

C`Xh]a Yf!Hci f`Xi fW\ `=bhfUa i fcg. NY]hfY]gY`]a `6i]W_`Gi dYf', °

9f`YVYb`G]Y`C`Xh]a Yf!Hci fYb`Xi fW\`XUg`\]ghcf]gW\Y
=bhfUa i fcg`]b`A Ub]`U` `Y]bY`Y]ba U`][Y`NY]hfY]gY`a]h`XYa
6i]W_`Gi dYf', "

=bhfUa i fcgž`A Ub]`Už`D\`]]dd]bYb`!`8 Ug`5Xa]fU`<chY``A ; U`Yfm
]b`A Ub]`U`V]YhYh`Hci f]ghYb`Y]bY`VYgcbXYfg`bcghU`[]gW\Y`5fhž`X]Y
GhUXh`ni`Yf`_i bXYb.`C`Xh]a YfZU\fhYb`a]h`Y]bYa`_`Ugg]gW\Yb`6i]W_
Gi dYf', `Ui g`XYa` `]f\`f`%-`)`%`"8]YgY`Hci fYb`ZØ\`fYb`]b`XUg
\]ghcf]gW\Y`GhUXh]`]YfhY``=bhfUa i fcgž`XUg`ZØf`gY]bY
VYY]bXfi W_YbXY`_c`cb]U`Y`5fW\]hY`_hi`f`VY`_Ubbh]gh`'=bhfUa i fcgž
k Ug`]bbYf\U`V`XYf`A Ui Yfb` `VYXYi hYhž`k Uf`ØVYf`" \$`\$`]f\`fY`Ub[
Y]bY`gdUb]gW\Y`?c`cb]Y`i bX`gd]Y[Y`h`X]Y`fY]W\Y` ; YgW\]W\hY`XYf
D\`]]dd]bYb`k]XYf`"8]Y`Hci fYb`g]bX`b]W\h`bi`f`Y]bY`FY]gY`]b`X]Y
JYf[Ub[Yb\Y]hž`gcbXYfb`Ui W\`Y]b`Y]bn][Ufh][Yg`9f`YVb]g`]a
nY]h`cgYb`5a`V]Yb`hY`Y]bYg`C`Xh]a Yfgž`XYf`j`cb`Y]bYa` `7\Ui`ZZi`f`]b
l`b]Zcfa` `[Y`Yb`_h`k]fX"

8]Y`Hci f`Xi fW\ `=bhfUa i fcg`XUi Yfh`UbXYfh\U`V`Ghi bXYb`i bX
_c`ghYh`*`"\$`\$`\$`d\`]]dd]b]gW\Y`DYg`c`gž`k Ug`Yhk U`-`-`9i`fc`Yb`hgd]f]W\hž
i bX`]gh`ZØf`V]g`ni`nk`Y]DYfg`c`bYb`Vi`W\`VUf`"6Yg]W\h][Yb`G]Y
k`À\`fYbX`XYf` : U\`fh`Y]b][Y`XYf`VY`_UbbhYghYb`GY\`Ybgk`ØfX][`_Y]hYbž
XUfi`bhYf`X]Y`VYY]bXfi`W_YbXY`?Uh\`YXfU`Y`j`cb`A`Ub]`U`i`bX`X]Y
gUb]YfhY`GUb!5[i`ghÉb!?]fW\Yž`XUg`À`hY`ghY`W\`f]gh]W\Y` ;`chY`g\`Ui`g
XYg`@UbXYgž`XUg`XYb`Nk`Y]hYb`K`Y`h`_f]Y[`ØVYfghUbX`"5i`»`YfXYa
ghY\`h`X]Y` : Yghi`b[` :`cfh`GUbh]U[`c`Ui`ZXYa` `Dfc[`fUa`a`ž`Y]b
\]ghcf]gW\Y`g`F`Y`_`_hi`bX`Y]bY`XYf`VYXYi`hYb`XghYb`5`hhfU`_h]cbYb
A`Ub]`Ug`" : Øf`U`Y`YbYž`X]Y`]\`fYb`6Ygi`W\`d`UbYbž`]gh`Yg`fUhgUa`ž`X]Y
Hci`f`Y]bY`K`c`W\Y`]a` `J`cfUi`g`ØVYf`XYb`7`cb`W]Yf[Y`XYg`<`chY`g`ni
fYgYfj`]YfYb"

9]bV`]W_Y`]b`≠hfUa i fcg

K]Y`[i]XYmci fhf]dg`VYgWk fY]Vhž`]gh`≠hfUa i fcg`b]Wk h`bi f`Y]b`C fh
fY]Wk \U`h][Yf` ; YgWk]Wk hYž`gcbXYfb`Ui Wk`Y]b`NYbhfi a`ZØf
_i`]bUf]gWk Y`9f`YVb]ggYž`X]Y`X]Y`c`_U`Y`?i`hi`f`k`]XYfgd]Y[Y`b`"8]Y
?ØWk Y`nY][hj`]Y`ZÄ`h][Y`9]bZØggY`Ui`g`j`YfgWk]YXYbYb`@ÄbXYfb`i`bX
a`UWk h`≠hfUa i fcg`ni`Y]bYa`[Ughfcbca`]gWk Yb`<chgdch]b`A`Ub]`U`
BYVYb`XYf`\]ghcf]gWk Yb`5fWk]hY`_hi`f`n]Y`Y`b`Ui`Wk`b`UhØf`]Wk`Y
GY`Y`b`gk`ØfX][_Y]hYb`j`]Y`Y`6Ygi`Wk`Yf`Ubž`X]Y`Ui`ZXYf`Gi`Wk`Y`b`UWk
_i`hi`f`Y`Y`b`i`bX`UVYbhYi`Yf`]Wk`Yb`5_hj`]hÄhYb`g]bX"

8]Y`5ha`cgd`ÄfY`]b`≠hfUa i fcg`j`YfÄbXYfh`g]Wk`VYgcbXYfg`b`UWk
GcbbYbi`bhYf[Ub[ž`k`Ybb`XUg`J`]YfhY`Y]b`gh]a`a`i`b[gj`c`Yg
5a`V]YbhY`V]YhYhi`bX`gca`]h`Y]b`UbXYfYg` ; Yg]Wk`hg`XYf`GhUXh
dfÄgYbh]Yfh`"8]YgY`J`]Y`gY]h][_Y]h`a`UWk h`≠hfUa i fcg`ni`Y]bYa
VY`]YVhYb`hci`f]gh]gWk`Yb`N]Y`]b`A`Ub]`U"

F Y]gYnY]h`i`bX`9a`dZY`\`i`b[Yb

8]Y`VYghY`F Y]gYnY]h`ZØf`Y]bYb`6Ygi`Wk`]b`A`Ub]`Už`gc`XYf`A`Yf`_i`fž
`Y][h`nk`]gWk`Yb`]Ubi`Uf`i`bX`5df]`"≠X]YgYf`NY]h`g]bX`X]Y
K`YhhYfVYX]b[i`b[Yb`]XYU`ž`XU`j`cb`ž`b]`V]g`B`cj`Ya`VYf`X]Y
F Y[YbnY]h`Y]bgYhhi`bX`gca`]h`X]Y`D`Ubi`b[`XYg`6Ygi`Wk`g
YfgWk`k`Yfh`Hci`f]ghYb`gc`h`hYb`g]Wk`Ui`Wk`Ui`Z`X]Y`fY]Wk`Y` ; YgWk]Wk`hY
≠hfUa i fcg`i`bX`X]Y`j`]Y`ZÄ`h][Yb`HfUX]h]cbYb`XYf`D`\`]dd]bYb
ZfYi`Ybž`X]Y`X]YgYb`C`fh`ni`Y]bYa`A`i`gg`ZØf`?i`hi`f]bhYfYgg]YfhY
a`UWk`Yb"

: cfh`GUbh]U[cž`Y]bY`XYf`VYXYi`hYbXghYb`\]ghcf]gWk`Yb`GhÄhhYbž
gck]Y`k`Y]hYfY`A`i`gYb`i`bX`<Yf]hU[Y`F`YghUi`fUbhg`V]YhYb`Y]bY
ZYggY`bXY`A`]gWk`i`b[`Ui`g` ; YgWk]Wk`hY`i`bX`i`bhYf`U`hi`b[" : Øf`a`Y`\f
≠Zcfa`Uh]cbYb`ni`XYb`GY`Y`b`gk`ØfX][_Y]hYb`]b`A`Ub]`U`VYgi`Wk`Yb
G]Y`hfUj`Y`b`Yh!`cb`]bY"

8 YhU]`g	
J cfZU`	Gcbgh][Yg

8YhU]`g	
C fh	⊖hfUa i fcgž'A Ub]`Už'D\]`dd]bYb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • [i]XYmci fhf]dg"V`c[gdch"WŁa • k k k "hfUj Y`bYh!cb`]bY"XY

6Ygi WX Yb `G]Y `i bg `Ui Z. `b!U["XY