

<]hnYk Y`Y`]b`XYf`F Y[]cb. `GWÅ i `Yb
[Yk Å\ fYb `GWÅ Ø`Yfb `<]hnYZfY]

⊕`XYf`F Y[]cb`6fUi bgWÅ k Y][`Yf\U`hYb`j]Y`Y`GWÅ Ø`Yf`\Yi hY
<]hnYZfY]"; fi bXgWÅ Ø`Yf`_ca a Yb`ZfØ\Yf`bUWÅ `<Ui gYž
k Å\ fYbX`C VYfgWÅ Ø`Yf`fY[i `Àf`I bhYff]WÅ h\UVYb"

⊕`XYf`F Y[]cb`6fUi bgWÅ k Y][`Yf`VYb`GWÅ Ø`Yf`i bX`9`hYfb`U`_hi Y`
Ui »Yf[Yk Ø\ b`]WÅ Y`6YX]b[i b[Yb`Xi fWÅ `X]Y`Ub\U`hYbXY
<]hnYk Y`Y`"⊕ j]Y`Yb`GWÅ i `Yb`XYf`; Y[YbX`k i fXY`Yb`hgWÅ]YXYbž
GWÅ Ø`Yf`Ui Z[fi bX`XYf`\c\Yb`HYa dYfUhi fYb`j cfnY]h][`bUWÅ `<Ui gY
ni `Ybh`UggYb"8]Yg`VYhf]Zhij cf`U`Ya `X]Y`Øb[YfYb`X\ f[Åb[Y`i bX
k]fZh: fU[Yb`ni f`GWÅ i `[Ya Y]bgWÅ UZhi bX`ni f`F Y[Y`i b[`gc`WÅ Yf
A U»bU\ a Yb`Ui Z"

J cfnY]h][Yf`I bhYff]WÅ hgYbXY`ZØf`GWÅ Ø`Yf

5a `A]hkcWÅ žXYa `%(" "5i [i gh&\$&(ž\UVYb`nU\`fY]WÅ Y`GWÅ i `Yb
]b`XYf`F Y[]cb`<]hnYZfY]`ZØf`]\fY`GWÅ Ø`Yf`[Yk Å\ fh`GWÅ cb`Ua
J cfnY]h][`Ua `Yg`b`Y]b][Yb`6`Xi b[gY]bf]WÅ hi b[Yb`ni `j cfnY]h][Yb
I bhYff]WÅ hgYbXY`"I bhYf`XYb`VYhf`cZYbYb`GWÅ Ø`Yfb`Z]bXYb`g]WÅ `j cf
U`Ya `; fi bXgWÅ Ø`Yf`žXYfYb`9`hYfb`j cfVYfY]hYh`gY]b`gc`hYbž`\fY
?]bXYf`ZfØ\Yf`UVni \c`YbžXU`X]YgY`b]WÅ h`k]Y[Yk c\bh`V]g`ni a
fY[i `ÀfYb`I bhYff]WÅ hgYbXY`]b`XYf`GWÅ i `Y`j YfVf]b[Yb`"5`YfX]b[g
[]Vh`Yg`Ui WÅ `5i gbU\ a Yb. `9]b][Y`GWÅ i `Yb`V]YhYb`XYb`9`hYfb`X]Y
A Ø[`]WÅ _Y]hž`\fY`?]bXYf`ZfY]k]`][`j cfnY]h][`UVni \c`Yb"

C VYfgWÅ Ø`Yf`i bhYf`8 fi W_

K Å\ fYbX`X]Y`I bhYfghi ZYb`j cb`XYb`<]hnY!9bhgWÅ Y]Xi b[Yb
dfc]h]YfYbž`V`Y]Vh`XUg`GWÅ]W_gU`XYf`C VYfgWÅ Ø`Yf`k Y]h[Y\YbX
i bVYfØ\fh`"8]YgY`GWÅ Ø`Yf`g]bX`]b`XYf`F Y[Y`j cb`XYf`F Y[Y`i b[

Ui g[YgW`cggYb`i bX`a ØggYb`hfc`hn`XYf`XfØW`YbXYb
HYa`dYfUhi`fYb`Ua`i`l`bhYff]W`h`hY`j`bY`a`Yb`"9]bY`VYgcf[`hY`Gh]a`a`Y
Ui`g`XYa`i`@UbXYggW`Ø`YffUh`B]YXYfgUW`gYb`Ai`»`YfhY`_Øfn`]W`ž`XUgg
Ui`W`X]Y`À`hYfYb`GW`Ø`Yf`j`ca`i`<]hnYZfY];`YVfUi`W`a`UW`Yb
gc`hYb`"9g`k`i`fXY`j`cf[`YVfUW`hž`XUgg]b`ØVYf`]hnhYb`GW`i`f`Ai`a`Yb
j`cb`V]g`ni`"));`fUX`7Y`g]i`g`X]Y`?`cbnYbhfUh]cbgZ`À`][`_Y]h`Yf`YV`]W`
Y]b[`YgW`f`Ab`_h`]gh"

: Y`\`YbXY`Y]b`Y]h`]W`Y`F`Y[`Y`i`b[`]b
B]YXYfgUW`gYb

8]Y`G]hi`Uh]cb`]b`B]YXYfgUW`gYb`nY][`h`g]W`U`g`Y`_Y`ž`XU`Yg`_Y]bY
Y]b`Y]h`]W`Y`U`b`XYgk`Y]hY`F`Y[`Y`i`b[`]ZØf`<]hnYZfY][`j]Vh`"8]Y
9bhgW`Y]Xi`b[`]XUfØVYf`]Y[`h]b`XYb`<`ÀbXYb`XYf`GW`i`Y]hYfž`X]Y`Y
bUW`XYb`j`cf`YffgW`YbXYb`6YX]b[`]i`b[`Yb`i`bX`Dfc[`]bcgYb
Y][`Ybgh`ÀbX][`A`U»`bU`a`Yb`Yf[`]fY]ZYb`_ØbbYbž`YXcW`i`b]W`h
j`YfdZ]W`hYh`g]bX`"8]YgY`l`bY]b`Y]h`]W`_Y]h`gcf[`]h`ZØf`i`bg]W`Yf`Y]h
i`bhYf`XYb`9`hYfbž`XU`i`bhYfgW`jYX`]W`Y`GW`i`Yb`j`YfgW`jYXYbY
5bg`ÀhnY`j`YfZc`[`Ybž`k`Ug`X]Y`F`Y[`Y`i`b[`]Yb`ni`a`i`l`bhYff]W`h`i`bX`ni
<]hnYZfY]`VYhf]Zh"

6YXYi`hi`b[`]ZØf`:`Ua`]Yb`i`bX`X]Y
GW`i`[`Ya`Y]bgW`UZh

8]Y`U`_`hi`Y`Y`b`F`Y[`Y`i`b[`]Yb`i`bX`9bhgW`Y]Xi`b[`]Yb`UVYb`b]W`h`bi`f
5i`gk`j]f`i`b[`]Yb`Ui`Z`XYb`i`l`bhYff]W`hgUV`Ui`Zž`gcbXYfb`Ui`W`Ui`Z`XUg
:`Ua`]Yb`YVYb`XYf`VYhfc`ZYbYb`GW`Ø`Yf`"9`hYfb`a`ØggYb`g]W`c`Zh
gdc`b`h`Ub`Ub`X]Y`j`Yf`Ab`XYfi`b[`]Yb`UbdUggYbž`k`Ug`ni
cf[`]Ub]gUhc]f]gW`Yb`<`YfUi`gZcfXYfi`b[`]Yb`ZØ`fh`"8]YgY`G]hi`Uh]cb`fi`Zh
bUW`Y]bYf`VYfd`fØZ`b[`]i`bX`a`Ø[`]W`Yfk`Y]gY`Y]bYf`U`b`XYgk`Y]hYb
Y]b`Y]h`]W`Yb`F`Y[`Y`i`b[`]ž`i`a`g]W`Yfni`ghY`Ybž`XUgg`U`Y`GW`Ø`Yfž
i`bUV`Àb`][`j`cb`V]fYa`i`X]f[`]Ub[`]ž`i`bhYf`[`]Y]W`Yb`6YX]b[`]i`b[`]Yb
YfbYb`_ØbbYb"

5VgW`Y]Y»`YbX`"Àggh`g]W`gU[`Ybž`XUgg`X]Y`<]hnYk`Y`Y`b]W`h`bi`f
HYa`dYfUhi`fYbž`gcbXYfb`Ui`W`X]Y`8]g`i`gg]cb`i`a`X]Y
GW`i`cf[`]Ub]gUh]cb`i`bX`XUg`@YfbYb`]b`B]YXYfgUW`gYb`Ui`Z`Y]nh`"8]Y

Gcf[Y'i a 'XUg'K c\`VYZ]bXYb'XYf'GWØ'Yf'_ØbbhY'XUni'ZØ\ fYbž
XUgg'Ui W'À'hYfY'đ\ f[Àb[Y']b'ni _ØbZ] [Yb'<]hnYk Y`Yb
a Ò[`]WYfk Y]gY'j ca' <]hnYZfY]'dfcZ]h]YfYb'_ØbbYb"

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY