

@Ui fU`@i Xk ] [ . '9]bY`ÿfU`]a `6YUW!`  
J c``YmVU```YbXYh'a ]h`Ya ch]cbU`Ya  
5VgW ]YX

@Ui fU`@i Xk ] [ žX]Y`F]c!C`ma`d]Ug]Y[ Yf]bžVYYbXYh`bUW`  
X]YgYf`GU]gcb`]\fY`YfZc`[ fY]WXY`6YUW!`J c``YmVU``!`?Uff]YfY"

A ]h`Y]bYa `Ya ch]cbU`Yb`5VgW ]YX`[ Y\h`Y]bY`ÿfU`]a `6YUW!  
J c``YmVU``ni`9bXY.`@Ui fU`@i Xk ] [ žX]Y`F]c!C`ma`d]Ug]Y[ Yf]bž`U`h  
Ub[ Y\_0bX][ hž`\fY`?Uff]YfY`bUW`X]YgYf`GU]gcb`ni`VYYbXYb``8]YgY  
9bhgW]Y]Xi b[ `Ua`bUW`Y]bYf`hi`fVi`YbhYb`NY]hž]b`XYf`g]Y`g]W`  
[ Ya`Y]bgUa`a`]h`\fYf`DUf`bYf]b`@ci`]gU`@]dda`Ubb`XYb`  
<YfUi`gZc`fXYfi`b[ Yb`XYg`Gdc`fhg`ghY`hY"

9a ch]cbU`Y`A`ca`YbhY`]a`8Yi`hgW]Yb`<Ui`g`

B UW`XYa`Ybh`Ai`gW]YbXYb`J`cffi`bXYb!5i`g`VY]`XYb`C`ma`d]gW]Yb`  
Gd]Y`Yb`]b`DUf]g`Ai`»`YfhY`@i`Xk`][`žX`Ugg`g]Y`bcW`Y]ba`U`[`fc`»`Ufh][`Y`  
A`ca`YbhY`Ui`ZXYa`:`Y`X`Yf`VYb`a`0W`hY`ž`VY]`cf`g]Y`]\fY`?Uff]YfY`  
UVgW`]Y`»`h``»`hnh`]gh`Yg`[`YfUXY`Y]bZUW`XYf`f]W]h][`Y`NY]`hdi`b`\_hž`  
[`Ui`VY]W`ž`Yf`\_`À`fhY`g]Y`i`bX`Z0[`hY`\i`a`cf]`c``\]bni`ž`g]Y`gY`  
Y]bZUW`]Ub[`gUa`U`h`i`bX`k`c``Y`XYb`0b[`YfYb`HU`YbhYb`D`Uhn`  
a`UW]Yb``8]Y`Y`hnhYb`K`Y`h`\_`Aa`dZY`ž`Ub`XYbYb`g]Y`hY]`bY`a`Yb`k`]fX`ž`  
i`a`ZUggYb`X]Y`9i`fcd`Ua`Y]ghYfgW]UZhž`X]Y`XYi`hgW]Yb`  
A`Y]ghYfgW]UZhYb`i`bX`Y]b`Hi`fb]Yf`Ua`<Ua`Vi`f[`Yf`F`ch`YbVUi`a`"

8 Ug`9fVY`Y]bYf`9fZc`[`g[`YgW]W]hY`

@Ui fU`@i Xk ] [ `U`h`Y]bY`VYY]bXfi`W`\_`YbXY`?Uff]YfY`j`c`fni`k`Y]gYb``G]Y`  
bU`a`Ub`Z0bZC`ma`d]gW]Yb`Gd]Y`Yb`hY]`i`bX`[`Yk`Ubb`&\$\$%\*`]b`F]c`  
XY`»`JbY]fc`X]Y`:`c`Xa`YXU]`Y`a`]h`?`]fU`K`U`\_`Yb`\`cfgh``8]Y`VY]XYb`  
\`c`hYb`g]W]`]a`XUfUi`Zc`[`YbXYb`»`J`f`Ui`W`XYb`H]hY`XYf`

K Y`ha Y]ghYf]bbYb"8]YgY`9fZc`[ Y`dfÅ[ Yb`b]Wk`h`bi`f`]\fY`@Ui ZVU\ bž  
gcbXYfb`Ui Wk`X]Y`[ YgUa`hY`XYi hgWkY`6YUWk!Jc`YmVU`!GnYbY"

: Ua ]`]Y`i bX`bYi Y`< YfUi gZcfXYfi b[ Yb

8 Ug`9bXY`]\fYf`gdcfh]WkYb`@Ui ZVU\ b`Vf]b[ h`ZØf`@ Xk ][ `Ui Wk  
bYi Y`A Ò[ `]Wk`\_Y]hYb`a` ]h`g]Wk`"G]Y`VYhc`bhY`X]Y`6YXYi hi b[ `]\fYf  
: Ua ]`]Y`]b`X]YgYf`NY]h`i bX`Ài » YfhYž`k ]Y`k ]Wk]h[ `Yg`gY]ž`9bYf[ ]Y  
i bX`NY]h`ZØf`bYi Y`Dfc`Y`\_hY`ni` `UVYb"6YgcbXYfg`ZfYi h`g]Y`g]Wk  
XUfUi Zz`]\fYb`À`hYghYb`Gc`b`Ui ZX]Y`9]bgWk`i`i b[ `j`cfn`i VYfY]hYb"  
ÀfY` : Ua ]`]Y`k Uf`k`À`fYbX`XYf`Y`h`hYb`K`Y`h`\_`À`a` dZY`ghYhg`Ub`]\fYf  
GY]hYž`k Ug`]\f`ni` g`À`h`]WkY`?fUZh[ UV"

9]b`VYk Y[ YbXYf`5VgWk ]YX

K`À`fYbX`]\fYf`Y`h`hYb`5i`Zhf]hY`ØVYf`\_Ua`g]Y`Y]bY`K`Y`Y`XYf  
9a`ch]cbYb" C`b`Y`a`Y]bY` : Ua ]`mi`bX`a`Y]b`HYUa`k`ÀfY`XUg`U`Yg  
b]Wk`h`a`Ò[ `]Wk`[ Yk`YgYb`ž`gU[ hY`@`Xk ][ `g]Wk`h`]Wk`[ YfØ`f`h"À`f  
9\Ya`Ubb`i`bX`]\fY`nk`Y]G`Ø`b`Y`k`UfYb`]a`Di`V`\_i`a`ž`i`bX`XUg`@]YX  
5b[ Y`g`j`cb`F`c`VV]Y`K`j`]Ua`gž`k`Y`Wk`Yg`ZØf`g]Y`[ Ygd]Y`h`k`i`fXYž  
i`bhYfa`U`hY`XYb`VYgcbXYfYb`A`ca`Yb`h" G]Y`g`Wk`k`Ub[ `a`]h` : fYi`XY  
Ui`ZXYf`6Ø`b`Y`]\fY`5fa`Y`i`bX`i`bhYfghf]Wk`XUa`]h`X]Y`J`YfV]bXi`b[ ž  
X]Y`g]Y`ni` `]\fYb` : Ub`g`i`bX`i`bhYfghØ`h`Yfb`Ui`Z[ YVUi`h`U`h"

@Ui fU`@`Xk ][ `g`F`Ø`W`\_`hf]h`h`a`Uf`\_]Yf`h`b]Wk`h`bi`f`XUg`9bXY`Y]bYf  
[ `Ub`nj`c`Y`b`?`Uff]YfYž`gcbXYfb`Ui Wk`X`Yb`6Y[ ]bb`Y]bYg`bYi`Yb  
?`Ud]hY`g`]b`]\fYa` `@YVYbž`]b`XYa`g]Y`g]Wk`j`Yfgh`À`f`\_`h`]\fYf` : Ua ]`]Y  
i`bX`bYi`Yb`Dfc`Y`\_hYb`k`]Xa`Yb`\_Ubb"À`f`9]bZi`gg`Ui`ZXYb`Gdcfh  
k`]fX`Y`XcWk`k`Y]hYf`]\b`gdØfVUf`V`Y]VYbž`i`bX`j`]Y`Y`↑`b[ Y  
Gd]Y`Yf]bbYb`k`YfXYb`g]Wk`Ub`]\f`9fVY`i`bX`]\fY`9fZc`[ Y`Yf]bbYfb"

8YhU]`g

6Ygi WkYb`G]Y`i`bg`Ui`Z`b!U[ "XY