

GY`Ybg_m^: C ZZYbg]j Y`]b`? i fg_`U`g
bchk YbX][Y`G]WXYf\Y]hga U» bU\ a Y

I _fU]b]gWXYf`DfÀg]XYbh`GY`Ybg_m^Yf_`Àfh`X]Y`C ZZYbg]j Y`]b
?i fg_`U`g`G]WXYf\Y]hga U» bU\ a Y`[Y[Yb`fi gg]gWXY`5b[f]ZZY
i bX`VYhcbh; YV]Yhg[Yk]bbY"

?]Yk`fXdUŁ` `8]Y`i _fU]bY`_Àa dZh`a]h`Ybcfa Yb
< YfUi gZcfXYfi b[Yb`Ub`] \fYf`Cgh[fYbnY`ni f`Fi gg]gWXYb
: ÒXYfUh]cb" `8]YgY`5i gY]bUbXYfgYhni b[Ybž`X]Y`XYfnY]h]b`XYf
k Yghfi gg]gWXYb`FY[]cb`?i fg_`ghUhhZ]bXYbž` \UVYb`VYXYi hYbXY
=a d`_Uh]cbYb`ZØf`X]Y`G]WXYf\Y]h`i bX`XUg`[Yc`dc`]h]gWXY
?fÀZhYj Yf\`À`hb]g]b`XYf`FY[]cb" `DfÀg]XYbh`K c`cXma mf`GY`Ybg_m^
VYnY]WXYbYhY`X]Y`a]]hÀf]gWXYb`C dYfUh]cbYb`gY]bYf`Hfi ddYb`U`g
G]WXYf\Y]hga U» bU\ a Yž`i a`X]Y`i _fU]b]gWXYb`; fYbnYb`j cb
a]]hÀf]gWXYb`5[[fYgg]cbYb`ni `VYZfY]Yb"

< i a Ub]hÀfY`5gdY`_hY`]a `: c`_i g

GY`Ybg_m^YfhY`hY`5bk Y]gi b[Yb`Ub`X]Y`=bYbVY\ ÒfXY`XYf`i _fU]bY
i bX`X]Y`GhfY]h`fÀZhYž`Y]bYb`\i a Ub]hÀfYb`D`Ub`ZØf`X]Y`j cb
?Àa dZYb`VYhfcZZYbYb`; YV]YhY`]b`K Yghfi gg`UbX`ni `Yb`hk]W_Y`b" `9g
k]fX`j cb`fi gg]gWXYf`GY]hY`VYf]WXYhYhž`XUgg`b]WXYh`U`Y`N]j]]ghYb`Ui g
XYb`VYhfcZZYbYb`FY[]cbYb`Yj U`_i]Yfh`k YfXYb`_cbbhYbž`k Ug
VYgcf[b]gYffY[YbXY`\i a Ub]hÀfY`6YX]b[i b[Yb`ni f`i c`[Y`\UVYb
ÒbbhY" `=5bVYhfUWXYh`XYf`5`Ufa a`Y`Xi b[Yb`Ui g`?i fg`VYhcbh`X]Y
I _fU]bY`X]Y`Bchk YbX][_Y]hž`X]Y`G]WXYf\Y]h`]\fYf`6Øf[Yf`ni
[Yk`À`f`Y]ghYbž`k`À`fYbX`g]Y`[`Y]WXYnY]h][`ZYgh`YbhgWXY`cggYb`g]bXž
X]Y`a]]hÀf]gWXYb`5_hj]hÀhYb`[Y[Yb`X]Y`YfZU`fYbYb`5b[f]ZZY`Ui g
Fi gg`UbX`ni `j YfghÀf`_Yb"

A]]hÀf]gWXY`6Yk Y[i b[Yb`i bX`ghfUhY[]gWXY

9]bgÀhnY

8]Y'i _fU]b]gWXYb`GhfY]h_fÀZhY` \ UVYb`Ub [YV`]W`g][b]Z]_UbhY
; YV]Yhg[Yk]bbY`Yfn]Y`hi bX`g]bX`Ui h`C VYf_ca a UbXYi f
C`Yi UbXYf`Gmfg_m^VYfY]hg`]b`XYf`@U[Yž`Yhk U`%"\$\$\$
E i UXfUh_]`ca YhYf`i bhYf`?cbhfc`Y`ni `Vf]b[Yb``8]Yg`]gh`Y]b
ghfUhy[]gW`k]W`h][Yf`GW`f]hž`XU`ZfØ`YfY`5b[f]ZZY`Ui Z`X]Y
cghi _fU]b]gWXY`FY[]cb`Gi a m`Ui g`X]YgYb`; YV]YhYb`ghUhhZUbXYb"
8]Y`fi gg]gWXY`A`]hÀfZØ`fi b[`ghY`hY`YXcW`ZYghž`XUgg`i _fU]b]gWXY
Hfi ddYb`Yf`YV`]WXY` : cfhgW`f]hhY`a UWXYbž`k Ug`Xi fW`6Yf]W`hY
ØVYf`j YfgW]YXYbY`J c fghØ» Y`]b`XYf`FY[]cb`i bhYfa Ui Yfh`k]fX"

K UW`gYbXY`GdUbbi b[Yb`i a `k Ygh`]W`Y

K UZZYb`]YZYfi b[Yb

9]b`i a ghf]hhYbYg`H`Ya U`V`Y]Vh`X]Y`Bi hni b[`k Ygh`]W`Yf`K UZZYb
Xi fW`X]Y`I _fU]bY``8]Yg`VYhf]Zh]bgVYgcbXYfY`gW`k YfY
K UZZYb`]YZYfi b[Ybž`X]Y`j cb`k Ygh`]W`Yb`DUf`hbYfb`VYfY]h[YghY`h
k i fXYb``K `À`fYbX`X]Y`fi gg]gWXY`A`]hÀfZØ`fi b[`X]Y`I _fU]bY
VYgW`i `X][hž`gc`W`Y`K UZZYb`U`_hj` `ja` `?Ua dZi a` `?i fg_
Y]bni gYhnYbž`VYhcb`h`GY`Ybg_m`X]Y`B`chk YbX][_Y]hž
@Ub[ghfYW`Ybk UZZYb`ni `Yf`U`hYbž`i a` `YZZY`_hj Yf`[Y[Yb`X]Y
a`]hÀf]gWXY`6YXfc`i b[`j`cfni [Y`Yb"

?i fg_`U`g`Gma Vc``ZØf`?cbZ]_h`i bX

J YfÀbXYfi b[

GY`Ybg_m`^`Uh`?i fg_`b]W`h`bi f`U`g`A`]hÀfghUbXcfh`Yfj`cf[Y`cVYbž
gcbXYfb`Ui W`U`g`Y]b`Gma Vc``ja` `?cbhYi h`XYf`fi gg]gWXYb
; YgW`]W`hY``8Yf`DfÀg]XYbh`Yf]bbYfhY`XUfUbž`XUgg`?i fg_`a`]h`XYf
hfU[]gWXYb`?UhUghfcd`Y`Y]bYg`fi gg]gWXYb`5hca`!!6cchYg`j`cf`&(
`X`fYb`]b`J YfV]bXi b[`ghY`hž`k Ug`XYb`6Y[]bb`XYf` : Ø`fi b[`j`cb
K`UX]a`]f`Di`h]b`a`Uf_]YfhY``8]YgY` \]ghc`f]gWXYb`6YnØ[Y`a`UWXYb`X]Y
XYfnY]h][Yb`?Àa`dZY`]b`XYf`FY[]cb`i a`gc`k`]W`h][Yf`i bX`UXYb
XUni`Y]bž`ØVYf`X]Y`Ni`_i`bZi`XYf`fi gg]gWXYb`Dc`]h_]i`bX`X]Y`F`c`Y
Di`h]bg`bUW`ni`XYb`_Yb"

8]Y '@U[Y 'ja '8 c bVUgg'V`Y]Vh'Ub[YgdUbbh

K Å\fybX'g]W'X]Y?Åa dZY'i a '?i fg_]bhYbgj]]Yfybž'k i fXY'Ui W
ja '8 c bVUggž'C ghi _fU]bYž'k Y]hYfYg'a]'hÅf]gWYg'9b[U[Ya Ybh
j YfnY]W'Yh"<]Yf'gYhnYb'fi gg]gW'Y? fÅZhY' Æ fY'5b[f]ZZY'Zcfhi bX
j Yfgi W'Ybž'X]Y'i _fU]b]gW'Yb'GhY`i b[Yb'i a 'HcfYn_'i bX'Dc_fck g_
Y]bni bY\ a Yb" Hfcm'XYf'gW'k Yfk]Y[YbXYb'G]hi Uh]cb`YfbYb
6YcVUW'hYf'j cb'X]YgYb'9bhk]W_`i b[Ybž'XUgg'X]Y
J YfhY]X][i b[gUbghfYb[i b[Yb'XYf'I _fU]bY'i b[YVfcW'Yb'V`Y]VYbž
k Ug'Y]bY'k]W'h][Y'6chgW'UZh'ZØf'X]Y']bhYfbUh]cbU`Y'; Ya Y]bgW'UZh
gYbXYh"

8]Y'U_hi Y`Y'G]hi Uh]cb`]b'XYf'FY[]cb'?i fg_`i bX'XYa '8 c bVUgg
nY][h'b]W'h'bi f'X]Y?'ca d`YI]hÅh'XYg?'cbZ]_hgž'gcbXYfb'Ui W'X]Y
Bchk YbX][_Y]h'ZØf'_cbh]bi]Yf`]W'Y'I bhYfghØhni b[`i bX
5i Za Yf_gUa _Y]h'j cb'Ui » Ybž'k Å\fybX'X]Y'I _fU]bY'i a ']\fY
bUh]cbU`Y'G]W'Yf\Y]h_Åa dZh"

8 YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY