

A cXYfbY`K Y[ Y`ni f`? cbZ]fa Uh]cb.  
? ]fW\Yb`[ YghU`hYb`bYi Y`? cbnYdhY`]b  
< YggYb

8 ]Y`?cbZ]fa UbXYbUfVY]h`]b`XYf`Yj Ub[ Y`]gW\Yb`? ]fW\Y  
k UbXY`h]g]W\.` `bcj Uh]j Y`?cbnYdhY`V]YhYb`đ [ YbX`]W\Yb  
a Y`f`K U\`a Ò[`]W\`\_Y]hYb`i bX`a cXYfbY`@YfbUbgÀhnY"

bc`XYf`Yj Ub[ Y`]gW\Yb`? ]fW\Y`U`h]g]W\`X]Y`<YfUb[ Y\Yb]gk Y]gY`Ub  
X]Y`?cbZ]fa UbXYbUfVY]h`]b`XYb`Y`hnhYb`đ\`fYb`Yf\YV`]W\  
[ Yk UbXY`h`": f\`Yf`k Uf`ghUffYf`l bhYff]W\`h`X]Y`B`cfa ž`Yi hY`k ]fX  
XYb`đ [ YbX`]W\Yb`a Y`f`; YghU`hi b[ ggd]Y`fUi a`i bX`Y]bY`VfY]hYfY  
DU`YhhY`Ub`@Yfba Ò[`]W\`\_Y]hYb`[ YVchYb`"8Yf`K UbXY`\_ca a`h`b]W\`h  
j cb`i b[ YZ\`f/Yf`]gh`Y]bY`FYU`\_h]cb`Ui ZX]Y`j YfÀbXYfhYb  
6YXØfZb]ggY`i bX`XUg`l a ZY`X`j cb`đ [ YbX`]W\Yb`"?Uh`U`G]a cb`j ca  
fY`][ ]cbgdÀXU[ c [ ]gW\Yb`bc]h]i h`XYf`9j Ub[ Y`]gW\Yb`? ]fW\Y`]b  
< YggYb`i bX`B`UggUi`Yf`\_`Àfhž`XUgg`a cXYfbY`DÀXU[ c [ ]\_`ØVYf  
hfUX]h]cbY`Y`@Y\`fa Yh\`cXYb`\_\]bUi g[ Y\`h`9g[ Y\`h`b]W\`h`a Y`f`bi f  
XUfi a ž]b`XYf`6]VY`ni`YgYbž`gcbXYfb`Ui W\`XUfi a ž`X]XU`\_h]gW\Y  
5bgÀhnY`ni`Z]bXYbž`X]Y`X]Y`@YVYb]gk Y`h`XYf`đ [ YbX`]W\Yb  
Y]bVYn]Y\Yb"

8 ]Y`9j Ub[ Y`]gW\Y`? ]fW\Y`nY][ h]g]W\`ni bY\`a YbX`Ui Z[ YgW\`cggYb  
ZØf`bYi Y`?cbnYdhY`ž`X]Y`XYb`đ [ YbX`]W\Yb`: fY]fUi a`ZØf  
9bhgW\Y]Xi b[ Yb`V]YhYb`"J]Y`Y`; Ya Y]bXYb`]a d`Ya Ybh]YfYb  
a ]h`Yfk Y]Y`\_fYUh]j Y`A Yh\`cXYb`XYg`l bhYff]W\`hgž`X]Y`Ub]gdYfW\YbX  
i bX`fY`Yj Ubh]g]bX`"a a Yf`a Y`f`; Ya Y]bXYb`UfVY]hYb`]b  
Ni gUa a YbUfVY]h`i bX`V]YhYb`]bbc] Uh]j Y`: cfa UhY`Ubž`X]Y`Ui W\`X]Y  
< YfUi gZcfXYfi b[ Yb`XYg`A ]h[`]YXYfgW\`k i bXYg`i bX`XYf  
5i ghf]h]gk Y`Y`Ub[ Y\Yb`a ØggYb"

J ]Y`ZU`h`XYf`5i gk U\`a Ò[`]W\`\_Y]hYb

9]b'6Y]gd]Y`Z0f'X]Y`bYi Y`<YfUb[ Y\Ybgk Y]gY`\_ca a h'Ui g'XYa  
8Y\_UbUh'K YghYfk U`X`]b`F\Y]b`UbX!DZU`n"<]Yf`\UVYb`Z0bZ  
; Ya Y]bXYb`Y]b`[ Ya Y]bgUa Yg`?cbnYdh`Ybhk ]W\_Y`hž`XUg`XYb  
đ [ YbX`]WYb`X]Y`A Ò[ `]W\_X\_Y]h`V]YhYhž`gY`Vgh`ni `YbhgWY]XYbž`k ]Y  
g]Y`]\fYb` ; `Ui VYb`Yf\_i bXYb`a ÒW`hYb"5bghUhh`XYb`hfUX]h]cbY`Yb  
I bhYff]W`h`ni `VYgi W`Ybž`\_ÒbbYb`X]Y`?cbZ]fa UbXYb`Ub`Y]bYf`nY\`b  
HU[ Y`XUi YfbXYb` : fY]nY]h`hY`bY\`a Yb"8]Yg`ghY\`h`Yfg`ha U`g`]b`XYb  
\_ca a YbXYb`Gca a YfZYf]Yb`ni f`JYfZ0[ i b[ "8]Y ; Ya Y]bXYb  
A cbhUVUi fž`<Ò\`f! ; fYbn\`Ui gYbž`F UbgVUW`!6Ui a VUW`#<`][ Yfhž  
K ]f[ Yg`i bX`BYi \`Ài gY`cZZYf]YfYb`gca ]h`Y]bY`gdUbbYbXY  
5`hYfbUh]j Y`ni `XYb`[ Yk c\`bhYb`HfYZZYb"

8 Ug`?cbnYdh`]gh`b]W`h`bi f`Ui Z: fY]nY]hU`\_hj ]h`hYb`VYgW`f`Àb`\_h"  
5i W`]a `Ygg]gW`Yb`GY`][ YbghUX`h`k ]fX`VYfY]hg`a ]h  
i bhYfgW`]YX`]W`Yb`?i fgYb`YI dYf]a Ybh]Yfhž`i a `XYb`?cbZ]fa UbXYb  
Y]bY`VfY]hY`@YfbVUg]g`ni `V]YhYb"8]YgY`J ]Y`ZU`h`hf`À[ h`XUni `VY]ž  
XUgg`g]W`X]Y`đ [ YbX`]W`Yb`a Y`f`a ]h`]\fYa` ; `Ui VYb`]XYbh]Z]n]YfYb  
i bX`U`\_hj Yž`\_fYUh]j Y`6Y]hf`À[ Y`Y]ghYb`\_ÒbbYb"

## F ]W`h`]b]Yb`i bX`F U\`a YbVYX]b[ i b[ Yb

I a `X]Y`F U\`a YbVYX]b[ i b[ Yb`Z0f'X]YgY`bYi Yb` : cfa UhY`ni  
[ Yk `À\`f`Y]ghYbž`[ ]Vh`Yg`\_`UfY`@]hZ`AXYbž`X]Y`XYb` ; Ya Y]bXYb  
\`Y`ZYb`gc`Ybž`X]Y`5fVY]h`a ]h`đ [ YbX`]W`Yb`ghfi `\_hi f]Yfh  
Ubni [ Y\`Yb"?'Uh`U`G]a cb`Yf`\_`Àfhž`XUgg`X]Y`5fVY]h`]bg[ YgUa h`Yhk U  
+`\$`NY]hghi bXYb`i a ZUggYb`gc`""Ni XYa` ]gh`Yg`k ]W`h][ ž`XUgg  
; fi ddYb`b]W`h`\_Y]bYf`U`g`UW`h`HY]`bY\`a Yf`g]bXž`i a `Y]bYb  
j Yfb0bZ]h][ Yb`5i ghUi gW`i bX`[ Ya Y]bgUa Yg`@YfbYb  
g]W`Yfni ghY`Yb"

8]YgY`9bhk ]W`\_i b[ Yb`]b`XYf`?cbZ]fa UbXYbUfVY]h`gd]Y[ Y`b`Y]bYb  
h]YZ[ fY]ZYbXYb`K UbXY`k ]XYfž`XYf`X]Y`6YX0fZb]ggY`↑ b[ Yf  
A YbgW`Yb`Yfbghb]a a h`i bX`]\`bYb`[ `Y]W`nY]h][ `X]Y`A Ò[ `]W\_X\_Y]h  
[ ]Vhž`]\fYb` ; `Ui VYb`Ui Z`UbgdYfW`YbXY`i bX`nY]h[ Ya `À`Y`K`Y]gY`ni  
YbhXYW`\_Yb" ð`NY]hYbž`]b`XYbYb`X]Y`?]fW`Y`a ]h`<YfUi gZcfXYfi b[ Yb  
\_cbZfcbh]Yfh]ghž`\_ÒbbYb`gc`W`Y`fYZcfa ]YfhYb`5bg`ÀhnY`Y]bY  
5bhk cfh`Ui Z`X]Y` : fU[ Yb`↑ b[ Yf` ; `Ài V][ Yf`gY]b`i bX`X]Y`F`Y`Yj Ubn  
XYg` ; `Ui VYbg`]b`XYf`a cXYfbYb`K Y`h`VY\`Ui dhYb"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U[ "XY