

8 Ug'9fVY`XYg'6fYnY`!5XUa . '9f]bbYfi b[Yb
Y]bYf`? U]gYfg`Ui hYfbYf': Ua]`Y

9bhXYW_Yb`G]Y`X]Y`6fcbnYg_i`dhi f`XYg'6fYnY`!5XUa`]b
? U]gYfg`Ui hYfbž`X]Y`Ub`XYb`VY`]YVhYb'6fYnY`j Yf_`Ai ZYf`i bX
gY]bY': Ua]`Y`Yf]bbYfh"

⊕`XYf`GhUXh`? U]gYfg`Ui hYfb`[]Vh`Yg`Y]bY`VYgcbXYfY`J YfV]bXi b[
ni f`J Yf[Ub[Yb\Y]hž`X]Y`j]Y`Y`6Øf[Yf`a]h`Y]bYa`@AW`Y`b`YfZØ`h"⊕
<YfnYb`XYf`⊕bYbghUXhighY\h`X]Y`_Y]bY`6fcbnYg_i`dhi f`XYg'6fYnY`!
5XUa ž`X]Y`Ub`XYb`VY`]YVhYb'6fYnY`j Yf_`Ai ZYf`5XUa`GW`a`UXY`
Yf]bbYfh"GY]b`ZFYi bX`]W`Yg`K YgYb`i bX`gY]b`i bYfa`ØX`]W`Yf
9]bgUhm`ZØf`YW_YfY`6fYnY`b`\UVYb`j]\b`j`cb`%-`%-`V]g`%-`*-`-`]b
? U]gYfg`Ui hYfb`ni`Y]bYf`c_U`Yb`@Y[YbXY`[Ya`UW`h"

8]Y`6YXYi hi b[`XYf`6fYnY``]b`XYf`@Ui hfYf
? i`hi f

8]Y`6fYnY``\Uh`b]W`h`bi`f`Y]bYb`VYgcbXYfYb`D`Uhm`]a`_i`_`]bUf]gW`Yb
5b[YVch`j`cb`? U]gYfg`Ui hYfbž`gcbXYfb`gma`Vc`]g]Yfh`Ui W`ZUa`j`]`ÄFY
HfUX]h]cbYb`i bX`i; Ya`Y]bgW`UZh`"A`cb]_U`A`Ufh]bgž`X]Y`9b_Y`]b`j`cb
5XUa`GW`a`UXY`ž`i bX`i]\fY`Hc`W`hYf`G]j`UbU`A`Ufh]bg`dZY[Yb`X]YgY
HfUX]h]cb`]b`j]\fYa`5``hU[""`K`Ybb`k`j]f`]b`X]Y`GhUXh`[Y\Ybž`_Ui`ZYb
k`j]f`]a`a`Yf`6fYnY``8]Y`[Y\`ØfYb`XUni`ž`Yfn`Ä`\h`G]j`UbU`A`Ufh]bg"
8]YgY`_Y]bY`<UbX`i b[`]gh`b]W`h`bi`f`Y]b`i; Ybi`ggž`gcbXYfb`Ui`W`
Y]bY`<ca`a`U[Y`Ub`j]\fYb`i`f[fc`»j`UhYf"

6fYnY`!5XUa . '9]b`6]`X`Ui`g`j`Yf[Ub[YbYb
HU[Yb

8 Ug'9f]bbYfi b[gV]Xž`k`Y`W`Yg`A`cb]_U`A`Ufh]bg`Ui`g`XYa

GhUXhUfWk]j`nY][hz`Àggh`XYb`6`]W`]b`Y]bY`UbXYfY`NY]h`gWk`Y]ZYb.
9]b`ÀW`Y`bXYf`5XUa`GW`a`UXY`À`h`b`Y]bYf`<`UbX`Y]bY`Zf]gW`Y
6fYnY`ž`k`À`fYbX`gY]b`?`cfV`j`]Y`Y`k`Y]hYfY`?`Ògh`]W`_Y]hYb`V]f[`h`
8]YgY`GnYbYf]Y`j`Yfa`]hhY`h`XYb`XUa`U`][`Yb`@YVYbggh`i`bX`X]Y
]bb][`Y`J`YfV]bXi`b[`X`Yf`6Øf[`Yf`ni`X]YgYa`ZfYi`bX`]W`Yb`J`Yf`_Ai`ZYf"

8 Ug`_i` `hi` fY`Y`9fVY`XYg`6fYnY`!J`Yf`_Ui` Zg

5XUa`GW`a`UXY`j`YfX]Yb`hY`gY]b` ;`Y`X`b]W`h`bi`f`Ub`XYf
GhfU»`YbYW`_Y`ž`gcbXYfb`k`Uf`Ui`W`_Y]b`fY[`Y`a`À»][`[`YgY`YbYf
J`Yf`_Ai`ZYf`]b` ;`Ughgh`À`hYb`i`bX`VY]a``%":`7`?`U]gYfg`Ui`hYfb`"GY]b
6Y]hfU[`ni`f`c`_U`Yb`?`i`hi`f`k`Uf`]a`a`Ybgž`i`bX`j`]Y`Y`À`hYfY`6Øf[`Yf
_ØbbYb`g]W`_YV`UZh`Ub`XYb`6fYnY`!5XUa`Yf]bbYfb`"9f`k`Uf`j`cf
U`Yb`8]b[`Yb`]a`a`Yf`ZfYi`bX`]W`ž`i`bX`U`Y`_UbbhYb`]`b`"8Yb
?`]bXYfb`_U`hYf`]a`a`Yf`6fYnY`b`[`YgW`Yb`_h`ž`hY`]h`A`cb]_U`A`Ufh]bg
a`]h`i`bX`j`YfXYi`h]W`h`gc`X]Y`7`Ufa`Yž`XYb`Yf`j`YfgdfØ`hY"

8]Y`GhUhi`Y`U`g`C`fh`XYg` ;`YXYb`_Ybg

5bghY`Y`Y]bYg` ;`fUVYgž`XUg`Yg`Yi`hY`b]W`h`a`Y`f`[`]Vhž`_ca`a`h`XYf
G`_i`d`hi`f`j`cb`6fYnY`!5XUa`Y]bY`VYgcbXYfY`F`c`Y`ni`"G]j`UbU`i`bX
A`cb]_U`A`Ufh]bg`VYgi`W`Yb`X]Y`GhUhi`Y`fY[`Y`a`À»][`ž`X]Y`ZØf`g]Y`k`]Y
Y]b`9fgUhm`ZØf`XYb` :`f]YX`cZ]gh`"9g`k`ÀfY`Ui`W`_Y]b`H`Y`a`Už`XUgg
a`Ub`_`b[`Y`hž`Yg`g]W`_Ub[`i`W`_h`cXYf`a`U`Y]b` :`chc`a`UW`h`ž`Yf`_`Àfh
G]j`UbU`A`Ufh]bg`"5i`Z`X]YgY`K`Y]gY`V`Y]Vh`XUg`5bXYb`_Yb`Ub`]`fYb
l`f[`fc»j`UhYf`YVYbX][`i`bX`j`YfUb`_Yfh`X]Y`ZJa`]]`ÀfYb`K`i`fnY`b`]b
XYf`GhUXh"

K`]XYfghUbX`[`Y[`Yb`G`_Ydg]g

5`g`G]j`UbU`A`Ufh]bg`]b`XYf`GW`i`Y`Y]bYb`5i`ZgUhm`ØVYf`Y]b
8Yb`_a`U`gW`fY]VYb`gc`hYž`Z]Y`X]Y`K`U`_`Ui`Z`6fYnY`!5XUa`"8cW`
b]W`h`bi`f` :`fYi`XY`U[`]b`XYf`@`Zh`G]Y`a`i`gghY`]`fYb`@Y`fYf
ØVYfnYi`[`Ybž`XUgg`5XUa`GW`a`UXY`]`f`l`f[`fc»j`UhYf`k`Uf`"9fgh
bUW`XYa`]W`_Y]b` :`chc`j`cb`]`a`a`]h[`YVfUW`h`_UVYž`_U`hYf`a`]f
[`Y[`_Ui`Vh`ž`Yf]bbYfh`g]W`_G]j`UbU`"8]YgY`5bY`_XchY`nY][`h`X]Y`6fY]hY
XYg`6Y`_Ubbh`Y]hg[`fUX`]`fYg` ;`fc»j`UhYfg`i`bX`j`YfXYi`h]W`hž`k`]Y`h]YZ

gY]bY`K i fnY`b`]b`XYf`; Ya Y]bgWkUZh`Y[Yb"

9]b`9fVYž`XUg`V`Y]Vh

6fYnY`!5XUa`ghUfV`]a`>U\`f`%-`*`-`/gY]bY`G_i`dhi`f`k`i`fXY`%-`++
Ui`Z[`YghY``hi`bX`gc`f[`h`V]g`\`Yi`hY`XUZØfž`XUgg`gY]b`5bXYb`_Yb`]b`XYb
<YfnYb`XYf`@Ui`hYfYf`k`Y]hYf`YVh`"; Øf`A`cb`_U`i`bX`G]j`UbU`A`Ufh]bg
]gh`X]Y`GhUhi`Y`a`Y\`f`U`g`bi`f`Y]b`8Yb`_a`U`i`g]Y`fYdf`AgYbh]Yfh`Y]bY
[`Ubny`Ÿ`fUž`]b`XYf`XUg`ZfYi`bX`]WkY`; Yg]Wk`hj`cb`5XUa`Gk`a`UXY`
HY]`XYg`GhUXh`YVYbg`k`Uf`" 8]Y`@YVY`ni`6fYnY`b`Y]Y[`h]b`XYf
:`Ua`j`Y`ž`gU[`h`G]j`UbU`i`bX`gma`Vc`]g]Yfh`XUa`]hž`k`]Y`k`]Wk]h[`X]Y
HfUX]h]cb`XYg`6fYnY`j`Yf`_U`i`Zg`ZØf`X]Y`>XYbh]h`h`XYf`GhUXhi`bX`]fYf
6Yk`c\`bYf`]gh"

8YhU]`g

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY