

7cfU`GWxi a UWXYf`Äi » Yfh`GWa Yfn`ØVYf
F U`Zg`ØVYffUgWXYbXYg`7ca]b[!ci h

7cfU`GWxi a UWXYf`Äi » Yfh`g]WXYbhhÄi gWxh`ØVYf`F U`Z
GWxi a UWXYfg`7ca]b[!ci hž`XUg`g]Y`Ui g`XYb`A YX]Yb`YfZ` \f"
GhfY]hdi b_h]gh`XYf`F YgdY_h"

8 Ug`Øb[ghY`7ca]b[!ci h] cb`F U`Z`GWxi a UWXYf`\Uh`b]Wxh`bi f
gY]bY`dYfg`Øb`]WXY`G]hi Uh]cb`j Yf`Äb`XYfhž`gcb`XYfb`k]fZh`Ui WXY]b
@]Wxh`Ui ZX]Y`< YfUi gZcfXYfi b[Yb`i bX`9fk Ufhi b[Yb`]b
6Yn]Y\i b[Ybž`]bgVYgcbXYfY`bUWXY]bYf`HfYbbi b["

K]Wxh][Y`C ZZYbVUfi b[Yb`]a `F Ua`dYb`]Wxh

F U`Z`GWxi a UWXYfž`Y\Ya U`][Yf`i: cfa Y`!%F YbbZU\fyf`i bX`6fi XYf
XYg`Y[YbX`ÄfYb`A]WXYU`Y`GWxi a UWXYfž`\Uh] cf`Y]bYa `A cbUh`gY]bY
<ca cgYi i U`]h`Äh`ÖZZYbh`]WXY`[Ya UWxhi bX`Y]bY`6Yn]Y\i b[`a]h
gY]bYa `i: fYi bX`9h]YbbY`VY`Ubbh[Y[YVYb`"8]YgY`9bhgWXY]Xi b[
\Uh`b]Wxh`bi f`ZØf`GW`U[nY]`Yb`[Ygcf[hž`gcb`XYfb`Ui WXY]bY
_cbhfcj YfgY`8]g_i gg]cb`ØVYf`F YgdY_h`i bX`?ca`a`i`b]_Uh]cb`]b
dYfg`Øb`]WXYb`6Yn]Y\i b[Yb`Ub[Yghc» Yb"

9a`ch]cbU`Y`F YU`_h]cbYb`j`cb`7cfU
GWxi a UWXYf

7cfU`GWxi a UWXYfž`X]Y`9I`!`fUi`j`cb`F U`Z`Äi » Yfh`Y`g]WXY]b`Y]bYa
`bhYfj]Yk`a`]h`XYa`i`~Gd]Y[Y`" `i bX`VYgWxf]YV`]fY`9bhÄi gWxi b[
XUfØVYfž`XUgg`g]Y`b]Wxh]a`j`cfUi`g`ØVYf`F U`Zg`7ca]b[!ci h
]bZcfa]Yfh`k`i`fXY`"G]Y`Yf`_`ÄfhY.`i`~W`k`ØbgWxhyž`F U`Z`\ÄhhY`a`]WXY
Y]bVYnc[Yb`c`XYf`k`Yb][ghYbg`Y]b[Yk`Y]\h`"8 Ug`\ÄhhY`]WXY`U`g`Y]b
NY]WXYb`XYg`F YgdY`_hg`Ya`dZ`bXYb`" `8]YgY`5i`ggU[Y`j`YfXYi`h]Wxhž
k]Y`k]Wxh][`?ca`a`i`b]_Uh]cb`]b`nk]gWXYba`YbgWXY`WXYb

6Yn)Y\i b[Yb']ghž'gY`Vgh:U\ fY`bUW`Y]bYf`HfYbbi b["7cfU
Ya dZUbX`XUg`ZY\`YbXY'; Ygdf`W`U`g`-Gh]W`]bg`<Yfn" i bX
j Yfa]gghY`X]Y`K YfhgW`Àmi b[žX]Y`Y]bY`gc`W`Y`?ca a i b]_Uh]cb
a]h'g]W`Vf]b[Yb`k ØfXY"

F U`Z`GW`i a UW`Yfg`5bhk cfh`i bX`XYf` : c_i g
Ui Z`F i \ Y

⊖`F YU_h]cb`Ui Z`7cfU`GW`i a UW`Yfg`5i ggU[Yb`k UbXhY`g]W`F U`Z
ØVYf`⊖ghU[fUa`Ub`gY]bY` : Ubg"9f`ghY`hY`_`Ufž`XUgg`7cfU`]a
GYdhYa VYf`&\$&'`VYfY]hg`j cb`Y]bYf`j Yfa Y]bh`]W`Yb`<cW`nY]h
[fUhi`]Yfh`\UhhY`i bX`g]W`XUfØVYf`[YZfYi h`\UVY"9f`Y»`X]Y`?f]h]_ž
b]W`hj cf\Yf`]bZcfa]Yfhk cfXYb`ni`gY]bž`k Y]h[Y\YbX
i bVYUbhk cfhYh" A]hXYb`K cfhYb.`~K]f`VY]XY`a ØW`hYb`XcW
Y]bZUW`bi f`i bgYfY`Fi \Y`\UVYb" ž'a UW`hY`Yf`XYi h`]W`ž`XUgg`Yf
g]W`Ui Z`gY]b`bYi Yg`@YVYb`_cbnYbh]YfYb`k c`Y"

; YgY`gW`UZh`]W`Y`6f]gUb`n`XYg`7ca]b[!ci hg

8 Ug`ÒZYbh`]W`Y`7ca]b[!ci hij cb`F U`Z`GW`i a UW`Yf`_ØbbhY`Ui W`
U`g`HY`]Y]bYg`[fØ» YfYb`HfYbXg`]b`XYf`; YgY`gW`UZh`[Yk YfhYh
k YfXYbž`VY`]XYa`]a a Yf`a Y`f`A YbgW`Ybž`XUfi bhYf`Ui W`
dfca]bYbhY`DYfgØb`]W`_Y]hYbž`g]W`Yb`hgW`]Y» Ybž`c ZYb`ØVYf`]fY
gYi i Y`Y`Cf]Ybh]Yfi b[`ni`gdYfW`Yb"8]YgY`C ZYb`Y]h`_Ubb`ni f
5_nYdhUbn`i bX`G]W`hVuf`_Y]h`j cb`@ 6HE Ž !DYfgcbYb`VY]hfU[Yb
i bX`]gh`gca]h`j cb`[YgY`gW`UZh`]W`Yf`6YXYi hi b["F U`Z`i bX`7cfU
GW`i a UW`Yfg`G]hi Uh]cb`j YfXYi h`]W`h`YXcW`Ui W`ž`k]Y`_ca d`n]Yfh
gc`W`Y`J Yf`ÀbXYfi b[Yb`ja`dYfgØb`]W`Yb`l a ZY`X`gY]b`_ØbbYb`i bX
k]Y`k]W`h[`Yg`]ghž`Ui ZY]bUbXYf`ni`UW`hYb"

: Un]h.`9]b`6`]W`_`Ui Z`F YgdY`_h`i bX`J Yfgh`AbXb]g

8 Ug`7ca Y!ci hij cb`F U`Z`GW`i a UW`Yf`]gh`a Y`f`U`g`bi f`Y]bY
dYfgØb`]W`Y`9bhgW`Y]Xi b[/Yg`]gh`Y]b`9fY][b]gž`XUg`XYb` : c_i g`Ui Z
X]Y`K]W`h[]_Y]h`j cb`F YgdY`_h`i bX`?ca a i b]_Uh]cb`]b`6Yn)Y\i b[Yb
`Y[h"7cfU`GW`i a UW`Yfg`Ya`ch]cb`U`Yf`GW`a Yfn`]gh`Y]b`[i hYg
6Y]gd]Y`XUZØfž`k]Y`j Yf[Ub[YbY`6]bXi b[Yb`Ui W`]b`bYi Yb

@YVYbgUVgW.b]hhYb`dfÅgYbh`V`Y]VYb`_ÒbbYb" `8]Y`8]g_i gg]cbž`X]Y
X]YgYg`9fY][b]g`Ui g[Y`Ògh` \ Uhž`_ÒbbhY`XUni `VY]hfU[Ybž`Y]b
VYggYfYg`J Yfgh`ÀbXb]g`ZØf`X]Y`< YfUi gZcfXYfi b[Ybž`a]h`XYbYb
A YbgW`Yb`]b`À`b`]W`Yb`G]hi Uh]cbYb`_cbZfcbh]Yfh`g]bXž`ni
gW`UZZYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY