

GYf]Yb!@UXYbX]YVghÄ\`Y`]a
HYW b]_a Uf_h. `Dc`]nY]`b]a a h
J YfXÄW h][Y`ZYgh

A Y\fYfY`@UXYbX]YVghÄ\`Y`]a `K Y]a UfYf`HYW b]_a Uf_h
Dc`]nY]`ghcddh`HÄhYfž`XUfi bhYf`Y]bYb`a `]h`A YggYf"8YhU]`g`ni
XYb`J cfZÄ`Yb"

\$("\$, "&\$&(` `%%.%)

@JbXYgdc`]nY]]bgdY_h]cb`>bU

8]YVghÄ\`Y`]a `HYW b]_a Uf_h. `9]bY
k UW gYbXY`6Ygcf[b]g`ZØf`9]bnY`\`ÄbX`Yf

K Y]a Uf`fbhgk

8]Y`Øb[ghYb`J cfZÄ`Y`j cb`@UXYbX]YVghÄ\`Yb`]b`Y]bYa
HYW b]_a Uf_h]b`XYf`K Y]a UfYf`bYbghUXh`k YfZYb`Y]b`GW`U[`]W h
Ui ZY]b`U`Ufa]YfYbXYg`D\`Äbca Ybž`XUg`b]W h`bi f`X]Y`6Yhfc ZYbYbž
gcbXYfb`Ui W`X]Y`[YgUa hY`9]bnY`\`UbXY`gVfUbW`Y`VYhf]Zh"`, VYf
XUg`K cW`YbYbXY`_Ua`Yg`ni`a Y\fYfYb`J cfZÄ`Ybž`VY]`XYbYb
i bhYfgW`]YX`]W`Y`HÄhYf`j Yfgi W`hYbž`5fh]_Y`]a` ; YgUa h`k Yfhj cb
ZUgh`%) `9I F`ni`Yb`h`YbXYbž`k Ug`X]Y`Dc`]nY]`i bX`X]Y
9]bnY`\`ÄbX`Yf`]b`5`Ufa VYfY]hgW`UZhj YfgYhnh"

8]Y`J cfZÄ`Y`]a `8YhU]`

5a` : fY]hU[`k i fXY`Y]bY`&+!`Ä\`f][Y`VY]a `8]YVghU`\`j cb
?cdZ`ÖfYfb`]a`K Yfhj cb`%\$ž\$`9I F`Yfk]gW`h`Hfchn`XYg`VYfY]hg
YfZc`[hYb`?Ui Zg`Y]bYg`A cV]`hY`YZcbg`Ub`XYf`? UggYž`]Y» `g]Y`g]W

b]W h'XUj cb'UV\U'hYbž'XUg'?cdZ\ÖfYfa cXY''i bfYW ha Å»][
a]hni bY\ a Yb''9]b '@UXYbXYhY_hj]bhYfj Yb]YfhY 'fYW hnY]h]['i bX
j Yf\]bXYfhYž'XUgg'X]Y': fUi 'XUg'; YgW ÅZhj Yf'Y»"

9]b'k Y]hYfYf'J cfZU''[YgW U\ 'Ua 'gY'VYb'HU[ž'U'g'Y]b'' \$!Å\ f][Yf
Y]bY': Yghd'UhY'ja 'K Yfhj cb'_bUdd' -) ž\$ \$'9I F']b'gY]bYb'Di ''cj Yf
ghYW_hY'i bX'YVYbZU''g'j Yfgi W hYž'c\ bY'ni 'nU\ 'Yb'ni 'Z]Y\Yb''8Yf
8YhY_hj] 'k Uf'YfbYi h'YfZc'[fY]W 'i bX'_cbbhY'XYb'HÅhYf'ja
; YgW ÅZh'Ub\U'hYb"

8Yf'bÅW ghY': U''YfY][bYhY'g]W 'Ua 'GUa ghU[ž'U'g'Y]b' %- !Å\ f][Yf
Ui g'@Y]dn]['j YfXÅW h][Y'5_hj] hÅhYb'ja 'A Uf_h'nY][hY''A]h'Y]bYa
DUUf'?UVY'_cdZ\ÖfYfb']b'XYf'<cgYbhUgW Y'k i fXY'Yf'[Yghcddhž
VYj cf'Yf'XUg'; YgW ÅZhj Yf'UggYb'_cbbhY''5i ZÅ''['k Ufž'XUgg'Yf
Y]b'9]b\UbXa YggYf'a]h'g]W 'Z\ fhYž'k Ug']\b'bi b'a]h
gW k Yfk]Y[YbXYfYb'J cfk ØfZyb'_cbZfcbh]Yfh'j Yfgi W hYf
8]YVghU\''a]h'Y]bYf'K UZY"

8]Y'5i gk]f_i b[Yb'Ui Z'X]Y'; Ya Y]bgW UZh
i bX'XYb'9]bnY'\ UbXY'

8]YgY'J cfZÅ''Y'g]bX'b]W h'bi f'9]bnY'ZÅ''Yž'gcbXYfb'_ÖbbhYb'HY]
Y]bYg'[fÖ»YfYb'HfYbXg'gY]bž'XYf'ja a Yf'a Y\ f'9]bnY'\ ÅbX'Yf
VYhf]Zh''@UXYbX]YVghU\''\Uh'g]W ']b'XYb''YhnhYb'š\ fYb'ni 'Y]bYa
Yfbgh\UZhYb'DfcV'Ya 'Yb'k]W_Y'hž'XUg'b]W h'bi f'Z]bUbn]Y''Y
9]bVi »Yb'ZØf'X]Y'; YgW ÅZhY'VYXYi hYhž'gcbXYfb'Ui W 'Y]b'; YZ\'
j cb'l bg]W Yf\Y]h]b'XYf'; Ya Y]bgW UZhYfnYi [h''9]bnY'\ ÅbX'Yf
ghY\Yb'ni bY\ a YbX'i bhYf'8fi W_ž'\ fY'G]W Yf\Y]hga U»bU\ a Yb'ni
j YfghÅf_Ybž'i a 'g]W 'j cf'gc'W Yb', VYf[f]ZYb'ni 'gW ØhnYb"

: Un]h. '9]b'5ddY''Ub'X]Y'; Ya Y]bgW UZh

8]Y'U_hi Y''Yb'8]YVghÅ\Y'ja 'HYW b]_a Uf_hj cb'K Y]a Uf'g]bX'b]W h
bi f'Y]bY'5b[Y'Y[Yb\Y]h'XYf'Dc'nY]ž'gcbXYfb'VYhfYZZYb'i bg'U''Y"
9g']gh'YbhgW Y]XYbXž'XUgg'k]f'U'g'; Ya Y]bgW UZh
ni gUa a YbUfVY]hYbž'i a 'g]W Yfni ghY''Ybž'XUgg'gc'W Y'J cfZÅ''Y
b]W h'ni f'Bcfa U'hÅh'k YfXYb''GYbg]V']g]Yfi b[ž'DfÅj Ybh]cb'i bX'Y]b

[Ya Y]bgWUZh]WYf'5bgUhn'g]bX' bchk YbX][ži a 'X]Y'G]WYf\Y]h]a
9]bnY`\UbXY`ni '[Yk Å\ f'Y]ghYb'i bX'XUg'J YfhfUi Yb'XYf'?i bXYb'ni
ghÅf_Yb"

F ØW_ZfU[Yb'V]hhY'Ub.

H\Øf]b[Yf'Dc`nY]

@UbXYgdc`nY]]bgdY_h]cb'>bU

Dc`nY]]bgdY_h]cb'K Y]a Uf

HY`YZcb.'\$' * (' ; , , &\$

9!A U]'. 'X[`d]"k Y]a Uf4 dc`nY]"h\i Yf]b[Yb"XY

C f][]bU`!7cbhYbhj cb.'@UbXYgdc`nY]]bgdY_h]cb'>bUžØVYfa]hhY`h
Xi fW' bYk g'U_hi Y`

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY