

7Uf`'NY]gg'>YbU`V`Y]Vh'i b[YgW\`U[Yb.
8ca]bUbni]b`XYf`F Y[]cbU``][U`BcfXcgh

7Uf`'NY]gg'>YbU`ZY]Yfh'XYb`ZØbZhYb`G]Y[]b': c`[Y'a]h'(.%
[Y[Yb`J: 7`D`Ui Yb`i bX`nY][h'g]W\`ghUf`_ZØf`XUg`_ca a YbXY
Gd]Y``[Y[Yb`6UmYf`@Yj Yf`_i gYb"

8]Y`FY[]cbU``][U`BcfXcgh'k]fX`XYfnY]hj cb`Y]bYa`HYUa
Xca]b]Yfhz`XUg`g]W\`]b`XYb`YhnhYb`K cW\Yb`U`g`k U\fy`?`UggY
Yfk]YgYb`\Uh`7Uf`'NY]gg'>YbU``5a`j Yf[Ub[YbYb`Gd]Y`hU[]g]W\YfhY
g]W\`X]Y`A UbbgW\UZh'XYb`ZØbZhYb`G]Y[]b': c`[Y`i bX`gYhnhY`g]W\`a]h
Y]bYa`_`UfYb`(.%[Y[Yb`XYb`J: 7`D`Ui Yb`Xi fW\``8]YgYg
VYY]bXfi W`YbXY`FYgi`hUh`k i fXY`j cf`&+\$) `Ni gW\Ui Yfb`]a`GhUX]cb
XYg`BYi`]b[g`YffY]W\hzi`bX`>YbU`_Ubb`g]W\`bi`b`a]h%) `Di b`hYb`Ub
XYf`HUVY``Ybgd]hnY`b]YXYf`UggYb"

8]Y`H\Øf]b[Yf`Yfk]gW\hYb`Y]bYb`ghUf`_Yb`GhUfh]b`X]Y`DUfh]Y```b`XYf
YfghYb`<U`VnY]h'gW\]Yb`U`Yg`i bhYf`?cbhfc``Y`ni`gY]bžk Ug`HfU]bYf
<Ybb]b[`6Øf[Yf`YXcW\`U`g`9]b[Y`i`h`k YfXYb`gY]bYf
A UbbgW\UZh`VYgW\f]YV``6YfY]hg]b`XYf```%`A]bi hY`VfUW\hY`9f]_
K Y]b`Ui Yf`>YbU`a]hY]bYa`Yfj cffU[YbXYb`@`dZYf`]b': Ø\fi b["
8]Y`?ca V]bUh]cb`a]h`B]`g`6i hnYb`Yfk]Yg`g]W\`U`g`[c`Xf]W\h][ž`XYbb
XYf`DUgg`gYhnhY`K Y]b`Ui Yf`dYfZY`_h]b`GnYbY"

K YbXYdi b`_h`bUW\`XYf`<U`VnY]h

BUW\`XYf`DUi`gY`nY]W\`bYhY`g]W\`YXcW\`Y]b`K YbXYdi b`_h`UV"
D`Ui Ybž`X]Y`V]g`XU\]b`a]h`XYZYbg]j Yb`GW\k]Yf][_Y]hYb`ni`_`Aa`dZYb
\UhYbž`k YbXYhYb`XUg`Gd]Y`[YgW\Y\Yb```b`XYf`) - ``A]bi hY`[Y`Ub[
XYb`; Ugh[VYfYb`XYf`5i`g[`Y]W\ž`U`g`9``<U`U`bUW\`Y]bYa
j Yfa Y]XVUFYb`; Y\`Yf`]b`XYf`5Vk Y\`f`j cb`>YbU`Ui`g`%(`A YhYfb`hfUZ`
ž`gh]b`GW\Ui`ž`Y]b`nYbhU`Yf`Gd]Y`Yf`]a` `A]hY`ZY`Xž`VYgW\f]YV`X]YgYb

A ca YbhgdÀhYf'U`g'XYb' K YW_Yf' ZØf'gY]bY'HYUa _c`Y[Yb''9g'k Uf
_`Uf'[Yk cfXYbž'XUgg'g]Y'b]W\h'Ui Z\U`VYf'?fUZh[Yk]bbYb
_cbbhYb"

9fa i h][h'Xi fW\`XYb'5i g[`Y]W\ž`Y[hYb'X]Y'A ÀbbYf']b'6`Ui 'i bX
K Y]» 'bUW\`i bX'nY][hYb'Xi fW\ [Y\YbX'?Ua dZ[Y]gh"K Y]b\Ui Yf'hfUZ
YfbYi h']b'XYf''*''A]bi hYž'[YZc`[hij cb'GYnYfž'XYf']b'XYf'+%"
A]bi hY'XYb'Xf]hYb'HfYZZYf`UbXYhY''8Yb'5VgW\`i gg'gYhnhY'NUb_]b
XYf'- \$"A]bi hYž'XYf'bUW\`Y]bYf'J cfUfVY]h'XYg'Y]b[Yk YW\gY`hYb
?Um'GY]XYa Ubb'YfZc`[fY]W\`k Uf"

6YgcbXYfg'VYa Yf_Ybgk Yfh'k Uf'X]Y'FYU_h]cb'XYf'»bU!: Ubg'bUW\
XYa 'Gd]Y''Hfcm'XYf'i a ghf]hYbYb'J YfdZ]W\hi b['j cb'?Um
GY]XYa Ubb'ZY]YfhYb'g]Y'XYb'CCZYbg]j a Ubb'a]h'GdfYW\W\ØfYb"
8]YgY': Ub!5_h]cbYb'g][bU`g]YfhYb'Y]bY'[Yk]ggY'J YfVi bXYb\Y]hž
X]Y'VY]Y]bYf'HYUa XmbUa]_j cb'YbhgW\Y]XYbXYf'6YXYi hi b['gY]b
_Ubb"

8cW\`b]W\h'U`Yg'j Yf']YZZf]YX`]W\''6YfY]hg'j cf'5bdZ]ZZ'k i fXYb
i bgW\ØbY'GnYbYb'nk]gW\Yb'XYb': Ub`U[Yfb'VYf]W\hYh"Fi bX'%) \$
»bU!5b\Àb[Yf'[Yf]YhYb'Ui »Yf\U`V'XYg'GhUX]cbg'a]h'XYb'D`Ui Yb!
l`hfUg']b'?cbZ]_hž'k Ug'ni `Y]bYa `NUi bZU\bYb!8]YVghU`ZØ\fhY"
6Y]'X]YgYf'5i gY]bUbXYfgYhmi b['[UV`Yg'6Yf]W\hYb'ni Zc`[Y'XfY]
J Yf'YhnhYž'i bX'X]Y'Dc`]nY]'UhhY'U`Y'<ÀbXY'j c`ni 'hi bž'i a `X]Y
G]hi Uh]cb'i bhYf'?cbhfc`Y'ni `Vf]b[Yb"

8]Y'6YXYi hi b[`XYg'Gd]Y`g

8]Y'k]YXYf\c`h'ghUf_Yb'@Y]ghi b[Yb'j cb'7Uf'`NY]gg'»bU']b'X]YgYf
GU]gcb'g]bX'b]W\h'bi f'ZØf'X]Y'Y][YbY'A cfU`j cb'6YXYi hi b[ž
gcbXYfb'Ui W\`ZØf'XUg'[YgUa hY'HYUa "'A]h']\fYa _`UfYb'DZUX'Ub
X]Y'HUVY`Ybgd]hY'XYf'FY[]cbU`][U`BcfXcgh'dcg]h]cb]YfYb'g]Y'g]W\
j]Y'j YfgdfYW\YbX'ZØf'X]Y`_ca a YbXYb'<YfUi gZcfXYfi b[Yb''8]Y
: Ubg'\UVYb'g]W\`j]b'X]YgYf'NY]h'U`g'Ài »Yfgh'Yb[U[]Yfh[YnY][hž'i bX
hfcm'XYf'?cbZ]_hYž'X]Y'g]Y'Yf'VYbž'V'Y]Vh'X]Y'l bhYfghØhni b['ZØf
]\f'HYUa 'ghUf_"

A]h'XYa '6`]W`Ui Z'XUg'bÀW\ghY'Gd]Y`[Y[Yb'6UmYf'@Yj Yf_i gYb

k]fX`Yg`gdUbbYbX`ni`VYcVUW`hYb`gY]bž`k]Y`g]W`š`bU`]b`X]Y
[fÖ»YfY`:`i`»VU`UbXgW`UZh`VYk`Y[h`8]Y`A`UbbgW`UZh`k]fX
g]W`Yf`W`a`chj]Yfh`gY]bž`]\f`V]g\Yf][Yg`A`ca`Ybhi`a`ni`bi`hYb
i`bX`X]Y`9fZc`[Y`bU`h`c`g`Zcfhni`gY`hYb`" `đ`Y]bYf`NY]hž`]b`XYf`YXYg
Gd]Y`n`A`hž`V`Y]Vh`X]Y`:`fU[Y`:`K`]Y`k`Y]h`_Ubb`7Uf`NY]gg`š`bU`bc`W
[Y\Yb3`8Yf`i`b[YVfc`W`YbY`9]bgUhn`i`bX`XYf`Ni`gUa`a`Yb`U`h`XYf
A`UbbgW`UZh`gck]Y`]\fYf`5b`Ab[Yf`g`W`Y]bYb`j]Y`j`Yfgd`fY`W`YbX`ni
gY]b`"

9g`V`Y]Vh`UVni`k`UfhYbž`k]Y`g]W`X]Y`H\Øf]b[Yf`]b`XYb`_ca`a`YbXYb
K`c`W`Yb`i`bX`A`cbUhYb`g`W`U[Yb`"5b[Yg]W`hg`]\fYf`_cbghUbhYb
@Y]ghi`b[Yb`[]Vh`Yg`:`fi`bX`ni`f`<c`Zbi`b[ž`XUgg`g]W`X]Y
5bghfYb[i`b[Yb`Ui`gnU`Yb`k`YfXYb`i`bX`g]Y`Ui`Z`XYa`f`W`h][Yb
K`Y[`ni`f`9fY]W`i`b[`]\fYf`GU]gcbn]Y`Y`g]bX`"

8]Y`U`_hi`Y`Y`GU]gcb`j`cb`7Uf`NY]gg`š`bU`

7Uf`NY]gg`š`bU`]ghi]b`X]YgYf`GU]gcb`Y]b`ghUf`_Yg`HYUa`"A`]h`XYa
_`UfYb`(.`%G]Y[`]Y[Yb`XYb`J`:`7`D`Ui`Yb`U`h`X]Y`A`UbbgW`UZh`b]W`h
bi`f`]\fY`a`ca`YbhUbY`:`cfa`i`bhYf`6Yk`Y]g[YghY`hž`gcbXYfb`Ui`W`
Y]bY`VYY]bXfi`W`_YbXYb`6]`Ubn`j`cb`ZØbZ`G]Y[Yb`]b`ZØbZ`Gd]Y`Yb
j`cfni`k`Y]gYb`"8]Yg`Yfa`Ö[`]W`h`XYb`H\Øf]b[Yfbž`Ub`XYf
HUVY`Ybgd]hnY`XYf`FY[]cbU`][U`B`cfX`cgh`ni`ghY`Ybž`Y]b`l`a`ghUbXž
XYf`XYb`U`W`ghYb`5bgdfØ`W`Yb`[YbØ[hi`bX`X]Y`5a`V]h]cbYb`XYg
J`YfY]bg`i`bhYfghfY]W`h`8]Y`[YgW`c`ggYbY`HYUa`Y]ghi`b[`i`bX`X]Y
]bX]j]Xi`Y`Y`?`UggY`XYf`Gd]Y`Yf`a`UW`Yb`g]Y`ni`Y]bYa
Yfbghni`bY`a`YbXYb`<YfUi`gZcfXYfYf`ZØf`XYb`5i`Zgh]Y[`"

8]Y`c`ZYbg]j`Y`Gh`Af`_Y`nY][h`g]W`b]W`h`bi`f`]b`XYb`Di`b`_hYbž`gcbXYfb
Ui`W`]b`XYf`5bnU`X`XYf`Yfn]Y`hYb`HcfY`"A`]h`Y]bYa`Ui`g[Yk`c[YbYb
?UXYfž`XYf`gck`c`YfZU`fYbY`Gd]Y`Yf`U`g`Ui`W`↑`b[Y`HU`YbhY
j`YfY]bhž`gW`Y]bh`XYf`:`7`7`VYghYbg[YfØghYh`ZØf`X]Y
<YfUi`gZcfXYfi`b[Yb`XYf`@[`U`"

Gd]Y`YfghUh]gh]_Yb`i`bX`@Y]ghi`b[Yb

đ`XYf`Ui`ZYbXYb`GU]gcb`U`h`]bgVYgcbXYfY`9f]_`K`Y]b`U`i`Yf`a`]h
gY]bYb`VYY]bXfi`W`_YbXYb`@Y]ghi`b[Yb`Ui`Z`g]W`Ui`Za`Yf`_gUa

[Ya UW h" 9f \ Uh VY fY]hg]b 'a Y \ fY fY b 'Gd]Y 'Y b [Y hfc ZY b 'i b X 'XUVY]
k]W h] [Y 'Hc fY 'Yfn]Y 'hž X]Y 'ni a '9f Zc ['XYg 'HYUa g 'VY] [YhfU [Yb
\UVYb " B YVYb '\a '\UVYb 'Ui W 'UbXYfY 'Gd]Y 'Yf 'k]Y 'B]'g '6i hnYb
i bX '?UmGY]XYa Ubb 'a U » [YV 'W 'ni a 'C ZYbg]j gd]Y 'VY] [YhfU [Ybž
k Ug 'X]Y 'H]YZY 'XYf 'A UbbgW UZhj YfXYi h']W h "

8]Y '8YZYbg]j 'Y]ghi b [' _Ubb 'YVYbZU 'g 'b]W h 'Ui » Yf '5W h [Y 'UggYb
k YfXYb " Hfc hn 'XYg ; Y [Yb hcf g [Y [Yb 'D 'Ui Yb '\Uh 'X]Y '5V k Y \ f ']b
XYb 'j cf \ Yf [Y \ YbXYb 'Gd]Y 'Yb '\Äi Z ['ghUV]' [Yk]f _hž 'k Ug 'Y]b
k Y]hYfYf ; fi bX 'ZØf 'X]Y 'YfZc [fY]W Y 'GU]gcb ']gh " 9]b 'Ui g [Yk c [YbYg
Ni gUa a Ybgd]Y 'j cb 'C ZYbg]j Y 'i bX '8YZYbg]j Y ']gh 'Y]b
GW \ØggY ZU _hcf 'ZØf 'XYb '9fZc ['j cb ' » bU 'V]g 'Y hnh "

9]bY 'gdUbbYbXY '9bhk]W _i b [']b 'XYf 'F Y []cbU '] [U ']gh 'X]Y
?cb _i ffYbn 'Xi fW 'UbXYfY 'HYUa g " » bU 'a i gg 'b]W h 'bi f 'gY]bY
Y] [YbY : cfa 'VY]VY \U 'hYbž 'gcbXYfb 'Ui W 'Ui ZX]Y '@Y]ghi b [Yb 'XYf
J YfZc [Yf 'UW hYbž 'i a 'XYb 'D 'Uhn 'Ub 'XYf 'Gd]hnY 'ni 'j YfhY]X] [Yb "

; YgY 'gW UZh]W Y '5gdY _hY 'i bX ': Ub !? i 'hi f

8]Y 'F]j U ']hÄh'nk]gW Yb 'XYb '5b \Äb [Yfb 'VY]XYf 'A UbbgW UZhYbž
]bgVYgcbXYfY 'X]Y 'Ni gUa a YbghØ » Y 'j cf 'XYa 'Gd]Y 'žk YfZYb 'Y]b
GW UhhYb 'Ui ZXUg 'gdcfh]W Y ; YgW Y \ Yb " 8]Y 'J cfZÄ 'Y 'nY] [Ybž 'XUgg
X]Y : Ub _i 'hi f 'b]W h 'bi f 'Y]bY 'E i Y 'Y 'XYf '@Y]XYbgW UZhž 'gcbXYfb
Ui W 'j cb '?cbZ]_hYb 'gY]b _Ubb " Gc 'W Y '5i gY]bUbXYfgYhni b [Yb
'Yb _Yb 'X]Y '5i Za Yf _gUa _Y]hj ca : i » VU 'gY 'Vgh 'UV 'i bX '_ØbbYb
XUg 'a U [Y 'XYg ; YgUa hj YfY]bg 'VYY]bZi ggYb "

8]Y 'I bhYfghØhni b ['XYf : Ub g]gh 'YXcW 'Ui W 'Y]bY 'Zi bXUa YbhU 'Y
GhÄf _Y 'XYg : 77 " Hfc hn 'XYf 'Ub [YgdUbbhYb 'G]hi Uh]cbYb 'nY] [hYb 'X]Y
» bU ! : Ub g 'k Ä \ fYbX 'XYg 'Gd]Y 'g [Y [Yb 'D 'Ui Ybž 'XUgg 'gY '\]bhYf '\fYf
A UbbgW UZhghY \ Yb " Gc 'W Y 'A ca YbhY 'g]bX 'YbhgW Y]XYbX 'ZØf 'X]Y
Ghja a i b [']a 'HYUa 'i bX '_ØbbYb '9]bZi gg 'Ui ZX]Y '@Y]ghi b ['Ui Z
XYa : Y 'X '\UVYb " 8]Y 'd cg]hj Y 'I bhYfghØhni b [' _Ubb [YfUXY]b
gW k]Yf] [Yb 'A ca YbhYb 'Y]bY 'A ch]j Uh]cbgei Y 'Y 'XUfghY 'Ybž
k Ä \ fYbX 'bY [Uh]j Y 'J cfZÄ 'Y 'XUg 'HYUa 'VY 'UghYb '_ØbbYb "

9g 'V 'Y]Vh'gdUbbYbX 'ni 'gY \ Ybž 'k]Y 'g]W 'X]Y 'GU]gcb 'ZØf '7Uf 'NY]gg

ŸbU`Ybĥk]W_Y`hž'gck c\`'gdcfh]W`U`g`Ui W`'ja `6Yni [`Ui Z`X]Y': Ub!
8mbUa]_`i bX`X]Y`bĥk YbX][Yb`[YgY`gW`UZh`]W`Yb`F`YU`_h]cbYb`Ui Z
Yĥk U][Y`5i ggW`fY]hi b[Yb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY