

HfU[]gW\ Yf`I bZU``Ui Z`5 *' .`A Ubb`gh]fVh
bUW\ `5i hc dUbbY`VY]; Ò``\ Y]a

9fZU\ fYb`G]Y`X]Y`bYi YghYb`A Y`Xi b[Yb`Ui g`XYf`K YghdZU`nž
XUfi bhYf`hfU[]gW\ Y`I bZÄ``Yž`a YX]n]b]gW\ Y`BYi Yfi b[Yb`i bX
`c_U`Y`J YfUbgH`hi b[Yb"

8]Y`FY[]cb`fi bX`i a `?U]gYfg`Ui hYfbž`D]fa UgYbg`i bX`Nk Y]VfØW`Yb
V`Y]Vh`Ui W`]a `GdÄhgca a Yf`&\$&(`j cb`j YfgW\]YXYbYb`9fY][b]ggYb
b]W\ hj YfgW\ cbh`C V`hfU[]gW\ Y`I bZÄ``Y`cXYf`YfZFYi `]W\ Y
BYi YfØZbi b[Ybž`X]Y`B UW\ f]W\ hYb`U[Y`]gh`UVk YW\ g`i b[gfY]W\ `i bX
VYk Y[h`X]Y`; Ya ØhYf"

; YghYfb`_Ua `Yg`Ui ZXYf`5*' `nk]gW\ Yb`; Ò``\ Y]a `i bX`K]bbk Y]`Yf
ni `Y]bYa `gY\ f`VYXUi Yf`]W\ Yb`J cfZU``ž`XYf`Y]bY`hØX`]W\ Y`K YbXi b[
bU\ a ``9]b`` &!`Ä\ f][Yf`A Ubb`Yf`]h`iUi Z[fi bX`Y]bYf`5i hc dUbbY`Y]bY
ZUhU`Y`6Y[Y[bi b[``5`g`Yf`Ui g`gY]bYa `: U\fnYi [`gh]Y[ž`k i fXY`Yf
j cb`Y]bYa `; Y`ÄbXYk U[Yb`YfZUgg`hi bX`j YfghUfV`bcW\ `Ub`XYf
I bZU`ghY``Y``8]Y`5i hcVU\ b`a i gghY`]b`: U\hf]W\ hi b[
?U]gYfg`Ui hYfb`ØVYf`nk Y]`Ghi bXYb``Ub[`] YgdYffh`k YfXYbž`i a `X]Y
bch`k YbX][Yb`F Yh`i b[g!`i bX`5i ZfÄ`i a UfVY]hYb`Xi fW\ ZØ\ fYb`ni
_ÖbbYb``8]Y`Dc`]nY]`U`h`X]Y`9fa]h`i b[Yb`ni f`[YbUi Yb
I bZU`i fgUW\ Y`Ui Z[Ybca a Ybž`cV[`Y]W\ `g]Y`V]g\Yf`_Y]bY`k Y]hYfYb
8YhU]`g`a]hY]`hY``@Ui h`6Yf]W\ hYb`k UfYb`Ui W\ `nk Y]`k Y]hYfY
DYfgcbYb`VY]`X]YgYa `I bZU``j Yf`Yhnh`k cfXYb"

9]b`bYi Yg`Ni \ Ui gY`ZØf
; Ygi bX\ Y]hgX]Ybgh`Y]ghYf

≠`K]bbk Y]`Yf]a `8 cbbYfgVYf[_fY]g`[]Vh`Yg`\ Yi hY`YXcW\ `dcg]hj Y
B UW\ f]W\ hYb`ni `j Yfa Y`XYb.`I a `%(`I \ f`k]fX`Y]b`bYi Yg`Yfnh\ U`i g
Y]b[Yk Y]\h``8]YgYg`Dfc`Y`hž`XUg`j cb`c`fhgUbgÄgg][Yb`A YX]n]bYf

ni gUa a Yb'a]h'Y]bYa ' ðj Yghcf']bg '@VYb '[Yfi ZYb'k i fXYž'gc''
`Ub [Zf]gh] ['X]Y'a YX]n]b]gWXY'J Yfgcf [i b [']b'XYf'FY []cb
g]WXYfghY''Yb''8 Ug'fi bX'&\$\$E i UXfUha YhYf' [fc» Y'; YVÀi XY
V]YhYh'D'Uhn'ZØf'5'' [Ya Y]ba YX]n]bYfž'?]bXYfÀfnhYž'DgmWXY]UHyf
gck]Y'D\mg]ch\YfUdYi hYb'i bX'@c [cdÀXYb''Ni gÀhn`]WXYn]Y\h'Y]bY
5dch\Y_Y]b'X]Y'bYi Yb'FÀi a `]WXY]hYb'Y]b''8]YgY' ð]h]Uh]j Y'nY][hž
k]Y'k]WXYh] ['Yg']ghž'Ui WXY]b'ÀbX`]WXYb'FY []cbYb' [i h'YffY]WXYVUFY
; Ygi bX\Y]hgUb [YVchY'ni 'gWXYUZZYb''

5VYf'b]WXYh'bi f'XYf'; Ygi bX\Y]hggY_hcf'Yf'YVh'Zf]gWXYb'K]bX'' ð
D]fa UgYbg'Z]bXYh'\Yi hY'XYf'' &''XYi hgWXY!ZfUbnØg]gWXY
K cWXYba Uf_highUhhž'k À\fybX'X]Y'GhUXh' ['Y]WXYnY]h] ['»YYb'ZØf'X]Y
[Yd`UbhY'@UbXYg [UfhYbgWXYUi '&\$' &'Y]bgUa a Y'h'Nk]gWXYb'; 'i bX
%('l \f']bZcfa]YfYb'fi bX' (\$' < ÀbX'Yf'i bX'9fnYi [Yf'ØVYf']\fy
DfcXi _hY'i bX'j YfghÀf_Yb'XUa]h'XUg'6Yk i gghgY]b'ZØf'fY []cbU'Y
9fnYi [b]ggY'i bX'l a k Y'hgWXYi hn''

J Yf_Y\fg]bZfUghfi _hi f'i bX': fY]nY]hUb [YVchY
i bhYf'6YcVUWXYhi b [

8]Y'J Yf_Y\fg]bZfUghfi _hi f']b'D]fa UgYbg'ghY'h'YVYbZU`g']a
A]hY'di b_hž'XYbb'Y]bY'GhfU»Y]a 'GhUXhhY]'9f'YbVfi bb'k]fX
k Y [Yb'i a ZUb [fY]WXYf'5i gVUi UfVY]hYb'V]g'9bXY'Bcj Ya VYf
[YgdYffh''; Yd`Ubh']gh'XYf'l a VUi 'a]h'Y]bYf' ðj Ygh]h]cb'j cb'a Y\f
U'g'Y]bYf'A]''cb'9i fc''5i WXY\]Yf'k YfXYb'bYi Yž'YbYf []YgdUfYbXY
@98!@Yi WXYhYb']bghU''Yfhž'k À\fybX'X]Y'; Y\k Y [Y'i bX'GhfU»Yb
YfbYi Yfh'k YfXYb''

: Øf'X]Y': fY]nY]h] YghU'hi b ['k]fX'XYf'FcgYb [UfhYb']b'Nk Y]VfØW_Yb
VU'X'k]YXYf'a]h'Y]bYa ' [YØZbYhY'Ni [Ub [ga Ò [']WXY]h'Ua
nk Y]hYb'9]b [Ub ['Ui Zk UfhYbž'k Ug'g]WXYf'WXY'dcg]h]j Y'FYU_h]cbYb
VY]'6Ygi WXYfb'Ui g'ØgYb'k]fXž'X]Y'V]g`Ub ['bUWXY%, 'l \f'bi f'ØVYf
XYb' < Ui dhY]b [Ub ['Ni [Ub [' \UhhYb''

9VYbZU`g']b'XYf'FY []cb'YfZfYi Yb'g]WXY'X]Y'6Øf [Yf'Ua
VYj c fghY\YbXYb'8Øf_\Y]a Yf'K i fgha Uf_hž'XYf'Ua '*''GYdhYa VYf
gY]bY'HcfY'ØZbYh''K À\fybXXYggYb'k]fX'Yg'Ui WXY'JcfVYfY]hi b [Yb
ZØf'X]Y'%\$''?i gY'Yf' < YfVgha YggY' [YVYbž'X]Y']b'?ØfnY']\fyb

5i ZhU_hiZY]Yfh" Gc`WkY`hfUX]h]cbY`Yb` : YghY`ZØfXYfb`b]Wk`h`bi`f`XYb
Ni`gUa`a`Yb`U`h`z`gcbXYfb`n]Y`Yb`Ui`Wk`j`j]Y`Y`6Ygi`WkYf`Ub`ž`X]Y`X]Y
`c`_U`Y`?`i`hi`f`i`bX`X]Y`Ub[`YV`chYbYb`DfcXi`_hY`gWk`Å`hnYb"

5VgWk`j]Y»YbX`j]ghini`VYa`Yf`_Yb`ž`XUgg`X]Y`5fVY]hg`cgYbnU`Yb`]b
XYf`K`YghdZU`n`Ui`h`XYf`5[`Ybhi`f`ZØf`5fVY]h]a`5i`[`i`gh`Ub[`Ygh]Y[`Yb
g]bX`"8]Y`5[`Ybhi`f`Yf`_`Åfh`ž`XUgg`ni`f`Gca`a`YfnY]h]j`j]Y`Y`↑`b[`Y
A`YbgWk`Yb`g]Wk`nk`j]gWk`Yb`GWk`i`Y`ž`5i`gV]`Xi`b[`i`bX`æV`cf]Yb]YfYb
a`ØggYb`i`bX`g]Wk`XYg`U`V`UfVY]hg`cg`a`Y`XYb`"5b[`Yg]Wk`hg`XYf
VYgcf[`b]gYffY[`YbXYb`G]hi`Uh]cb`_`Øbb`hYb`]b`bU`Yf`Ni`_i`bZi`YXcWk
k`j]XYf`d`cg]h]j`Y`9b`hk`j]W`i`b[`Yb`]b`9fk`Å[`i`b[`i`[`Ync[`Yb`k`YfXYb`ž`XU
nU`fY]Wk`Y`i`bhYfbY`a`Yb`bUWk` : UWk`_f`Å`ž`hYb`gi`Wk`Yb"

8]Y`A`Y`Xi`b[`Yb`Ui`g`XYf`FY[`]cb`V]YhYb`Y]bYb`6`]W`_`Ui`ZX]Y
j`YfgWk`j]XYbYb`@YVYbgg]hi`Uh]cbYb`XYf`6Øf[`Yf`HfU[`ØX]Yb`k`j]Y`XYf
l`bZU`Ui`ZX]Yf`5`*`i`bX`X]Y` : cfhgWk`f]hhY`]b`XYf
;`Ygi`bX`Y]hgj`Yfgcf[`i`b[`nY][`Yb`X]Y` : UWk`hhYb`XYg`@YVYbg`]b`XYf
DZU`n`ž`X]Y`X]Y`A`YbgWk`Yb`X]fY`_`h`VYhfYZZYb`i`bX`g]Wk`[`Y[`YbgY]h][
VYY]bZi`ggYb"

8YhU]`g

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z`b`!U[`"XY