

@i Zh\ UbgU`A Y]`YbgWk bÄddWk Yb`]a
GYdhYa VYf. `9bhhÄi gWk i b[`VY]
@Ub[ghfYW_Yb

=a `GYdhYa VYf`&\$&(`V]YhYh`@i Zh\ UbgU`bi f`k Yb][Y
A Y]`YbgWk bÄddWk Ybžj cf`U`Ya `]b`XYf`9Wk bca mi7`Ugg`bUWk
8i VU]`"8YhU]`g`\\Yf"

=a `GYdhYa VYf`&\$&(`[]Vh`Yg`VY]`@i Zh\ UbgU`i bX`XYa
XUni [Y\ Òf][Yb`A]`Yg/`A cfY!Dfc[fUa a `YfbYi h`9bhhÄi gWk i b[Yb
ZØf`FY]gYbXYž`X]Y`g]Wk `Ui Z`UhhfU`_h]j Y`A Y]`YbgWk bÄddWk Yb`ZfYi Yb"
8]Y`5b_ØbX][i b[`Y]bYg`Gk bÄddWk Ybg`ZØf`Y]bYb
@Ub[ghfYW_YbZi [`bUWk `8i VU]`fB L 6Ł`\\UhhY`_i fnnY]h][`<cZbi b[Yb
[Yk YW_hž`U`YfX]b[g`]gh`X]YgYg`5b[YVch`bi f`]b`XYf`9Wk bca mi7`Ugg
j YfZØ[VUfž`k Ä`fYbX`6i g]bYgg!`i bX`DfYa]i a `9Wk bca mi7`Ugg
: `Ø[Y`b]Wk h`Ub[YVchYb`k YfXYb`"8]YgY`9bhk]W`_i b[Yb`gWk Y]bYb
Y]b`Zcfh`Ui ZYbXYg`A i ghYf`ni `gY]b`i bX`k YfZYb`: fU[Yb`ni f`Ni _i bZh
XYg`Dfc[fUa a g`Ui Z'

8]Y`A Y]`YbgWk bÄddWk Yb`g]bX`j cfk]Y[YbX`cb`b]bY`i bhYf
a Y]`YbgWk bUyddWk Yb"Wka `Vi Wk VUf": `i [[ÄghY`_ØbbYb`bi f`ni
XYb`gdYn]Z]gWk Yb`N]Y`Yb`Vi Wk Ybž`X]Y`]a `5b[YVch`g]bXž`i bX
a ØggYb`ghf]_hY`6i Wk i b[g!`i bX`FY]gYnY]hfÄi a Y`VYUWk hYb`"8]Y
6YX]b[i b[Yb`ZØf`GYdhYa VYf`g]bX`k]Y`Zc`[h

6i Wk i b[g!`i bX`FY]gYnY]hfUi a

- 6i Wk i b[gnY]hfUi a .`V]g`" \$`"GYdhYa VYf`&\$&(
- FY]gYnY]hfUi a .`) "'C`_hcVYf`V]g`" \$`"Bcj Ya VYf`&\$&(f?i fngfYW_YbŁ
- FY]gYnY]hfUi a .`) "'8YnYa VYf`V]g`" %`"Jbi Uf`&\$&) `f@Ub[! i bX`A]hhY`ghfYW_YbŁ

- 5`Y': `Ø[Y'a ØggYb`j cb`@ Zh\UbgU`Xi fW [YZØ\ fh`k YfXYb
- 5VZi \ `UV`U`Yb`XYi hgWYb`@ Zh\UbgU!5VZi [\ÀZYb`cXYf 5]fFU]`6U\ b\ØZYbž`hY]`k Y]gY`Ui W`Ui g`UbXYfYb`@ÀbXYfb a Ø[`]W

8U: `i [ÀbXYfi b[Yb`cXYf`!ghc fb]Yfi b[Yb`gY]h`YhnhYa `x\ f [fØ» hYbhY]`g`Ui g[YgW`cggYb`g]bXž`a ØggYb`F Y]gYbXY`g]WYf`gY]bž XUgg]\fY`HYfa]bY`YI U`h`dUggYb": Yfh][`[YVi W`hY': `Ø[Y'a ØggYb XYa bUW`V]g`ni a `YhnhYb`HU[`XYg`F Y]gYnY]hfUi a g`k]YXYf ni fØW_[YVfUW`h`k YfXYb"

A Y]`YbgW bÀddW Yb`i bX`] \fY`5hhfU_h]j]hÀh

8]Y`VYghYb`5b[YVchY`Z]bXYb`g]W`]b`XYf`F Y[Y`]b`XYf`6i g]bYgg 7`Ugg`Ui Z`@Ub[ghfYW_YbZØ[Ybž`X]Y`]a `GYdhYa VYf`YXcW` [Àbn`]W ZY\`Yb""8Yb bcW`_Ubb`Yg`g]bbj c``gY]bž`A Y]`YbgW bÀddW Yb`ZØf ?i fn!`i bX`A]hhY`ghfYW_YbZi [`ni `Vi W`Ybž`ZU`g`X]Y`J Yf[`Y]W`ghUf]ZY k Y]hUi g`\Ø\Yf`Ub[YgYhnh`g]bX"

æbYf\U`V`8Yi hgW`UbXg`g]bX: `Ø[Y`Yhnh`ZØf`&\$"\$\$\$`A Y]`Yb Vi W`VUfž`ghUhh`XYf`fY[i `ÀfYb`(\$\$\$\$`A Y]`Yb""Ni `XYb`j YfZØ[VUfYb N]Y`Yb`nÀ\`Yb`GhÀXhY`k]Y.

- 6Yf`]b
- 8ØggY`XcfZ
- : fUb_Zi fh#A U]b
- A ØbWYb
- ?Uf`gfi \Y`<Ui dhVU\ b\cZ
- Ghi hh[Ufh`<Ui dhVU\ b\cZ

8]Y`7i ghca Yf`9I dYf]YbW`]b`XYf`9Wc bca mi7`Ugg`V`Y]Vh`YXcW VYgW fÀb_h": Øf`&)"\$\$\$`V]g` "\$\$\$\$`A Y]`Yb`_ØbbYb`@Ub[ghfYW_Yb ni `VYk`À`h][Yb`gY]bž`X]Y`ni j cf`XYi h]W`hYi fYf`k UfYb"

Ni gÀhn`]W`gY\ b`h`g]W`X]Y`?i bXgW UZh`bUW`Y]bYf`6YfY]WYfi b[XYg`5b[YVchg`Xi fW`]bhYfYggUbhY`<chY`UffUb[Ya Ybhg`k À\ fYbX]\fYf`F Y]gYb""8 Ug: fUb_Zi fhZmYf`<chY`g`DcfhU`V]YhYh?i bXYb`Ubž Ui g[Ygi W`hY`DfYa]i a \chY`g`ni `Vi W`Ybž`k cVY]j YfgW]YXYbY

JcfhY`Y`k]Y`_cghYb`cgYg: fØ\ghØW`i bX`<chY`[i h\UVYb`]b`_i X]Yfh
g]bX"

8]Y`5b[YVchY`j Uf]]YfYb`ghUf`_i bX`g]bX`ghUf`_`]a]h]Yfhž`gcXUgg
FY]gYbXY`g]W\`ZfØ\`nY]h][`i a`Y]b`G\`b\`ddW\`Yb`VYa` Ø\`Yb`a` ØggYb`"
9]b`gh]a` a`][`Yf`C`b`]bY!;`i`]XY`Yf`Ui`Vh`Yg`XYb``b`hYfYggYb`hYbž`[`Yn]Y`h
bUW\`j`YfZØ[`VUFYb`:`i`[`XUhYb`ni`gi`W\`Yb`"

8]Y`U``[`Ya`Y]bY`Gh]a` a`i`b[`i`b`hYf`XYb`hYfYi`Yb`A`Y]YbgUa` a`Yfb`]gh
XYa` bUW\`YfbØW\`hYfbX`"@`Zh\`UbgU`i`bX`XUg`A`]Yg/`A`cfY!
Dfc[`fUa` a`i`UVYb`]b`XYf`YhnhYb`NY]h]a` a`Yf`k`]YXYf`XYb`?i`bXYb
9fk`Ufhi`b[`Yb`b]W\`h`[`YfYW\`h`k`YfXYb`_`ØbbYb`"6YgcbXYfg`VY]`XYb
@Ub[`ghfYW`YbZØ[`Yb`]b`XYf`6i`g]bYgg!`i`bX`DfYa`]i`a`9W\`bca`m
7`Ugg`ZY\`Yb`UhhfU`_hj`Y`C`dh]cbgUb[`YVchY`ž`k`Ug`X]Y`J`cfZFYi`XY`XYf
:`i`[`[`ÀghY`gW\`a`À`Yfb`_`ØbbhY`"A`]hY]bYa`i`_`UfYb`GUhn.`X]Y
<cZbi`b[`Ybž`X]Y`X]YgY`5b`_ØbX][`i`b[`Yb`k`YW`Yb`_`ØbbhYbž
gW\`Y]bYb`Àb[`gh]`YfZc[`Yb`ni`gi`Y]b`"

5b[`Yg]W\`hg`X]YgYf`9bhk`]W`_i`b[`Yb`]gh`a`Ub`[`YgdUbbhž`k`]Y`g]W\`XUg
Dfc[`fUa` a`i`]b`XYb`_ca` a`YbXYb`A`cbUhYb`k`Y]hYfYbhk`]W`Y`b`k`]fX
i`bX`cV`@`Zh\`UbgU`]b`XYf`@U[`Y`gY]b`k`]fXž`gY]b`b`W\`bh]j`Y!
Dfc[`fUa` a`i`gc`ni`ØVYfUfVY]hYbž`XUgg`Yg`k`]YXYf`Ub`5hhfU`_hj`]hÀh
[`Yk`]bbh`8]Y`9bhgW\`Y]Xi`b[`ž`k`Y`W\`Y`:`Ø[`Y`[`YVchYb`i`bX`k`Y`W\`Y
b]W\`h`VYfØW`_g]W\`h][`h`k`YfXYbž`V`Y]Vh`k`Y]hYf\`]b`Y]b`Yb`hgW\`Y]XYbXYg
H\`Ya`U`ZØf`X]Y`:`Y`Y[`Yb`\`Y]hg!`i`bX`GhUa` a`_i`bXYb`XYf`5]f`]bY`"6Y]
XYa`i`Zc`_i`gg]YfhYb`7cbhYb`hgW\`Y]bhYg`g]W\`YfYfž`X]Y`A`Y]Yb
ghfUhY[`]gW\`i`bX`k`c\`ØVYf`Y[`h`Y]bni`gYhnYb`"

8Ug`5b[`YVch`V`Y]Vh`hfc`h`nXYa`i`UhhfU`_hj`i`ZØf`FY]gYbXYž`X]Y`VYfY]h
g]bXž`X]Y`Ghfi`_hi`fYb`ni`bi`hnYb`i`bX`]fY`6i`W\`i`b[`j`c`
Ui`gni`gW\`ØdZYb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY