

Gdcfh`]W\ Y` < YfUi gZcfXYfi b[Yb. ;]V]`]gWc
j YfdUggh:]bU`g`VY]`I &\$!A Y]ghYfgW\ UZhYb

8]Y`<YfUi gZcfXYfi b[Yb`^ b[Yf`5h\`YhYb.;]Uba UfWc
;]V]`]gWcg`K Yhh_Ua dZYfZU\fi b[`a `Gdcfh`XfØW_Yb`g]W\`cZh
X]Y`i bhYfgW\]YX`]W\ghYb: UW`hhYb`XYg`@VYbg`Ui g``8]Yg
nY][hY`g]W\`Ui W\`VY]`XYa`^ b[Yb`Gdf]bhYf;]Uba UfWc
;]V]`]gWc`j cb`G7@<YY`ž`XYf`k Å\`fYbX`XYf`8Yi hgW\Yb`I`&\$
A Y]ghYfgW\ UZhYb`]b`?cV`Ybn`a`]hibi f`XFY]
<i bXYfhghY`gY`_i bXYb`Ub`XYb:]bU`g`j cfVY]gW\ fUa`a`hY"
GY]bY`@Y]ghi b[Yb`YfØZbYb`b]W\hibi f`Y]bYb`6`]W_`

8]Y`<YfUi gZcfXYfi b[Yb`^ b[Yf`5h\`YhYb.
;]Uba UfWc ;]V]`]gWcg`K Yhh_Ua dZYfZU\fi b[

=a `Gdcfh`XfØW_Yb`g]W\`cZhX]Y`i bhYfgW\]YX`]W\ghYb: UW`hhYb`XYg
@VYbg`Ui g``8]Yg`nY][hY`g]W\`Ui W\`VY]`XYa`^ b[Yb`Gdf]bhYf
;]Uba UfWc ;]V]`]gWc`j cb`G7@<YY`ž`XYf`k Å\`fYbX`XYf`8Yi hgW\Yb`I
&\$`A Y]ghYfgW\ UZhYb`]b`?cV`Ybn`a`]hibi f`XFY]<i bXYfhghY`gY`_i bXYb
Ub`XYb:]bU`g`j cfVY]gW\ fUa`a`hY" `GY]bY`@Y]ghi b[Yb`YfØZbYb`b]W\h
bi f`Y]bYb`6`]W_`Ui Z]bX]j]Xi Y`Y`<YfUi gZcfXYfi b[Yb`]a
@Y]ghi b[ggdcfhž`gcbXYfb`j YfXYi h]W\Yb`Ui W\`X]Y: U`hc`fYb`ž`X]Y`ZØf
XYb`9fZc`[`YbhgW\Y]XYbX`g]bX"

9]b`F`ØW_V`]W_`Ui Z`X]Y`@Y]ghi b[

8]Y`A Y]ghYfgW\ UZhYb`]b`?cV`Ybn`g]bX`ZØf`j]Y`Y`5h\`YhYb`Y]b
k]W\h][Yf`<Ø\Ydi b`hXYf`GU]gcb";]V]`]gWc`\UhY`[fc»Y
9fk Ufhi b[Yb`Ub`g]W\`gY`Vghž`i`a`]b`XYf`ghUf`Yb`?cb`_i ffYbn
VYghY\Yb`ni`_Øb`bYb`"Hfcm`gY]bYf`GU]gcbVYghnY]h`j cb`%\$ž`+
GY`_i bXYb`ØVYf`%\$`A`YhYf`Yf`YVhY`Yf`k`Å\`fYbX`XYf
A Y]ghYfgW\ UZhYb`Y]bYb`8`Åa`dZYf`"Ni`a`Y]bYb`k`Uf`gY]bY`NY]h`j`cb

%%ž%('GY_i bXYb'ØVYf'X]Y'%%\$'A YhYf'b]W h'Ui gfY]W YbXž'i a 'XUg
<U'VZ]bU'Y'ni 'YffY]W Yb''5i »YfXYa 'a i gghYb'gY]bY'a i g_i 'ÀfYb
DfcV'Ya Yž'X]Y'k À\fybX'XYg'FYbbYbg'Ui ZhfUHYbž'VYfØW_g]W h][h
k YfXYb'' , VYf'X]Y'&\$'A YhYf''Y]Z'Yf'gW bY''Yfž'Y]bY'NY]h]j cb'&&ž\$-
GY_i bXYbž'XcW'Ui W '\Yf'VYY]bhfÀW h][hYb'J YfgdUbbi b[Yb
gY]bY'@Y]ghi b["

8]Y'6YXYi hi b['j cb

J Yf'Yhni b[ga UbU[Ya Ybh

8]Y'gdcfh]W Y'?Uff]YfY']gh'Y]b'ghYhYf'?Ua dZ'nk]gW Yb
@Y]ghi b[gghY][Yfi b['i bX'J Yf'Yhni b[gf]g]_c": Øf';]V]'gWc']gh'X]Yg
VYgcbXYfg'k]W h][ž'XYbb'gY]b'HfU]bYf'I Xc'A Yhn'Yf'VYhc b'h'X]Y
Bchk YbX][_Y]hž'a i g_i 'ÀfY'6YgW k YfXYb'ni ']XYbh]Z]n]YfYb'i bX'ni
VY\UbXY'bž'i a 'X]Y'Ni _i bZi'XYg'5h\YhYb'ni 'g]W Yfb'' K Ybb'k]f
X]Y'a i g_i 'ÀfYb'; YgW]W hYb']b'XYb'; f]Z'VY_ca a Ybž'k]fX
;]Uba UfWc']b'XYf'_ca a YbXYb'GU]gcb'VY]'XYb'XYi hgW Yb
H]hY'_Àa dZb']b'XYb':]bU'g'ghY\Ybž' 'nY][h]g]W 'A Yhn'Yf
cdh]a]gh]gW "

9]b'Yfa i h][YbXYf'5i gV`]W_

Hfchn'XYf'9bhÀi gW i b[']b'?cV'Ybn'V'Y]Vh'XYf'5i gV`]W_ 'Ui ZX]Y
bÀW ghY'GU]gcb'dcg]h]j ''8Yf'G]Y['VY]a 'GdUf_UggYb!A YYh]b[']b
9gg]b[Ybž'k c';]V]'gWc']b'VYY]bXfi W_YbXYb'%%ž\$('GY_i bXYb'XYb
YfghYb'D'Uhn'YffUb[ž'nYi [h]j cb'gY]bYa 'HU'Ybhi bX'gY]bYb
: À\][_Y]hYb''8]YgY'A]gW i b['Ui g'@Y]ghi b['i bX'9bhÀi gW i b[']gh
b]W h i b[Yk Ø\ b']W ']a 'Gdcfhi bX'gd]Y[Y'h'X]Y'FYU']hÀ'hk]XYfž'a]h
XYf'j]Y'Y'5h\YhYb'_cbZfc b]Yfh'g]bX"

: Un]h. '8Yf'K Y['ni a '9fZc`[

8]Y'9fZU\fi b[Yb'j cb';]Uba UfWc';]V]'gWc'g]bX'b]W h'bi f
]bX]j]Xi Y''ž'gcbXYfb'fYdfÀgYbh]YfYb'Y]bYb'[fØ»YfYb'HfYbX'i bhYf
↑ b[Yb'GdcfhYfbž'X]Y'g]W ']b'Y]bYa ' _ca dYh]h]j Yb'I a Z'X
VY\Ui dhYb'a ØggYb'' ðfY': À\][_Y]hž'F ØW_gW `À[Y'ni 'ØVYfghY\Ybž
k]fX'cZi'ØVYf'XYb'_i fnZ']gh][Yb'9fZc`['\]bUi g'VY'c\bh''8]Y

; YgWk]Wk hY ;]V]gWk g]ghY]bY j cb' < cZbi b[i bX' GhUYf_Yz'X]Y'X]Y
F Yg]Ybn' t b[Yf'5h\`YhYb'j YfXYi h]Wk h'i bX'Ui Z'X]Y'6YXYi hi b[
j cb'J Yf'Yhni b[gdfAj Ybh]cb'i bX'a YbhU`Yf'GhAf_Y'\]bk Y]gh"

B 5;

8 YhU]g

6 Ygi Wk Yb'G]Y'i bg'Ui Z.'b!U["XY