

K U\`VYbUW f]W h][i b[Yb`]b`>YbU. `Gc
Yf\ U`hYb`G]Y`= fY`Gh]a a Y`

8]Y`GhUXh`>bU`j YfgYbXYh`K U\`VYbUW f]W h][i b[Yb`Z0f`X]Y
@UbXhU[gk U\`Ua`%"`GYdhYa VYf`Ub`, "\$\$\$\$`6YfYW h][hY"
6f]Yzk U\`cb`]bY`UV`" \$"`>`]"

K U\`j c fVYfY]hi b[Yb`]b`>YbU. `9]b`6`]W_`Ui Z
X]Y`VYj c fghY\YbXYb`@UbXhU[gk U\`Yb

≠`XYb`_ca a YbXYb`K cWYb`k]fX`X]Y`GhUXh`>bU`j YfghAf`h`Ui Z`X]Y
VYj c fghY\YbXYb`@UbXhU[gk U\`Yb`\]bk Y]gYbž`X]Y`Ua`%"
GYdhYa VYf`ghUhhZ]bXYb`"A]h`Y]bYa`VYgcbXYfYb`5i [Yba Yf`_`Ui Z
X]Y`K U\`VYfYW h][hYbž`X]Y`Ui g`fi bX`, "\$\$\$\$`60f[Yfb`VYghY\Ybž
ghUfhYh`X]Y`GhUXhj Yfk U`hi b[`XYb`J YfgUbX`j cb
K U\`VYbUW f]W h][i b[Yb`"8]YgYg`J cf[Y\Yb`]gh`Y]b`k YgYb`h`]WYf
GW f]hhž`i a`g]WYfni ghY`Ybž`XUgg`U`Y`K`À`Yf`0VYf`]\fY`F`YW hY
]bZcfa`]Yfh`g]bX`i bX`X]Y`bchk YbX][Yb`i bhYf`U[Yb`fYW`hY]h][
Yf\ U`hYb`"

K]W h][_Y]h`XYf`K U\`VYbUW f]W h][i b[Yb

8]Y`K U\`VYbUW f]W h][i b[Yb`gd]Y`Yb`Y]bY`YbhgWY]XYbXY`F c`Y
]a`XYa c`_fUh]gWYb`DfcnYgg`"G]Y`]bZcfa`]YfYb`X]Y`60f[Yf`0VYf`]\fY
K U\`VYfYW h][i b[`i bX`Ybh`U`hYb`k]W h][Y`≠Zcfa`Uh]cbYbž`k]Y
Yhk U`XUg`ni gh`AbX][Y`K U\`c`_U`"K`Yf`V]g`ni a`%"`5i [i gh`_Y]bY
gc`WY`6YbUW f]W h][i b[`Yf\ U`hYb`\Uhž`gc`hY`g]W`Ub`X]Y
GhUXhj Yfk U`hi b[`k YbXYbž`i a`a`0[`]WY`DfcV`Ya`Y`ni`_`AfYb`"8]Yg
nY][h`XUg`9b[U[Ya`Ybh`XYf`GhUXhž`XYb`60f[Yfb`Y]bY`Y]bZUWY
HY]`bU`a`Y`Ub`XYb`K U\`Yb`ni`Yfa`0[`]WYb`"

6f]YZk U\`i bX`Ni [Ub[`ni f`K U\`

9]b`k Y]hYfYf`VYXYi hYbXYf`5gdY_h`XYf`K U\`j cfVYfY]hi b[Yb`]gh`X]Y
A Ô[`]W\`_Y]h`XYf`6f]YZk U\`"5V`XYa ` \$`"ž` `]ž`i a` %&.\$\$`i \fž
_ÒbbYb`K U\`VYfYW`h][hY`X]Y`6f]YZk U\`i bhYf`U[Yb`cb`]bY
VYUbfU[Yb``8]Yg`V]YhYh`Y]bY`ZYI]V`Y`5`hYfbUhj] Y`ZØf`X]Y`Yb][Ybž
X]Y`Ua `K U\`hU[`gY`Vgh`b]W`h`YfgW`Y]bYb`_ÒbbYb``: Øf`X]Y
dYfgÒb`]W`Y`Gh]a a UV[UVY`ghY`h`Y]b`6f]YZk U\`c`_U`ni f
J YfZØ[i b[ž`XUg`Ua` %&`5i [i gh]a `; YV`Ài XY`_ca`d`YI`9b[Y`d`Uhn
%ž` &`YfØZb`Yh``8cfh`_ÒbbYb`X]Y`K`À\`Yf`[`Y]W`j`cf`Cfh`\fY`Gh]a a Y
UV[YVYb"

@cWU`Y`DYfgdY`_h]j Yb`i bX`XUg`9b[U[Ya Ybh
XYf`GhUXhj Yfk U`hi b[

8]Y`[fc»Y`5bnU\`XYf`ni f`K U\`ghY`YbXYb`6Øf[Yf`i bhYfghfY]W`h
X]Y`6YXYi hi b[`XYf`_ca`a YbXYb`K U\`Yb`b]W`hibi f`ZØf`X]Y`GhUXh
`bUž`gcbXYfb`Ui W`ZØf`X]Y`dc`]h]gW`Y`@UbXgW`UZh`H\Øf]b[Ybg"
`bXYa`X]Y`GhUXhj Yfk U`hi b[`XYb`6Øf[Yfb`_`UfY``bZcfa`Uh]cbYb`ni f
J YfZØ[i b[`ghY`h`i bX`hYW`b]gW`Y`A Ô[`]W\`_Y]h`b`k]Y`X]Y`C`b`]bY!
6YUbfU[i b[`j`cb`6f]YZk U\`i bhYf`U[Yb`ZØfXYfhž`k]fX`Y]b`6Y]hfU[
ni f`Gh`Àf`_i b[`XYf`8Ya`c`_fUh]Y`[Y`Y]ghYh``9]b`[i h]bZcfa`]YfhYf
K`À\`Yf`]gh`i bYf`Àgg`]W`ž`i a`Y]bY`\c`Y`K U\`VYhY`]][i b[`ni
[UfUbh]YfYb`i bX`X]Y`Gh]a a Yb`XYf`6Øf[Yf`]a`dc`]h]gW`Yb`DfcnYgg
ni`fYZY`_h]YfYb"

GW\`i ggZc`[Yfi b[

8]Y`VYj cfghY`YbXYb`@UbXhU[gk U\`Yb`g]bX`Y]bY`; Y`Y[Yb`Y]h`ZØf
X]Y`6Øf[Yf`]cb`bUž`\fY`Gh]a a Y`ni`Yf`YVYb`i bX`U`_h]j`Ua
dc`]h]gW`Yb`; YgW`Y`Yb`hY`]ni bY`a Yb``A]h`XYa`J YfgUbX`XYf
K U\`VYbUW`f]W`h][i b[Yb`i bX`XYa`Ni [Ub[`ni`a`cXYfbYb
K U\`j YfZU`\fYb`nY][h`X]Y`GhUXhj Yfk U`hi b[ž`XUgg`g]Y`X]Y`6Øf[Yf
i bhYfghØh`h`i bX`Yfa`i h][hž`\fY`XYa`c`_fUh]gW`Yb`F`YW`hY
k U\`fni bY`a Yb``8Ug`9b[U[Ya Ybh`XYf`GhUXh]gh`Y]b`dcg]h]j Yg
NY]W`Yb`ZØf`X]Y`dc`]h]gW`Y`DUfh]n]dUh]cb`]b`XYf`F`Y[]cb"

B 5;

8 YhU]g

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'b!U["XY