

HÒX`]W\ Yf`GW i gg`Ub`GW i`Y`]b`@c`f.
%) !À\ f][Yf`ni`< UZhghfUZY`j`Yfi`fhY`]`h

9]b`%) !À\ f][Yf`k`i`fXY`]b`K`ØfnVi`f`[`k`Y`[`Yb`A`c`fXYg`Ub`Y`]bYa
A`]hgW`Ø`Yf`ni`UW`h`À\`fYb`i`bX`gYW`g`A`c`bUhYb`<`UZh
j`Yfi`fhY`]`h"

8]Y`HfU`[`ÒX]Yž`X]Y`g]W`]a`GYdhYa`VYf`&\$&`']b`@c`f`Ua`A`U]b
YfY][`bYhYž`\`Uh`b]W`h`bi`f`X]Y`VYhfc`ZYbYb`:`Ua`]]Yb`YfgW`ØhhYfhž
gcbXYfb`k`]fZh`Ui`W`Y]b`GW`\`U`[`]W`h`Ui`Z`X]Y`h]Y`Z`[`Y`Yb`XYb
[`YgY`gW`UZh`]W`Yb`<`YfUi`gZc`fXYfi`b`[`Ybž`X]Y`a`]h`ž`[`YbX`[`Yk`U`h
j`YfVi`bXYb`g]bX`" `ž`XYf`_`Y]bYb`GhUXh]b`i`bhYfZfUb`_`Yb`_`Ua`Yg`ni
Y]bYa`j`Yf`\`Ab`[`b]gj`c`Yb`J`cfZU`ž`XYf`X]Y`;`Ya`Y]bgW`UZh`V]g`]bg
A`Uf`_`[`Yhfc`ZYb`\`Uh"

9]b`gW`c`W_]YfYbXYg`J`YfVfYW`Yb

ž`Y]bYa`_`Àfi`b`[`gVYXØfZh][`Yb`5`_`hXYg`;`Yk`U`h]`YfVfYW`Ybg`k`i`fXY
Y]b`%(!À\ f][Yf`Xi`fW`Y]bYb`Y]bn][`Yb`GW`i`gg`[`YhØhYh`8`Yf`HÀhYfž
Y]b`%) !À\ f][Yf`ž`[`YbX`]W`Yfž`k`i`fXY`gd`ÀhYf`ni`Y]bYf`ž`[`YbXghfUZY
j`cb`UW`h`À\`fYb`i`bX`gYW`g`A`c`bUhYb`j`Yfi`fhY`]`h"8`Ug`;`Yf]W`h
Yf`_`ÀfhYž`XUgg`X]Y`HUh`[`Yd`Ubh`k`Uf`i`bX`X]Y`5f`[`!`i`bX
K`Y`f`cg][`_`Y]hXYg`C`dZYfg`Ui`g`[`Ybi`hnh`k`i`fXY`"8]YgY`8`YhU]`Y]fi`b`[
XYg`J`cf`[`Y`Ybg`gd]f]W`h`ZØf`Y]bY`VYgc`f`[`b]gYffY`[`YbXY`9`bhk`]W`i`b`[
i`bhYf`ž`[`YbX`]W`Ybž`X]Y`Yg`ni`j`YfghY`Yb`[`]`h"

8 Ug`6]`X`XYg`C`dZYfg

9]b`k`Y]hYfYf`gW`a`Yfn`UZhYf`5gdY`_`h]gh`X]Y`6Y`]YVh`Y]h`XYg`C`dZYfgž
XUg`]b`XYf`GW`i`Y`i`bX`XYf`;`Ya`Y]bXY`Y]bYb`\`c`Yb`GhY`Ybk`Yfh
[`Ybcgg`"6Y]XY`ž`b`[`Yb`_`UbbhYb`g]W`gY]hXYf`;`fi`bXgW`i`Yž`YXcW
k`UfYb`g]Y`b]W`h`k`]f`_]W`VYZfY`i`bXYh`8`Yf`J`Yf`i`gh`Y]bYg`gc

[YgWÅhYb`đ [YbX`]WYb`\\]bhYf`Åggh]b`XYf`; Ya Y]bgWÅUZh`Y]bY
h]YZ`HfUi f][_Y]hi bX`ÅXh`ni` , VYf`Y[i b[Yb`Y]bž`k]Y`gc`WY`HUH`Yb
]b`Ni`_i bZ`ij Yfa]YXYb`k YfXYb`_ÖbbYb"

I b`_`UfY`A`ch]j`Y`

8]Y`[YbUi`Yb`6Yk`Y[[fØbXY`ZØf`X]Y`Vfi`hU`Y`HUh`V`]YVYb`i`b`_`Uf`"
; YfØW`hY`ØVYf`a`Ò[`]WY`9]ZYfgi`W`hg`cbZ]_hY`cXYf`Y]bY
Ub[YgdUbbhY`G]hi`Uh]cb`nk`]gWYb`XYb`VY]XYb`đ [YbX`]WYb`
k`i`fXYb`b]W`h`UVgW`Y]» YbX`[Y`_`Åfh`8]Y`J`YfhY]X][Yf`XYg
5b[Y`_`U[hYb`ZØ`fhYb`Ubž`XUgg`Yg`a`Ò[`]WYfk`Y]gY`i`a`Y]bYb
Yg`_`U]YfhYb`?cbZ]_h`cXYf`Y]bYb`K`UZYbXYU`[Y[Ub[Yb`gY]b
_ÖbbhYž`k`Å`fYbX`X]Y`GhUUhgUbk`U`hgWÅUZh`XUj`cb`Ui`g[]b[ž`XUgg
XYf`5b[Y`_`U[hY`j`cb`[Yk`U`hgUa`Yb`J`cfV]`XYfbž`k`]Y`Yhk`U
GYf]Yba`ØfXYfbž`]bgd]f]Yfh`k`Uf"

; YgY`gWÅUZh`]WY`8]a`Ybg]cb`

8]YgYf`J`cfZU``n]Y`h`Y]bY`VfY]hYfY`8]g`_i`gg]cb`ØVYf`XYb`i`a`[Ub[
a`]h; Yk`U`h`i`bX`XYb`9]bZi`gg]j`cb`J`cfV]`XYfb`i]b`A`YX]Yb`i`bX
; YgY`gWÅUZh`bUW`g]W`" `đ`Y]bYf`NY]hž`]b`XYf`đ [YbX`]WY`cZh`ØVYf
X][]hU`Y`A`YX]Yb`Ni`[Ub[`ni`[Yk`U`hgUa`Yb`đ`U`hYb`\\UVYbž`ghY`h
g]W`X]Y`i`fU[Yž`k`]Y`9`hYfbž`GW`i`Yb`i`bX`X]Y`; Ya Y]bgWÅUZh
]bg[YgUa`h`d`f`Åj`Yb]j`ZØf`Y]b`[Yk`U`hZfY]Yg`A`]hY]bUbXYf`gcf[Yb
_ÖbbYb"

F`Y`W`h`]WY`Y`=a`d`]_`Uh]cb`Yb`

8`Ug`i`fhY`]`]gh`bc`W`b]W`h`fY`W`hg`_f`ÅZh][ž`i`bX`X]Y`J`YfhY]X][i`b[
d`ÅX]YfhY`Ui`Z`H`ch`gW`U[`ghUhh`Ui`Z`A`cfX`"8]YgY`fY`W`h`]WY`
8]ZYfYbn]Yfi`b[`nY][h`X]Y`?ca`d`Yi`]h`Å`h`XYg`i`U``g`i`bX`X]Y
<YfUi`gZ`cfXYfi`b[Ybž`j`cf`XYbYb`XUg`F`Y`W`hggmghYa`ghY`hž`k`Ybb`Yg
i`a`^`[YbX`]WY`H`Å`hYf`[Y`h`5i`Z[fi`bX`XYg`^`[YbX`]WYb`5`hYfg`XYg
5b[Y`_`U[hYb`ZU`bX`X]Y`J`Yf`U`bX`i`b[`i`bhYf`5i`ggW`i`gg`XYf
^`ZYb`h`]W`_`Y]h`ghUhhž`k`Ug`X]Y`G`Ybg]V`]h`Å`h`XYg`H`Y`a`Ug`i`bX`X]Y
nU`fY]WYb`Ya`ch]cbU`Yb`6Y`Ughi`b[Yb`i`bhYfghfY]W`h"

; Ya Y]bgW\ UZh`]W\ Y`F YZ`YI]cb

8]Y`gW\cW_]YfYbXY`HUh`ZcfXYfhj cb`XYf`; Ya Y]bgW\ UZh`g]W\`a]h
XYb`i fgUW\Yb`j cb`; Yk U`h`i bhYf`đ [YbX`]W\Yb
Ui gY]bUbXYfni gYhnYb`i bX`K Y[Y`ni`Z]bXYbž`i a`À\b`]W\Y
HfU[ÒX]Yb`]b`Ni`_i bZh`ni`j Yf\]bXYfb``8Yf`J Yf`i gh`Y]bYg`↑ b[Yb
@YVYbg`_Ubb`b]W\h`i b[YgW\Y\Yb`i[Ya UW\h`k YfXYbž`XcW\`Xi fW\
XUg`J Yfgh`AbXb]g`XYf`<]bhYf[fØbXY`i bX`X]Y`A Ò[`]W\`_Y]hž
DfAj Ybh]cbga U» bU\`a Yb`ni`Ybhk`]W\`_Y`bž`_Ubb`XYf`K Y[`ni`Y]bYa
g]W\YfYfYb`i bX`fYgdY`_hj c``YfYb`A]hY]bUbXYf`[YVbYh`k YfXYb`"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY