B UWX VUfgWX UZhggghfY]h][_Y]hYb`]b`? UggY`.
K Ybb`6Ài a Y`ni a `DfcV`Ya `k YfXYb

< YfØVYfk UWX gYbXY`6Ài a Y`]b`? UggY`j Yfi fgUWX Yb
B UWX VUfgWX UZhggghfY]h][_Y]hYb" `9]b`GWX]YXgj YfZU\ fYb`V]YhYh
a Ò[`]WX Y`@Ògi b[Yb"

8 Yf`Gca a Yf`]b`? UggY`nY][h'g]WX`j cb`gY]bYf`VYghYb`GY]hY` `X]Y
GcbbY`gWX Y]bhi bX`X]Y`F Y[ YbZÀ`Y`XYf`YhnhYb`NY]h`UVYb`ZØf`Y]b
Ødd][Yg`DZUbnybk UWX ghi a` [Ygcf[h" `8cWX`k À\ fYbX`j ]Y`Y
A YbgWX Yb`X]Y`GWX Òb`Y]h`XYf`B Uhi f`[Yb]Y» Ybž`[ ]VhYg`Ui WX
GWX UhhYbgY]hYb.`a a Yf`ÒZhYf`\_Àa dZYb`B UWX VUfb`]b`XYf
bcfX`Ygg]gWX Yb`GhUXh`a ]h`Y]bUbXYfž`k Ybb`6Ài a Y`i bX`< YW_Yb
Ui g`XYb`B UWX VUf[`ÀfhYb`i b[YVYhYb`]b`]f`; fi bXghØW_
`]bY]bk UWX gYb"

8 Ug`D\`Àbca Yb`]gh`b]WX`h`bYi ž`XcWX`X]Y`U`_hi Y`Y`K YhhYf`U[ Y`U`Uh
XUni` [ YZØ\ fhž`XUgg`X]Y`DZUbnyb`]b`Y]bYa`fUgUbhYb`HYa`dc
[YXY]\ Yb" `6YgcbXYfg`VY`]YVh`VY`]XYb`B UWX VUfb`g]bX`X]Y`Gcf[Yb
i a` \YfØVYfk UWX gYbXY`Y`ghYž`C Vghž`XUg`]a`B UWX VUf[ UfhYb`U`bXYhž
i bX`XYf`GWX UhhYbž`XYb`X]YgY`6Ài a Y`k YfZYb`\_ÒbbYb" `8]Y` : fU[Yž
k Yf`ZØf`XYb`6Ui a UVZU`ni gh`ÀbX][ `]ghž`gcf[ h`cZha`U`g`ZØf
GhfY]h][_Y]hYb"

F YWX h`]WX Y`5gdY`\_hY`j`c`b
B UWX VUfgWX UZhggghfY]h][_Y]hYb

∅f[Yb`9]WX Y`ž`Y]b`? UggY`Yf`5bk U`hž`XYf`g]WX`Ui Z`a a cV`]Yb!`i bX
B UWX VUffYWX`h`gdYn]U`]g]Yfh`U`hž`VYf]WX`hYhž`XUgg`gc`WX Y` : `À`Y`b]WX`h
gY`hYb`j`cf`; Yf]WX`h`UbXYb" `C Vk c`Y`g`_Y]bYb`ZYghYb`FU`a`Yb
[]Vhž`k ]Y`Y]b`gc`WX`Yf`GhfY]h`Ui`gni [Y`Yb`U`hž`Y`ZYb`nk`Y]
< Ui`dh`cbnYdhY`XUg`GY`Vgh`]ZYfYWX`h`ni`f`Y][YbYb`9bhZYfbi`b[`i`bX

XYf'6YgY]h][i b[gUbgd fi W\ 'Ui Z'GY]hYb'XYg' <YW_YbVYg]hnYfg" '8]YgY
fYWXh]WYb'; fUi ncbYb' _ObbYb'gW\ bY''ni ' _cghgd]Y'][Yb
5i gY]bUbXYfgYhni b[Yb'ZØ\ fYb"

9]WY''Ya dZ]Y\ 'h'Y]bY'F YW\ hggW\ i hn] Yfg]WYfi b['ZØf
<Ui gVYg]hnYfž'i a 'g]W\ 'j cf'XYb'a Ø[']WYb'Z]bUbn]Y''Yb': c'[Yb
Y]bYg'F YW\ hgghfY]hg'ni 'gW\ ØhnYb" '8 UVY]'gWY]b'h'Yg'YXcW\ 'Y]bYb
5i gk Y['ni '[YVYb. '8 Ug'Øfh]WY'GW\]YXgUa h'_Ubb'U'g'bYi hfU'Y
≠ghUbn'Y]b[YgW\ U'hYh'k YfXYbž'i a 'GhfY]h][_Y]hYb'nk]gWYb
BUW VUfb'ni 'gW\ 'W\ hYb"

K YfbYf' <U\ bž'GW\]YXgdYfgcb']a 'GhUXhY]' 'ž b[ZYfb_c dZž'gW\]XYfh
X]Y'G]hi Uh]cb']b'gY]bYf'BUW VUfgW\ UZh" Dfc'≠\ f'gd]W\ h'Yf'j cb
nk Y]V]g'ZØbZ: À''Yb'j cb'BUW VUfgW\ UZhggghfY]h][_Y]hYbž'X]Y'Ui Z
\]bØVYfk UW\ gYbXY'DZUbnYb'ni fØW_ni ZØ\ fYb'g]bX" 'J cb'X]YgYb
?cbZ]_hYb' _ObbYb''Ui h' <U\ b'Yhk U'X]Y' <À'ZhY']a
GW\]YXgj YfZU\ fYb'VY][Y'Y[h'k YfXYbž'X]Y'UbXYfYb'a ØggYb'cZh
bcW\ ' _Àfi b[gVYXØfZh]['V'Y]VYb"

GW\]YXgÀa hYf'U'g': f]YXYbggh]ZhYf

8 Ug'l a k Y'h'i bX'; UfhYbUa h']b' ?UggY''\ Uh'_UfY'F Y[Y'i b[Ybž
k Y'WY'6Ài a Y'VYgcbXYfg'[YgW\ Øhnh'g]bX" '8]Yg' _Ubb'X]Y' ?cbZ]_hY
i bhYf'BUW VUfb'ni gÀh']W\ ' _ca' d']n]YfYb" 'Gc'WY'GhfY]h][_Y]hYb
gc''hYb' bUW\ 'Y]bYa 'YfghYb' [YgW\ Y]hYfhYb'dYfgØb']WYb'; YgdfÀW\
Ub'XUg'GW\]YXgUa h'k Y]hYf[Y'Y]hYh'k YfXYb"; Ya À» 'XYb
J cfgW\ f]ZhYb'gc''hY'Y]bY'9]b][i b[']b'XYf'F Y[Y'']bbYf\U'V'k Yb][Yf
; YgdfÀWY'YffY]W\ h'k YfXYbž'k Ug'Y]bYb'gW\ bY''Yb'5i g[Ub[
j Yfgdf]W\ h"

8]Y'9fZU\ fi b[Yb'j cb' <Y]bn'DYhYf'Fi Xc'd\ž'Y]bYf'k Y]hYfYb
GW\]YXgdYfgcb'Ui g'B]YXYfnk Y\ fYbž'nY][Ybž'XUgg'i bYf'YX][hY
: À''Y'XYbbcW\ 'A cbUhY']b'5bgd fi W\ 'bY\ a Yb' _ObbYb" ' ≠'XYf
F Y[Y''gc''hYb'gc'WY' ?cbZ]_hY']bbYf\U'V'j cb'Y]bYa 'J]YfhY''U\ f
[Y'Øgh'gY]b ž'Yf'_Àfh'Yf" '8 cW\ 'cZh'j Yf'Ui ZYb'X]Y'; YgdfÀWY'b]W\ h
gc'fY]Vi b[g'cg'i bX' _ObbYb'g]W\ ''Àb[Yf'\]bn]Y\ Ybž'XU'a Y\ fYfY
; YgdfÀWY'bch'k YbX]['gY]b' _ObbYb"

Fi Xc`d\`VYf]W hYh`Ui W ž`XUgg`V]g`Ub[` \_Y]b` : U` `j cf` ; Yf]W h
[Ync[Yb`k i fXYž`k Ug`Y]bY`dcg]h]j Y`6]`Ubn`ZØf`XUg
GW]YXgj YfZU\`fYb`]b`? UggY` `XUfghY` `h" `8 YbbcW `]gh`XUg`DfcV`Ya
j cb`\`]bØVYfk UW]gYbXYb`6Äi a Yb`_Y]b`9]bnY`ZU` ` " ð`XYf
J Yf[Ub[Yb\`Y]h[ UV`Yg`Ä\`b`]WY`? cbZ]_hYž`k ]Y`VY]gd]Y`gk Y]gY`YbY
a]h`a Y\`fYfYb`? ]YZYfb`Ub`XYf`< YggYbgW Ubnyž`X]Y`YVYbgc`ZØf
GdUbbi b[Yb`i bhYf`B UW]VUfb`gcf[ hYb`"

8 Yf`GhfY]h`i a `6Äi a Y`i bX`< YW\_Yb`]gh`b]W h`bi f`Y]b`DfcV`Ya `]b
? UggY`ž`gcbXYfb`gd]Y[ Y`h`Ui W ` [fØ» YfY` [ YgY` `gW UZh]W Y`HfYbXg
k]XYf`"K Ä\`fYbX`Y]bY`\`Ufa`cb]gW]Y`B UW]VUfgW UZh`c`Zh`Ub`YfghYf
GhY` `Y`ghY\`Yb`gc` `hYž`g]bX`Yg` [YfUXY`gc`W Y`U` `hÄ [ `]W Yb`? cbZ]_hYž
X]Y`ni`GdUbbi b[Yb`ZØ\`fYb`\_ØbYb`" `9g`V`Y]Vh`UVni`k UfhYbž`k]Y
g]W `X]Y`B UW]VUfgW UZh`gfYW hY`]b`XYf`F Y[]cb`Yb`hk]W_Y`b`k YfXYbž
i bX`cV`X]Y`A YbgW Yb`Y]bYb`K Y[ `Z]bXYbž`\`fY`8 ]ZYfYbnYb`]a
G]bbY`XYf` ; Ya Y]bgW UZh`ni` `ØgYb`"

8]Y`fYW h`]W Yb` ; fi bX`U[Yb`ZØf`B UW]VUfgW UZh`gghfY]h[ ` _Y]hYb`g]bX
]b`8 Yi hgW `UbX`]a `6Øf[Yf`]W Yb` ; YgYhnVi W `fB ; 6Ł` [YfY[Y`h`
`ðgVYgcbXYfY`XYf`z` - \$` `6 ; 6`VY\`UbXY`h`X]Y [fi bX`Y[YbXYb
F YW hY`XYg` ; fi bXghØW_gY][YbhØa Yfgž`k Ä\`fYbX`z`%\$\$(`6 ; 6
gdYn]Y` `Y`5bgdfØW Y`VY]`6YY]bhfÄW h][ i b[ Yb`Xi fW `B UW]VUfb
Yf`Äi hYfh`"8]YgY`J cfgW f]ZhYb`Yfa` Ø[ `]W Yb`Yg
 ; fi bXghØW_gY][YbhØa Yfbž`\`fY`F YW hY`]b`6Yni [ `Ui Z
\`YfØVYfk UW]gYbXY`Y`ghYž`K i fnY`b`i bX`UbXYfY`D`UbnYb
Y]bni`ZcfxYfb`i bX` [ Y[ YVYbYbZU` `g`fYW h`]W Y`GW f]hY`Y]bni`Y]hYb`"
9g`]gh`XU\`Yf`i bVYei Ya`ž`XUgg`B UW]VUfb`c`Zh`Yfgh`gY`Vgh
Ubk U`h`]W Y`< ]`ZY`]b`5bgdfi W `bY\`a Yb`a`ØggYbž`i a`]\`fY`F YW hY
Xi fW ni`gYhnYb`"

8 Yf`GW `]W hi b [gdfcnYgg`i bX`gY]bY 6YXYi hi b [

ð`? UggY` []Vh`Yg`Y]bYb`YhUV`]YfhYb`GW`]W hi b [gdfcnYggž`XYf`Yg
B UW]VUfb`Yfa` Ø[`]W hž`? cbZ]_hY`c\`bY` [ Yf]W h`]W Y
5i`gY]bUbXYfgYhni b[ `ni` `ØgYb`" `8 Ug`GW]YXgUa`h`gd]Y`h`\]YfVY]`Y]bY
nYbhfU`Y`F`c` `Y`" `9g`ghY` `h`Y]bY`bYi hfU`Y` `ðghUbn`XUfž`X]Y`XUfUi`Z
UVn]Y`hž`Y]bY`Y]bj`YfbY\`a` `]W Y`@Øgi b[`ni`Z]bXYb`" `@Ui`h`XYb`"

GWX]YXgVYUa hYb'g]bX'X]Y'; YgdFÅWY'cZhi b_ca d`n]Yfhi bX
_ÒbbYb']b'k Yb][Yb'Ghi bXYb'[Y'Ògh'k YfXYb"'9]b'J Yf[`Y]W'ja
GWX]YXgj YfZU\FYb'k]fX'\Ài Z]['j cb'VY]XYb'DUfhY]Yb'U_nYdh]Yfhž'XU
Yf'XUg'F]g]_c`Ub[ k ]Yf][ Yf'i bX'\_cghgd]Y`][Yf'; Yf]W'hgj YfZU\FYb
j Yfa Y]XYh"

8]YgY'U'hYfbUh]j Yb'GhfY]hVY]Y[i b[ga Yh\cXYb'Yb\U'hYb'Ui W'X]Y
A YX]Uh]cbž'VY]XYf'Y]b'bYi hfU'Yf'8f]hhYf'X]Y'?ca a i b]_Uh]cb
nk]gWYb'XYb'DUfhY]Yb'a cXYf]Yfh"'8]YgY'5bgÅhnY'\UVYb'g]W'j]b
XYf'J Yf[Ub[Yb\Y]h'U'g'YZZY_hj' Yfk]YgYbž'XU'g]Y'b]W'h'bi f
_cghYb[Øbgh][Yf'g]bXž'gcbXYfb'Ui W'XUni 'VY]hfU[Ybž'X]Y
BUW VUfgW UZhgvYn]Y\i b[Yb'ni 'Yf\U'hYb"'@Ui h'
**GW']W hi b[gghY''Yb]b'j YfgW]YXYbYb'GhÅXhYb' []Vh'Yg']a a Yf
a Yf'ϕ]h]Uh]j Ybž'BUW VUfb'ni f'Bi hni b['gc`WYf
'?cbZ]_h'Ògi b[ga Yh\cXYb'ni 'Yfa i bhYfbž'i a 'GhfY]h][_Y]hYb
YbhgdUbbh'ni ' _`ÅfYb"**

GhUh]gh]_Yb'ni 'BUW VUfgW UZhghfY]hg

GhUh]gh]_Yb'VY'Y[Ybž'XUgg'BUW VUfgW UZhghfY]hY']b'8Yi hgW'UbX
\Ài Z]['j cf_ca a Yb"'@Ui h'Y]bYf'Ghi X]Y'XYg'8Yi hgWYb
A]YhYfVi bXYg'Ui g'XYa 'ϕ\f'&\$&&\UVYb'' (i 'XYf'A]YhYf']b
8Yi hgW'UbX'VYfY]hg'?cbZ]_hY'a]h'BUW VUfb'Yf'YVh"'8]Y
\Ài Z][ghYb'5b`Uggdi b\_hY'g]bX'@Àfa VY`Àgh][i b[ž
; Yfi W'gVY`Àgh][i b['i bX'YVYb'Ui W'DfcV'Ya Y'a]h'DZUbnyb'i bX
XYfYb'5i gk ØW'gYb"'ϕ'?UggY`k i fXY'ZYgh[ YghY`hž'XUgg'Yhk U'X]Y
<À`ZhY'XYf'BUW VUfgW UZhghfY]hY']b'GW']W hi b[gj YfZU\FYb'[Y'Ògh
k YfXYb'_ÒbbYbž'k Ug'nY][hž'XUgg'dfÅj Ybh]j Y'A U» bU'a Yb'i bX
ZfØ\Y'ϕhYfj Ybh]cbYb'YbhgWY]XYbX'g]bXž'i a '9g_U`Uh]cbYb'ni
j Yfa Y]XYb"'8]Y'8UhYb'i bhYfghfY]WYb'X]Y'Bchk YbX][_Y]hž'gc`WY
'?cbZ]_h'Ògi b[ga Ò[`]W_Y]hYb'VY_Ubbh'ni 'a UWYb'i bX'XYfYb
Bi hni b['ni 'ZØfXYfb"

8]YgY'dfÅj Ybh]j Yb'5bgÅhnY'g]bX'VYgcbXYfg'k]W'h][']b'ghÅXh]gWYb
; YV]YhYb'k]Y'?UggY`žk c'XYf'Yb[Y'@YVYbgfUi a 'X]Y
K U'fgWY]b']W_Y]h]j cb'?cbZ]_hYb'Yf\Ò'h"'?ca a i bYb'_ÒbbhYb
VY]gd]Y`gk Y]gY'ϕZcfa Uh]cbgj YfUbghU'hi b[Yb'UbV]YhYbž'i a
6Øf[Yf'ØVYf'\fY'FYW'hY'i bX'X]Y'j YfZØ[VUfYb

GW`]W hi b[ ga Ò[ `]W_Y]hYb`Ui Zhi \_`ÀfYb"

8YhU]`g

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["XY