

?`UggYbYf\U`h]a`6`]W\_.`HHF`\$,`\_`Äa`dZh]b  
<Ubbcj`Yf`i`a`X]Y`Ni`\_i`bZh

8]Y`Hf]Uh\`cb!A`UbbgW`UZh`HHF`\$,`\_`Äa`dZh`Ua`+`"GYdhYa`VYf`  
]b`<Ubbcj`Yf`i`a`X]Yb`?`UggYbYf\U`h]b`XYf`%"`6i`bXYg`][`U`"

@]bhcfZ`"9]b`YbhgW`Y]XYbXYg`K`cW`YbYbXY`ghY\`h`Z0f`X]Y`  
6i`bXYg`][`U!A`UbbgW`UZh`XYg`Hf]Uh\`cb`HYUa`g`F`Uh]b[`Yb`\$,`f`HHF`Ł`  
Ub`"5a`GUa`ghU[`ž`XYb`+`"GYdhYa`VYfž`Z]bXYh]b`<Ubbcj`Yf`Y]b`  
K`Yhh\_Ua`dZ`ghUhhž`XYf`Z0f`X]Y`5h\`YhYb`j`cb`[`fc»Yf`6YXYi`hi`b[`]gh`"  
J`cf`Y]bYa``»\`f`\_`cbbhY`XUg`HYUa`Ub`[`Y]W`Yf`GhY`Y`Y]bYb`  
YbhgW`Y]XYbXYb`GW`f]h]b`X]Y`%"`Hf]Uh\`cb!6i`bXYg`][`U`a`UW`Ybž`  
i`bX`bi`b[`]h`Ygž`XYb`?`UggYbYf\U`h`ni`g]W`Yfb`"

K`]f`\UVYb`bi`f`Y]b`N]Y`j`cf`5i`[`Yb.``»`XYf`%"`6i`bXYg`][`U`V`Y]VYb`ž`  
VYhcbh`HYUa`Y]hYf`;`Ycf[`A`Ubhm`\_`"8]Yg`]gh`b]W`h`bi`f`Y]bY`  
gdcfh]W`Y`<YfUi`gZcfXYfi`b[`ž`gcbXYfb`Ui`W`Y]bY`Ya`ch]cbU`Y`  
5b[`Y`Y[`Yb\Y]h`Z0f`X]Y`A`UbbgW`UZh`A`]h`Y]bYa`\_`bUddYb`Di`b`\_`h`  
J`cfdgdfi`b[`]VY`Y[`Yb`g]Y`U`\_hi`Y`Y`XYb`%(`"D`Uhnž`X]YgYb`[`]h`Yg`i`a`  
YXYb`DfY]g`ni`j`YfhY]X][`Yb`"8]Y`5h\`YhYb`a`ØggYb`X]Y`?`cb`\_i`ffYbn`  
Ui`g`6Ui`bUhU`i`bX`K`ØfnVi`f[`\]bhYf`g]W`UggYbž`i`a`]\fY`Dcg]h]cb`  
ni`g]W`Yfb`"

8]Y`<`YfUi`gZcfXYfi`b[`]XYg`K`Yhh\_Ua`dZg

:`0f`XYb`VYj`cfghY\YbXYb`Gdf]bhfh]Uh\`cbž`XYf`+)`\$`A`YhYf`  
GW`k`]a`a`Ybž`&\$`?`]ca`YhYf`F`UXZU\`fYb`i`bX`)`?`]ca`YhYf`@]i`ZYb`  
i`a`ZUgghž`k`i`fXYb`»]b`6Ui`a`[`UfhYbž`XYf`8`ÄbY`5bXfYUg`B]\_c`U`gYbž`  
»]b`C`fh`c`\Ubbž`A`cfhYb`GW`a`]Xhi`bX`@Ycb`J`c`ghYXh`bca`]b]Yfh`"  
9]bY`VYgcbXYfY`<YfUi`gZcfXYfi`b[`]Yf[`]Vh]g]W`U`YfX]b[`]g`Ui`g`  
j`YfgW`]YXYbYb`J`Yf`Ymi`b[`]Ybž`X]Y`Z0f`A`Ubhm`\_`Y]bY`BYi`k`U`\`XYg`  
HYUa`g`YfZcfXYf`]W`a`UW`hYb`"Gc`\Uh`XYf`Vf]h]gW`Y`5h\`Yh`7U`i`a`

GhYXa Ub`ja`HfU]b]b[`Y]bY`<UbXj Yf`Yhni b[`Yf`]hhYbž`k`À`fYbX  
H\ca Ug`æb`?`f]ghYbgYbž`Y]b`@UbXga Ubb`j`cb`B]\_c`U`gYbž`Ui Z[ fi bX  
Y]bYg`Hfca`a`Y`ZY`f]ggYgž`XYf`VY]`XYf`Ghi XYbhYb!  
K`Y`ha`Y]ghYfgW\UZh`YbhghUbXYb`]ghž`b]W\h`UbhfYhYb`\_Ubb"

8 Ug`HYUa`]gh`hf`ch`n`XYf`i`a`ghY`i`b[`Yb`YbhgW\`cggYbž`]`fY`7`UbWb  
ni`bi`hnYb`" `9g`]gh`Y]b`K`Yhh`\_Ua`dZ`XYf`U`Yg`YbhgW\Y]XYb`\_Ubb"  
>XYf`\Uh`gY]b`6YghYg`[`Y[`YVYbž`i`bX`k`]f`a`ØggYb`Yhnh`Y]bZUW\  
U`Yg`nY][`Yb`ž`gU[`h`6Ui`a`[`UfhYb`j`cf`XYa`F`YbbYb`"8]Y  
9fk`Ufhi`b[`Yb`Ub`X]Y`HHF!5h\`YhYb`g]bX`\cW\ž`b]W\h`bi`f`j`cb`XYb  
J`Yf`Ub`hk`cfh]W\Ybž`gcbXYfb`Ui`W\`j`cb`XYb`i`Ubgž`X]Y  
Y]XYbgW\UZh]W\`b`hYf`]`fY`a`HYUa`ghY`Yb"

DUFU`Y`ni`X]YgYa`YbhgW\Y]XYbXYb`K`Yhh`\_Ua`dZ`k`YfXYb`]b`XYf  
b]YXYfg`À`W\g]gW\Yb`<`Ui`dhghUXh`Ui`W\`X]Y`8Yi`hgW\Yb`A`Y]ghYfh]hY`  
]a`Hf]Uh\`c`bgdf]bh`j`Yf[`YVYb`"8]Yg`[`]Vh`XYb`K`Yhh`\_Aa`dZ`Yb`Y]bY  
ni`g`À`h`]W\Y`8]a`Ybg]cb`i`bX`gcf[`h`ZØf`K`Yhh`VYk`YfVgXfi`W`"8]Y`HHF!  
5h\`YhYb`ghUfhYb`a`]h`XYb`GhUfhbi`a`a`Yfb`+%`V]g`+)`ž`i`bX`XYf  
GhUfhgW\i`gg`Z`À`h`i`a`%`.'`\$`i`\f`"9]b`gd`UbbYbXYg`K`c`W\YbYbXY`ZØf  
X]Y`5h\`YhYb`i`bX`]`fY`i`b`hYfghØ`hnYf`nY]W\`bYh`g]W\`UV"

8YhU]`g

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY