

@i `i `Ya cb`gYb\_h`l a gUhdnfc[ bcbgY.`K Ug  
VYXYi hYh`XUg`ZØf`X]Y`F Y[ ]cb3

@i `i `Ya cb`gYb\_h`gY]bY`Ñ\fygi a gUhdnfc[ bcbgY`bUW`Y]bYf  
Ybhh`Ai gWYbXYb`DfcXi `\_hY]bZØ\fi b[ `i bX`j YfnY]WbYh`XYb  
YfghYb`l a gUhnfØW\_[ Ub[ `gY]h`Ñ\fyb"

@i `i `Ya cb`5h`Yh]WU`ÑW`fB5G85E.`@ @ `ghY`h`XYfnY]hj`cf`Y]bYf  
\YfUi gZcfXYfbXYb`G]hi Uh]cbž`X]Y`ZØf`XUg`l bhYfbY`a Yb`j cb  
Yf\YV`]WYf`6YXYi hi b[ `]gh`B UW`Y]bYf`Ybhh`Ai gWYbXYb  
DfcXi `\_hY]bZØ\fi b[ `U`h`X]Y`A Uf`\_Y`]`fy`Ñ\fygi a gUhdnfc[ bcbgY  
\YfUV[ YgYhh`"8]YgYf`GWf]hh`a Uf`\_Y]f`h`b]W`h`bi`f`Y]bY`5bdUggi b[  
Ub`X]Y`U`\_hi`Y`Y`b`A Uf`\_hVYX]b[ i b[ Ybž`gcbXYfb`g][ bU`]g]Yf`h`Ui`W  
XUg`YfghY`A U`gY]h`ØVYf`nk`Y]`Ñ\fyb`Y]bYb`F`ØW\_[ Ub[ `XYg  
l a gUhnYg`ZØf`XUg`l bhYfbY`a Yb"

8]Y`9bhgWY]Xi b[ ž`X]Y`Dfc[ bcbgY`ni`gYb`\_Ybž`\_ØbbhY`h]YZYfY  
; fØbXY`\UVYbž`X]Y`b]W`h`gcZcfh]g]W`hVUf`g]bX`"8]Y  
Ybhh`Ai gWYbXYb`J Yf`\_Ui`ZgnU`\Yb`bUW`XYf`DfcXi `\_hY]bZØ\fi b[  
k YfZYb`i: fU[ Yb`ni`f`XYfnY]h][ Yb`A Uf`\_ghfUhY[ ]Y`Ui`Z`"8]YgY  
G]hi Uh]cb`]gh[ `Y]W`VYXYi hYbX`a`]h`Y]bYa`K`YW`\_fi`Z`ZØf`X]Y`A Uf`\_Yž  
X]Y`VY`\_Ubbh`XUZØf`]ghž`ei`U`]hUh]j` `cW`k`Yfh][ Y`GdcfhVY`\_Y]Xi b[  
\Yfni`ghY`Yb`i`bX`c`Zi`ZØf`]\fy`Ñbcj`Uh]cbYb`i[ YZY]Yfh`k`]fX"

I fgUWYb`ZØf`X]Y`l a gUhnY]bVi » Yb

9]b`; fi bX`ZØf`X]Y`gW`k`UWYb`J Yf`\_Ui`ZgnU`\Yb`\_ØbbhY`Y]b`K`UbXY`  
]b`XYb`J YfVfUi`W`Yfd`f`ZYfYbnYb`gY]b`"Ñ`XYf`\Yi`h][ Yb  
gW`bY`YV][ Yb`K`Y`h`ÀbXYfb`g]W`X]Y`6YXØfZb]ggY`XYf`?i`bXYb`c`Zh  
fUgUbh`"8]YgYf`HfYbX`YfZcfXYfhj`cb`l`bhYfbY`a`Yb`k`]Y`@i`i`Ya`cb  
Y]bY`gh`ÀbX][ Y`5bdUggi b[ `]\fyf`DfcXi`\_h]b]Yb`i`bX  
A Uf`\_Yh]b[ ghfUhY[ ]Yb`"8]Y`?`cb`\_i`ffYbn`]gh`YVYbZU`g`ghUf`\_ž`a`]h

nU\`fY]W\Yb`A Uf\_Ybž`X]Y`j Yfgi W\Ybž`X]Y`5i Za Yf\_gUa \_Y]h`XYf  
J YfVfUi W\Yf`ni `[ Yk ]bbYb"

9]b`k Y]hYfYf`a Ô[ `]W\Yf` : U\_hcf`]gh`X]Y`U``[ Ya Y]bY`k ]fhgW\UZh]W\Y  
l bg]W\Yf\Y]hž`X]Y`Xi fW\`j YfgW\]YXYbY`[ `cVU`Y`9bhk ]W\_`i b[ Yb  
j Yfgh`f\_h`k ]fX``J]Y`Y`J YfVfUi W\Yf`bY][ Yb`]b`k ]fhgW\UZh]W\  
gW\k ]Yf][ Yb`NY]hYb`XUni ž`\fY`5i g[ UVYb`ni `fYXi n]YfYbž  
]bgVYgcbXYfY`VY]`b]W\hi bVYX]b[ h`bchk YbX][ Yb`5fh]\_Y`b`k ]Y  
GdcfhVY`\_Y]Xi b[ ``8]Yg`\_ÖbbhY`X]Y`B UW\ZFU[ Y`bUW\`bYi Yb  
DfcXi \_hYb`j cb`@`i `Ya cb`bY[ Uh]j `VYY]bZi ggh`\UVYb"

8]Y` : ]bUbndfc[ bcbY`XYg`l bhYfbY\`a Ybg`a i gg`XU\Yf`gcf[ Z`h][  
VYcVUW\hYh`k YfXYbž`XU`g]Y`5i ZgW\`i gg`XUfØVYf`[ YVYb`\_Ubbž`k ]Y  
@`i `Ya cb`]b`XYb`\_ca`a YbXYb`A cbUhYb`U[ ]YfYb`k ]fX``6Y]`Y]bYf  
5bdUggi b[ `X]YgYf`5fh`]gh`Yg`i bYf`Ägg`]W\ž`XYb` : c\_`i g`Ui Z  
`bcj Uh]cb`i bX`?`i bXYbV]bXi b[ `ni `Y[ Ybž`i a`Ui g`X]YgYf  
gW\k ]Yf][ Yb`D\UgY`[ Ygh`f\_h`\Yfj cfni [ Y\Yb"

Ni gUa`a YbZUggYbX`Äggh`g]W\`gU[ Ybž`XUgg`X]Y`< YfUVgYhni b[ `XYf  
l a gUhnYfk Ufhi b[ Yb`j cb`@`i `Ya cb`5h\`Yh]WU`b]W\h`bi f`Y]bYb  
F ØW\_gW\`U[ `Ui Z`Z]bUbni]Y``Yf`9VYbY`XUfghY``hž`gcbXYfb`Ui W\`Y]b  
NY]W\Yb`ZØf`X]Y`< YfUi gZcfXYfi b[ Yb`]ghž`a`]h`XYbYb`l bhYfbY\`a Yb  
]b`XYf`\Yi h][ Yb`XmbUa`]gW\Yb`A Uf\_hi`a [ YVi b[ `\_cbZfcbh]Yfh`g]bX"  
8]Y`\_ca`a YbXYb`9bhgW\Y]Xi b[ Yb`XYg`l bhYfbY\`a Ybg`k YfXYb  
YbhgW\Y]XYbX`gY]bž`i a`XUg`J YfhfUi Yb`XYf`J YfVfUi W\Yf`ni  
Yf\U`hYb`i bX`g]W\`]b`Y]bYa`ØVYfZØ`hYb`A Uf\_hni `VY\Ui dhYb"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U[ "XY