]h
ZŌf`X]Y`Øb[ghYb`J Yf_Y\fgH]`bY\`a`Yf`ni`Yf\Ō`Yb"

Ni`gĀh`i]Wk`V]YhYb`c`_U`Y`Dc`]nY]VY\ŌfXYb`c`Zh
≠Zcfa`Uh]cbgj`YfUbghU`hi`b[Yb`i`bX`K`cf_g\cdg`Ubž`X]Y`XUfUi`Z
UVn]Y`Ybž`9`hYfb`i`bX`?]bXYf`ØVYf`F`Y[i`]Yfi`b[Yb`i`bX
g]Wk`Yf\Y]hgZŌfXYfbXY`J Yf\U`hYbgk`Y]gYb`Ui`Zni`_`ĀfYb"8]YgY
Dfc[fUa a`Y`_ŌbbYb`XUni`VY]hfU[Ybž`X]Y`5bnU\`XYf`I`bZĀ`Y`ni
j`Yff]b[Yfbž`]bXYa`g]Y`gck`c`\`XUg`6Yk`i`gghgY]b`U`g`Ui`Wk`XUg
K`]ggYb`]a`I`a`[Ub[`a`]h`J Yf_Y\fgg]hi`Uh]cbYb`Yf\Ō`Yb"

8]Y`FY`Yj`Ubn`gc`Wk`Yf`Dfc[fUa a`Y`k`]fX`Xi`fWk`X]Y`ni`bY\`a`YbXY
NU\`j`cb`DYXY`YW: U\fyb`i`bhYfghf]Wk`Ybž`X]Y`]b`XYf`J Yf_Y\fgk`Y`h
Ui`ZhYhYb"8]YgY`9`Y`_hfc`fĀXYf`\UVYb`c`Zh`\Ō`YfY
; YgWk`k`]bX][`_Y]hYb`U`g`\Yf_Ōa`a`]Wk`Y: U\ffĀXYfž`k`Ug`XUg`F`]g]_c
ZŌf`?`c``]g]cbYb`Yf\Ō`hž`]bgVYgcbXYfY`]b`6YfY]Wk`Yb`a`]h`\c`Yf
: i`»`[Āb[YfU_h]j`]hĀh"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY