

? i fg_ . l _fU]bY`_Åa dZh'i a
@c []gh]_gWk ÅW i b[`XYf`fi gg]gWk Yb
5fa YY

DfÅg]XYbh'GY`Ybg_m^VYhcbhž`XUgg`XYf`i _fU]b]gWk Y
; Y[YbUb[f]Z]b`?i fg_`Fi gg`UbXg`A`]`hÅf`c []gh]_`gWk ÅW Yb
i bX`F YgYfj Yb`YfgWk ÒdZYb`gc`""

≠`XYf`U_hi Y`Yb`?cbZ]_hg]hi Uh]cb`nk]gWk Yb`Fi gg`UbX`i bX`XYf
l _fU]bY`V`Y]Vh`X]Y`A`]`hUf]g]Yfi b[`XYf`; fYbnfY[]cbYb`Y]b
nYbhfU`Yg`H\Ya U``8]Y`l _fU]bY`ZØ\fh`a`]h`Y]bYa`]c fghc»`]b`X]Y
k Yghfi gg]gWk Y`F Y[]cb`?i fg_`Y]bY`c ZYbg]j Y`GhfUhY[]Y`Xi fWk ž`X]Y
Ui ZX]Y`GWk ÅW i b[`XYf`fi gg]gWk Yb`5fa YY`UVn]Y`h`DfÅg]XYbh
K`c`cXma`mf`GY`Ybg_m^`Uh`VYhcbhž`XUgg`X]Y`i _fU]b]gWk Yb`Hfi`ddYb
XUVY]`Ui Wk`[fc»Y`6YXYi hi b[`Ui ZX]Y`NYfghØfi b[`XYf`@c []gh]_`XYg
: Y]bXYg`Y[Ybž`i a` `XYggYb`F Yggci fWk b`ni`YfgWk ÒdZYb`"

N]Y`Y`XYf`C ZZYbg]j Y

8i fWk`X]Y`C ZZYbg]j Y`]b`?i fg_`gc`""b]Wk h`bi f`a`]`hÅf]gWk Yf`8fi W_
Ui ZFi gg`UbX`Ui g[YØVh`k YfXYbž`gcbXYfb`Yg`k]fX`Ui Wk
Ub[YghfYVhž`X]Y`J Yf\UbX`i b[gdcg]h]cb`XYf`l _fU]bY`]b`dchYbn]Y`Yb
; Ygd fÅWk Yb`ni`j YfVYggYfb``8]YgY`GhfUhY[]Y`_ØbbhY`Yb hgWk Y]XYbX
gY]bž`i a` `Fi gg`UbX`Ub`XYb`J Yf\UbX`i b[gh]gWk`ni`VYk Y[Ybž`XU
XYf`?f]Y[`VYfY]hg`gY]hØVYf`nk Y]Y]b\U`V`»\fYb`hcVh`i bX`[fc»Y
; YV]YhY`ja` `CghYb`XYf`l _fU]bY`i bhYf`fi gg]gWk Yf`?cbhfc`Y`ghY\Yb`"

: c`[Yb`ZØf`X]Y`6Yj Ò`_Yfi b[`i bX`X]Y
a`]`hÅf]gWk Y`Ghfi`_hi`f`

8]Y`a`]`hÅf]gWk Yb`C dYfUh]cbYb`gcf[Yb`b]Wk h`bi f`VY]`XYb`

i _fU]b]gW\Yb`Gc`XUHyb`ZØf`BYfj`cg]hÅhž`gcbXYfb`Ui`W\`VY]`XYb
fi`gg]gW\Yb`;`fYbngW\i`hnhfi`ddYb`i`bX`XYf`N]j`j`VYj`Ø`_Yfi`b["`8]Y
i`bYfk`UfhYhYb`;`cfhgW\]hY`XYf`i`_fU]b]gW\Yb`Hfi`ddYb`\UVYb`]b
F`i`gg`UbX`6Ygcf[`b]g`Ui`g[`Y`Øgh`8Yb`6Yf]W\hYb`ni`Zc`[`Y`k`UfYb`X]Y
fi`gg]gW\Yb`9]b\Y]hYb`]b`6Y`[`cfcX`VYfY]hg`]b`5`Ufa`VYfY]hgW\UZhž
U`g`X]Y`I`_fU]bY`]b`?`i`fg`_j`cffØW`hY"

≠bhYfbUh]cbU`Y`K`U\fbY\`a`i`b[`i`bX
8]d`ca`Uh]Y

I`a`X]Y`]bhYfbUh]cbU`Y`@U[`Y`k`Y]hYf`ni`j`YfgUW\`W\Ybž`Ài`»`YfhY`XYf
XYi`hgW\Y`6chgW\UZhYf`]b`A`cg`_Ui`ž`5`Yi`UbXYf`;`fUZ`@Ua`VgXcfZZž
Yfbgh\UZhY`6YXYb`_Yb`VYnØ[`]W\`XYg`j`YfbUW\`Àgg][`hYb
:`f]YXYbgX]U`c[`g``9f`VYhcbhž`XUgg`F`i`gg`UbX`_Y]bYf`Y`]Yfbgh\UZhY
J`Yf\UbX`i`b[`gVYfY]hgW\UZh`nY][`hž`gcbXYfb`Ui`Z`ØVYfnc[`YbY
J`cfVYX]b[`i`b[`Yb`VYghY`h``8]Yg`Àggh`_Ui`a`<`cZZbi`b[`]Ui`Z`Y]bY
VU`X][`Y`6YbX][`i`b[`]XYg`?`cbZ]_hg`i`bX`nY][`hj`j]Y`a`Y`f`X]Y
?`ca`d`Yi`]hÅhi`bX`X]Y`<`YfUi`gZcfXYfi`b[`Ybž`X]Y`a`]h`X]d`ca`Uh]gW\Yb
6Ya`Ø\i`b[`Yb`j`YfVi`bXYb`g]bX"

?`cffi`dh]cb`]b`XYf`F`Y`_fi`h]Yfi`b[`i`bX
:``i`W\`hVYk`Y[`i`b[`Yb

DUFU`Y`ni`f`a`j]hÅf]gW\Yb`@U[`Y`[`j]Vh`Yg`]b`XYf`i`_fU]bY`6Yf]W\hY
ØVYf`?`cffi`dh]cb`]bbYf\U`V`XYf`F`Y`_fi`h]Yfi`b[`gnYbhfYb``≠`XYf`B`Å\Y
j`cb`?`jYk`k`i`fXYb`X]Y`@Y]hYf`nk`Y]Yf`gc`W\Yf`NYbhfYb
ZYgh[`Ybca`a`Ybž`k`Y`]g]Y`GW\`a`j]Yf[`Y`XYf`ZØf`X]Y`:`fY]ghY``i`b[`]j`cb
K`Y\fdZ]W\h][`Yb`Ub[`Ybca`a`Yb`\UhYb``8]Yg`nY][`hž`k`j]Y
h]YZ[`fY]ZYbX`X]Y`bY[`Uh]j`Yb`5i`gk`]f`_i`b[`Yb`XYg`?`f]Y[`Yg`Ui`Z`X]Y
n]j`j]Y`;`YgY``gW\UZh]g]bXž`k`Å`fYbX`j`j]Y`Y`↑`b[`Y`A`ÀbbYf`j`Yfgi`W\Ybž
g]W\`XYa`k`Y`fX]Ybgh`ni`Ybhm]Y\Yb``8]Y`j`YfgW\`ÀfZ]b[`]XYf
?`cbhf`c``Yb`\Uh`ni`XYa`ni`Y]bYa`5bgh]Y[`]Y`Y[`U`Yf`:``i`W\`hj`Yfgi`W\Y
]b`B`UW\`VUf`ÀbXYf[`YZØ\fhž`k`Ug`Ui`Z`X]Y`j`Yfnk`Y]ZY`hYb`I`a`gh`AbXY
j`j]Y`Yf`i`_fU]b]gW\Yf`GhUUhgVØf[`Yf`\]bk`Y]gh"

F`ØW`_V`]W`_Ui`Z`X]Y`a`j]hÅf]gW\Y`@U[`Y

8Yf?ca a UbXYi f'C`YI UbXYf'Gmfg_m^VYf]W hYhY`j cb
ZcfhgWfY]hYbXYb`?Aa dZYb`YbhUb[`XYf': fcbh]b]Y""K A\fybX
Y]b][Y`i _fU]b]gWY`9]b\Y]hYb`]b`?i fg_`V]g`ni `XfY]`?]`ca YhYf
j cffØW_Yb`_cbbhYbž`V`Y]Vh`X]Y`a`]]hÅf]gWY`G]hi Uh]cb`k`Y]hYf\]b
Ub[YgdUbbh`" `b`XYf`F`Y[]cb`Dc`_fck`g`_`k`i`fXYb`nU`\`fY]W`Y
fi`gg]gWY`5b[f]ZZY`UV[Yk`Y\fhž`k`Ug`X]Y`9bhgW`cggYb\Y]h`XYf
i`_fU]b]gWYb`J`YfhY]X][Yf`i`bhYfghfY]W`h"

8]Y`9bhk`jW`_i`b[Yb`]a` `?cbZ]_hj`YfXYi`h]W`Yb`X]Y`B`chk`YbX][`_Y]h
Y]bYg`i`a`ZUggYbXYb`8]U`c[g`i`bX`Y]bYg`_`UfYb`J`YfghÅbXb]ggYg`XYf
ca`d`YI`Yb`gcn]U`Yb`i`bX`dc`]h]gWYb`8mbUa`]Ybž`X]Y`XYb`?f]Y[
dfÅ[Yb`"8]Y`]bhYfbUh]cbU`Y`; Ya`Y]bgW`UZh`k`]fX`k`Y]hYf\]b
[YZcfXYfh`gY]bž`Ui`Z`X]d`ca`Uh]gWYb`K`Y[Yb`bUW`@Øgi`b[Yb`ni
gi`W`Ybž`i`a` `Y]bY`9g_U`Uh]cb`XYg`?cbZ]_hg`ni`j`Yf\]bXYfb`i`bX`X]Y
\i`a`Ub]hÅfYb`":`c`[Yb`UVni`a`]`XYfb"

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY