

; UfhYbdZY[Y`Y]W\h'[Ya UW\h.
9I dYfhYbh]ddg`Ua`'%">`]'`b`A U[XYVi f[

J YfdUggYb`G]Y`b]W\h`X]Y`J]Y`nU\`Ub`J YfUbghU`hi b[Yb`b
A U[XYVi f[`Ua`'%">`]'&\$\$(`Jcb`; UfhYbdZY[Y`V]g`@j Y!
A i g]_`!<]Yf`YfZU\fyb`G]Yž`k Ugž`k c`i bX`k Ubb`cg`gh"

A U[XYVi f[`g`J]VfUbh`7i`hi fU`7U`YbXUf`cb
>`m`%+ž`&\$\$(

A U[XYVi f[ž`U`W]hm`Vf]a`a`b[`k]h\`W`hi fU`X]j Yfg]hmž`g`gYh`hc`cZZYf
U`Wdh]j Uh]b[`UffUmicZYj Ybhg`cb`K YXbYgXUmž`>`m`%+ž`&\$\$("`: fca
]bZcfa Uh]j Y`[UfXYb]b[`gYgg]cbg`hc`\]ghcf]WU`bY][\Vcf\ccX`hci fg
UbX`j] Y`ma`i g]WU`dYfZcfa UbW`gž`h\YfY`]g`gca Yh\]b[`Zcf
Yj Yfmcby`b`h\Y`Vi gh]b[`W]hmicZ`A U[XYVi f["

9I d`cf]b[`K UhYf!9ZZ]W]Ybh`; UfXYb]b[
HYW\ b]ei Yg

≠`U`V]X`hc`hUW`Y`h\Y`W\U`Yb[Yg`dcgYX`Vm`Xfm`k YUh\Yfž`U`gdYW]U`
Yj Ybh`ZcW`g]b[`cb`K UhYf!9ZZ]W]Ybh`; UfXYb]b[`k]`hU`Y`d`UW`cb
>`m`%+ž`&\$\$("`A g`A Uf]UbbY`K]`nž`Ub`YI dYfh`Zfca`h\Y`fYbck bYX
; ÅfhbYfY`]i bX`; UfhYb[YghU`hi b[`6fi W\ a Ø`Yfž`k]`g\UfY`dfUWh]WU`
ghfUhY[]Yg`UbX`a Yh\cXg`hc`a U]bhU]b`j]VfUbh`UbX`\YU`h`m[UfXYbg
k]h\`a`b]a U`k UhYf`i gU[Y`H\Y`Yj Ybhž`gW`YXi`YX`Zfca`*.`\$`da
hc`+.`\$`da`Uh`B`UW\`V`Ufg`; UfhYb`VYhk YYb`6`Ui Yf`6cW`UbX
? UfghUXhž`U]a`g`hc`Ugg]gh[UfXYb`Ybh\i`g]Ughg`]b`gi ghU]bUV`Y`UbX
fYgci fW`!YZZ]W]Ybh[UfXYb]b[`dfUWh]W`g"

≠a`a`Yfg]j Y`B`Y][\Vcf\ccX`Hci f.`7\YW`h\Y
<UggY``k]h\`<YfVYfh`6YYghYb

<YfVYfh?Uf`j cb`6YYghYb`cZZYfg`U`i b]ei Y`gcW]cW`hi fU``hci fž
7\YW`h\Y`<UggY`ž`cb`ž`m%+ž`&\$&(`ž`XY`j`]b[`]bhc`h\Y`X]j YfgY
Wca`a`i`b]hm`UbX`\]ghcf]WU`UbXa`Uf_g`cZ`<UggY`K`]h\`Ub
YI d`cfUh]cb`cZ`cWU`YghUV`]g\`a`Ybhgž`[`i`]XYX`Vm`6YYghYb`g
YI hYbg]j`Y`fYgYUfW\ž`dUfh]W]dUbhg`k`j`[`U]b`j`U`i`UV`Y`]bg][`h`g`]bhc
<UggY`g`f]W\`Yf]hU[`Y`UbX`]hg`W`ffYbh`W\U`Yb[`Yg`Ua`]Xgh`cb[`c]b[
Wcbghfi`W]cb`k`cf_g`Vm`h\Y`A`U[`XYVi`f[`Yf`J`Yf_Y`fgVYhf]YVY"

7fYUh]j`]hm`I`b`YUg\`YX`Uh`B`UW\`XYb`_Yf`

DYf]cX]WWfYUh]j`]hm`hU_Yg`W`bhYf`ghU[`Y`Uh`B`UW\`XYb`_Yfž
A`U[`XYVi`f[`g`Z]fgh`Wcc`dYfUh]j`Y`hUj`Yfbž`c`WUhYX`bYUf`C`j`YbghYXhYf
D`Um`"<cgh]b[`Ub`C`dYb`A`]WB][`h`Yj`Yfm`hk`c`k`YY_gž`h\Y`j`Ybi`Y
]bj`]hYg`Ufh]ghg`hc`g\`ck`WUgY`h\Y]f`hU`Ybhg`]b`a`i`g]Wž`dcYhf`mž`UbX
Wca`YXm`K`\Yh\Yf`fcW_]b[`h\Y`ghU[`Yž`dUfh]W]dUh]b[`]b`ei`]nnYgž`cf
Yb`cm]b[`h\Ya`YX`Yj`Ybhg`_]Y`K`]gXca`c`ZF`Y[`[`UYž`B`UW\`XYb`_Yf
cZZYfg`U`d`UhZcfa`Zcf`Ufh]gh]WYI`dYfgg]cb`UbX`Wca`a`i`b]hm
Yb[`U[`Ya`Ybh"

A`i`g]WU`8Y`][`h`g`Uh`7UZĀ`HfY]V[`i`h`

7UZĀ`HfY]V[`i`hž`g]hi`UhYX`]b`A`U[`XYVi`f[`g`K`]ggYbgW\Užhg\UZYbž
dfYgYbhg`YbW\Ubh]b[`\`i`h`Wcb`W`fhg`Yj`Yfm`K`YXbYgXUm`Zfca`+`da
cbk`UfXg`C`b`ž`m%+ž`&\$&(`ž`h\Y`fYbck`bYX`VUbX`K`U`_`C`b`Zfca
GW\ŌbYVYW`k`j`YbhYfhU]b`j`]g]hcf`g`k`]h\`U`fYdYfhc]fY`cZ`C`X]Ygž
:`c`_ž`UbX`i`dVYUh`a`Y`cX]Yg`H\Y`Wc`nm`Ua`V]UbW`cZ`7UZĀ`HfY]V[`i`h
dfcj`]XYg`U`dYfZYW`hYh]b[`Zcf`a`i`g]WYbh\i`g]Ughg`hc`]a`a`YfgY
h\Ya`gY`j`Yg`]b`j`Y`dYfZcfa`UbW`g`Ua`]Xgh`U`j`]VfUbh`k`UhYfZfcbh
Uha`cgd\YfY"

7i`hi`fU`9I`hfUj`U[`Ub`nU`Uh`Gh`5a`Vfcg]i`g`

7\i`fW\`

Gh`5a`Vfcg]i`g`7\i`fW\`cdYbg`]hg`Xccfg`hc`j`]g]hcf`g`Yj`Yfm
K`YXbYgXUm`Zfca`(`hc`*`da`ž`cZZYf]b[`U`i`b]ei`Y`V`YbX`cZ
UfW\]hYWhi`fU`a`Ufj`Y`g`UbX`a`i`g]WU`YI`dYf]YbW`g`C`b`ž`m%+ž
&\$&(`ž`UhYbXYYg`WUb`Yb`cm`U`Vf]YZ`cf[`Ub`Wcb`W`fh`ZY`Uh`f]b[`h\Y

a i g]WU`hU`Ybhg`cZ`H\ca Ug`6Y]»Yfh`H\Y`W\i fW\žghYYdYX`]b
\<]ghcfm`UbX`[fUbXYi fž`dfcj]XYg`U`hfUbei]`gYhh]b[`Zcf
WċbhYa d`Uh]cbž`YI d`cfUh]cbž`UbX`UddfYW]Uh]cb`cZ`Vch\`Ufh`UbX
gd]f]hi U`]hm"

<]ghcf]WU``=b g][\ hg`Uh`GhUXhV]V`]ch\Y_

8Y`j]b[`]bhc`A U[XYVi f[g`f]W\`W`hi fU`\Yf]hU[Yž`h\Y`YI \]V]h]cb
I bgYfYg`<Yff[chhg`?Ubn`Y]"`6ØW\YfgW\ÅmY`Ui g`XYf`ZfØ\Yb`D\UgY
XYf`FYZcfa Uh]cb`]b`A U[XYVi f[`Uh`GhUXhV]V`]ch\Y_`g\ck W]gYg
fUfY`Vcc_g`Zfca `h\Y`W]hmg`YUf`mFYZcfa Uh]cb`YfU``: fca
]bZi Ybh]U`h\Yc`c[]Ubg`hc`[fci bXVfYU_]b[`df]bh]b[`]bbcj Uh]cbgž
h\Y`YI \]V]h]g\YXg``[\h`cb`A U[XYVi f[g`d]j chU`fc`Y`]b`g\Ud]b[
fY`][]ci g`X]gWċi fgY`UbX`]bhY`YW`hi U`di fgi]hg`CdYb`i bh`]h\Y`YbX
cZ`CWċVYfž`h\Y`YI \]V]h]cb`cZZYfg`U[`]a dgY`]bhc`h\Y`W]hmg`j]VfUbh
]bhY`YW`hi U``Y[UWm" `B 5;

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY