

HfU[]gW\Yg'9fhf]b_Yb'ja 'F \Y]b. 'A Ubb'Ui g
?`Yj Y']b'XYb'B]YXYf`UbXYb'[YVcf[Yb

⊕?'`Yj Y'YfhfUb_Y]b'A Ubb'ja 'F \Y]b/gY]bY'@Y]W\Y'k i fXY]b
XYb'B]YXYf`UbXYb'[YZ bXYb"K Ufbi b[Yb'j cf'[YZ\`f`]WYa
6UXYb`V`Y]VYb`U_hi Y``"

J YfÖZYZbh]W\h'A cbhU[ž'%"\$, "&\$&('\$+.(-

6Ygcf[b]gYffY[YbXY'9fhf]b_i b[gnU\`Yb']b
B F K

8]Y`HfU[ÖX]Y`Y]bYg'A UbbYgž'XYf'ja 'F \Y]b']b?'`Yj Y'YfhfUb_ž`\Uh
b]W\h'bi f'X]Y`c_U`Y'; Ya Y]bgW\UZh'VYhfc ZYbž'gcbXYfb'k]fZh'Ui W\
Y]b'@]W\h'Ui ZX]Y`U`Ufa]YfYbXYb'9fhf]b_i b[gnU\`Yb']b'BcfXf\Y]b!
K YghZU`Yb'BFK Ł'8]Y'@Y]W\Y`XYg'A UbbYg'k i fXY`Ua`GcbbhU[]b
XYb'B]YXYf`UbXYb'[YZ bXYbž'bUW\XYa`Yf'ni bÅW\gh'U`g'j Yfa]ggh
[Ya Y`XYh'k cfXYb'k Uf"8]Yg[YgW\U\ž'bUW\XYa`Yf'Ua`GUa ghU[
j ca`K UggYf'a]h[Yf]ggYb'k i fXYž'k Å\fybX`Y]bY'[fc» Ub[Y`Y[hY
Gi W\Y'j cb': Yi Yfk Y\fybž'8@F; `i bX`H<K`ja`?fY]g?'`Yj Y'i bX`XYb
Ub[fYbnYbXYb'B]YXYf`UbXYb'i bhYfbca`a Yb'k i fXY"

8]Y`8YhU]`g`XYg`J cfZU``g

5a`GUa ghU[`k i fXY`XYf'A Ubb']b?'`Yj Y'6]a`a Yb'[YgY\Ybž'U`g`Yf
]b'XYb'F\Y]b'[]b["GcZcfh'bUW\`gY]bYa`J YfgW\k]bXYb`VY[UbbYb
nU\`fY]W\Y`9]bgUm_fÅZhY`a]h'XYf'Gi W\Y`bUW`]\a`žY]bgW`]Y»`]W\
<Y`_cdhYfb'i bX`8fc\bYb" `Hfchn']bhYbg]j Yf`6Ya Ø\i b[Yb`V`]YV
X]Y`Gi W\Y`V]g`GcbbhU[`YfZc`[\cgž'U`g`X]Y'@Y]W\Y`gW`]Y»`]W`]b'XYb
B]YXYf`UbXYb'[YZ bXYb'k i fXY"

8 fUa Uh]gW\ Y`G]hi Uh]c b`Ub`[YZÀ\ f`]W\ Yb
; Yk ÀggYfb

8]Y`K Ufbi b[Yb`XYf`8Yi hgW\ Yb`@VYbg!F Yhi b[g; YgY`gW\ UZh
fB`@F; ƒ`VYnØ[`]W\`XYg`6UXYbg`]a`F`Y]b`g]bX`Y]bXf]b[`]W\`i bX
k YfXYb`Xi fW\`X]Y`YfgW\ fYW`YbXY`NU\`j`cb`(&`9fhf]b`_i b[Yb`]b
BFK`_]b`X]YgYa`ƒ\`f`i bhYfghØhnh`8]Yg`g]bX`ZØbZ: À`Y`a`Y`f`U`g`]a
J cf`U`f`"8]Y`8`@F; `Y`Vh`Y`fj`cf`ž`XUgg`ghf`Òa`YbXY; Yk ÀggYf
Yf`Y`V`]W\`Y`F`]g]_Yb`VYf[Yb`ž`i bX`XYf`F`Y]b`[Y`Öfh`ni`XYb
[YZÀ\ f`]W\`ghYb`; Yk ÀggYfb`k`Y[Yb`gY]bYf`ghUf`_Yb`Ghf`Òa`i b[`i bX
XYf`i bg]W\`hVUfYb`j`Yfk`]fVY`i b[Yb`"

; Ya`Y]bgW\ UZh`]W\`Y`F`YU`_h]c bYb`i bX
Df`Àj`Yb`h]c b

8]Y`F`YU`_h]c bYb`Ui`Z`X]YgYb`j`cf`ZU`"g]bX`h]Y`Z`VY`gcf[h`"6Yk`c`b`Yf
i bX`F`Y`hi b[g_`f`À`ž`h`Y`V`Y`h`c`b`Y`b`X]Y`B`c`h`k`Y`b`X][`_Y]h`ž`gh`À`f`_Y`f`Ui`Z`X]Y
; YZU`f`Y`X`g`F`Y]b`VUXYbg`"b]ni`k`Y]gYb`i bX`d`f`Àj`Yb`h]j`Y
A`U»`b`U`a`Yb`ni`Y`f[fY]ZYb`"ƒ]h]Uh]j`Yb`ni`f`5i`Z`_`À`fi b[`ØVYf`X]Y
F`]g]_Yb`XYg`6UXYbg`]b`ghf`Òa`YbXYb`; Yk ÀggYfb`_`Òb`bhYb`X`Uni
VY]hfU[Yb`ž`k`Y]hYfY`HfU[`ØX]Yb`ni`j`Yf`Y]bXYfb`"

GW\`i`ggZc`[`Yfi`b`[

8Yf`hfU[]gW\`Y`j`cf`ZU`"b`?`Yj`Y`i`bhYfghfY]W\`h`X]Y`6YXYi`hi b[`XYf
5i`Z`_`À`fi b[`ØVYf`X]Y; YZU`f`Yb`j`cb`i`ggV`À`XYfb`"K`À`f`Yb`X`X]Y
; Ya`Y]bgW\ UZh`i`a`XYb`j`Yf`c`f`Yb`Yb`A`Ubb`hfUi`Yfh`ž`V`Y]Vh`X]Y
8]g`_i`gg]cb`ØVYf`G]W\`Yf`Y]h`i`bX`Df`Àj`Yb`h]c b`Ub`; Yk ÀggYfb`j`cb
`ØW\`ghYf`8f]b[`]W\`_Y]h`"GYbg]V`]g]Yfi b[g_Ua`dU[bYb`_`Òb`bhYb
Y]bY`nY`bhfU`Y`F`c`Y`XUVY]`gd]Y`Yb`ž`XUg`6Yk`i`gg`hgY]b`ZØf`X]Y
F`]g]_Yb`ni`gW\`ÀfZYb`i bX`X]Y`5bnU\`XYf`9fhf]b`_i b[Yb`]b`XYf
FY[]cb`ni`j`Yff]b[Yfb`"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY