6`]W\_`Ui Z`X]Y`Ni _i bZh. `9h\YfYi a `i bX`XUg
DchYbn]U`j cb`DYdY`l bW\U]bYX

5bU`mghYb`ni Zc`[ Y`g]bX`j ]Y`Y`5`hW\]bg`ghUf`_i bhYfVYk YfhYhž
XU`b] YghcfYb`Ui Z`X]Y`VYj c fghY\YbXY`9h\YfYi a !F U`mY
k UfhYb"

8]Y`? fmdhc k Å\fi b[ g`UbXgW\UZh`ghY`h]j cf`Y]bYa `K YbXYdi b_hž
]bgVYgcbXYfY`]b`6Yni [`Ui Z`5`hW\]bg`"K Å\YbX`6]hW\]b`]b`X]YgYa
»\f`VYfY]hg`Y]b`bYi Yg`5`nY]h\cW\YffY]W\h`\Uhž`V`Y]VYb`j ]Y`Y
5`hW\]bg`\]bhYf`XYb`9fk Ufhi b[Yb`ni fØW`"8]YgYg`D\Åbca Yb`\Uh
h]YZfY`5i gk ]f`_i b[Yb`Ui Z`XYb`[ YgUa hYb`? fmdhca Uf`\_hi bX`X]Y
ghfUHy[]gW\Yb`, VYf`Y[i b[Yb`XYf`b] YghcfYb"

8]Y`F c``Y`j cb`9h\YfYi a `]b`XYf`5`hW\]b!
8mbUa]_

9]bY`XYf`k]W\h[ghYb`9bhk ]W`_i b[Ybž`X]Y`XYfnY]h`VYcVUW\hYh`k]fXž
]gh`X]Y`VYj c fghY\YbXY`F U`mY`j cb`9h\YfYi a "9i dYfhYbž`k]Y
A]W\UY`j Ub`XY`DcddYž`XYf`Ui Z`XYf`D`Uhž`cfa`L`a Y`f`U`g`+\$\$\$
: c``ck Yf`\Uhž`g]bX`XYf`A Y]bi b[ž`XUgg`j]Y`Y`5`hW\]bg`\f`DchYbn]U`
b]W\h`Ui ggW\ØdZYbž`k Y]`b] YghcfYb`\Ui dhgÅW\]W`XUfUi Z
gdY`\_i`]YfYbž`XUgg`9h\YfYi a `YfbYi h`Ub`K Yfh[ Yk ]bbYb`k]fX"
GY]bY`5i ggU[ Y`j YfXYi h]W\hž`XUgg`X]Y`U`[Ya`Y]bY`A Uf`_hk]fhgW\UZh
j cb`XYb`6Yk Y[i b[Yb`XYg`9h\YfYi a !?i fgYg`VYY]bZi ggh`k]fX"

8UhYb`i bX`HfYbXg`j cf`XYa `<]bhYf[ fi bX`XYf
A Uf`_hg]hi Uh]cb

K Ufi a `g]bX`j]Y`Y`5`hW\]bg`ni fnY]hi bhYfVYk YfhYh3`8 Ug`U`\_hi Y`Y
A Uf`\_hj Yf`U`hYb`nY][h`XYi h]W\ž`XUgg`b] YghcfYb`cZhnØ[Yfbž`]b

5`hWc]bg`ni` ]bj Ygh]YfYbž`]bgVYgcbXYfY` ]b`NY]hYbž`]b`XYbYb`X]Y
9h\YfYi a`!DfY]gY`j c`Uh]`g]bX"8]Y`J YfgW\]YVi b[ `j cb`k]W\h[Yb
l dXUhYg`i bX`DUfhbYfgW\UZhYb` ]b`XYf`< cZZbi b[ `Ui Z`Y]bYb`VU`X][Yb
DfY]gUbgh]Y[`j cb`9h\YfYi a` \_ObbhY`ni`Y]bYf`GhU[bUh]cb` ]b`XYf
9bhk]W_`i b[ `j cb`5`hWc]b!Dfc`Y`_hYb`Z0\ fYb"8]Yg`k]fX`VYgcbXYfg
XYi h]W\`VY]`XYb`5bV]YhYfb`j cb`7c]bgž`X]Y`VYfY]hg`g][b]Z_`UbhY
?i fg[Yk]bbY`Yfn]Y`h`\UVYbž`XcW\`XYfYb`ni`_0bZh[Y
GhY][Yfi b[gdchYbh]U`Y`k YfXYb`g`_Ydh]gW\`VYhfUW\hYh"

8]Y`U`_hi`Y``Y`A`Uf`\_hYbhk ]W\_`i b[`i bX`X]Y
6YXYi hi b[`j cb`Gdch`9H: g

9]b`k`Y]hYfYf`YbhgW\Y]XYbXYf` : U`\_hc`f`]gh`XYf`9]bZi`gg`j`cb`Gdch`9H: g
Ui Z`XYb`?fmdhca`Uf`_h"8]YgY`]bghfi`a`YbhY``Yb` : ]bUbndfcXi`_hY
\UVYb`VYfY]hg`XUni`VY][ YhfU[ Ybž`?Ud]hU``]b`XYb`A`Uf`_h`ni`Vf]b[Ybž
`YXcW\`g]bX`\_b] YghcfYb`]b`XYf`F`Y[ Y`ni`f0W\`U`hYbXž`k`Ybb`Yg
XUfi`a` [Y\hž`5`hWc]bg`ni`i`bhYfgh0hYb"8]Yg`fYgi`h]Yfh`Ui`g`XYf
HUhgUW\Yž`XUgg`]bgh]hi`h]cbY``Y`5b`Y[ Yf`Y]bYb``Ub[Zf]gh][Yb`5bgUhn
j`YfZc`[Ybž`k`Ug`VYXYi`hYhž`XUgg`g]Y`b]W\h`gc`Zc`fh`bUW\`Y]bYa
6]hWc]b!5bgh]Y[`]b`5`hWc]bg`]bj Ygh]YfYb`k`YfXYb`"

8Yf`6`]W_`Ui`Z`dchYbn]Y``Y`bYi`Y`7c]b!Dfc`Y`_hY

K`A`fYbX`YhUV`]YfhY`7c]bg`k` ]Y`Gc`UbU`]\fY`<0\Yb`i`bX`H]YZYb
\UVYbž`[ ]Vh`Yg`j`]Y`j`YfgdfYW\YbXY`bYi`Y`Dfc`Y`\_hY`k` ]Y`DYdY
l`bW`U]bYXž`X]Y`XUg`DchYbn]U``\UVYbž`X]Y`A`Uf`_hghfi`\_hi`f`ni
j`Yf`A`bXYfb``DYdY`l`bW`U]bYX`Vf]b[h`Y]bY`@UmYf!&!@0gi`b[ `Z0f
9h\YfYi`a`ž`X]Y`XYb`HfUbGU`_h]cbgd`fc`nYgg`YZZ]n]YbhYf`[YghU`hYb
_ObbhY"8]YgY`\_b`bc`j`Uh]cb`\_ObbhY`XUg`\_bhYfYggY`j`cb`_b] YghcfYb
Ubn]Y\Yb`i`bX`XUni`Z0\ fYbž`XUgg`DYdY`l`bW`U]bYX`]b`X]Y
: i`»ghUdZYb`j`cb`YfZc`[ fY]W\Yb`7c]bg`hf]hh"

5VgW\` ]Y»YbXY` , VYf`Y[ i b[ Yb`ni`f
_b] Ygh]h]cb`gg`hfUhY[]Y

C`V`k`c`\`\_b] YghcfYb`Ui`Z`[fc»Y`?i fg[ Yk ]bbY`\c`ZYbž`]bgVYgcbXYfY
k]Y`ja`j`Yf[ Ub[ YbYb`6i``fi`bž`a`0ggYb`g]Y`X]Y` : U`\_hc`fYb

VYfØW_g]W h[Ybž'X]Y'g]W'Ui Z'X]Y'DfY]gYbhk]W'ì b['j cb'5'hWc]bg
Ui gk]f_Yb''9]b'a Ugg]j Yg', VYfXYb_Yb'XYf'A Uf_hghfUHf[]Yb'']gh
bchk YbX][ž'i a 'X]Y'fYU'']gh]gW'Yb'7\UbW'b'ZØf
; Yk]bba UI]a]Yfi b['ni 'Yf_YbbYb''=j YghcfYb'gc`hYb'VYgcbXYfg
Ui Z'b]YXf][YfY'A Uf_h_Ud]hU'']g]Yfi b[gdfc_Y_hY'UW'hYbž'X]Y
a Ò[']'W'Yfk Y]gY'ØVYfgY\Yb'k YfXYbž'k]Y'U_hi Y''XYf': U''VY]'DYdY
I bW'U]bYX'']gh"

=b'5bVYhfUW'h'X]YgYf'9bhk]W'ì b[Yb'']gh'_Ufž'XUgg'XYf
?fmdhca Uf_h'Y]b'_ca d'YI Yg'i bX'g]W'gh'ÀbX]['j Yf'AbXYfbXYg
I a Z'X'XUfghY''h''8]Y'6YcVUW'hi b['j cb'HfYbXgž'X]Y'g]W'ì a
9h\YfYi a 'i bX'UbXYfY'bYi 'Ui ZhUi W'YbXY'7c]bg'XfY\Ybž'k]fX'ZØf
=j YghcfYb'Yb'hgW'Y]XYbX'gY]bž'i a '']bZcfa]YfhY'9b'hgW'Y]Xi b[Yb
hfYZZYb'ni ' '_ØbbYb"

' B 5;

8YhU]'g

6Ygi W'Yb'G]Y'ì bg'Ui Z.'b!U["XY