F Y]bYf'i bX'9`]gUVYh\ '? i bnY'Gh]Zhi b[.
B Yi Y'K Y[Y'XYf'9f]bbYfi b['YfÒZZbYh°

8]Y'F Y]bYf'i bX'9`]gUVYh\ '? i bnY'Gh]Zhi b[ 'gh'cb`]bY""9fZU\ fYb
G]Y'a Y\ f'ØVYf'X]Y' [Yd'UbhYb'Dfc'Y_hY'i bX'5i gghY''i b[Yb
XYf'Gh]Zhi b["

C Y`gb]hn]a '9fn[ YV]f[ Yž'8Yi hgW\`UbX'!'8]Y'K YVgY]hY'XYf
F Y]bYf'i bX'9`]gUVYh\ '? i bnY'Gh]Zhi b[ 'gh'gY]h\_i fnYa 'cb`]bY'i bX
V]YhYhi a ZUggYbXY' ðZcfa Uh]cbYb'ni '\fYa 'Gh]Zhi b[gnk YW_ž'XYa
Gh]ZhYfdUUfž'XYa 'Gh]Zhi b[gUfW\]j ž'XYa 'Gh]Zhi b[ghYUa ž'gck]Y'ni
U_hi Y''Yb'Dfc'Y_hYbž'9fY][b]ggYb'i bX'Di V`'_Uh]cbYb""8]Yg
VYf]W\hYh'X]Y' **I b]j Yfg]hÅh'DUggUi** ""8]Y'Gh]Zhi b['gh'[Yk]Xa Yh
XYa 'K Yf_'XYg'fYbca a]YfhYb'8]W\hYfg'F Y]bYf'? i bnYž'XYf'Xi fW
gY]bY''hYfUf]gW\Yb'6Y]hfÅ[Y'XUg'_i 'hi fY''Y'; YXÅW\hb]g'VYfY]W\Yfh
\Uh''9]b'nybhfU'Yg'5b`]Y[Yb'XYf'Gh]Zhi b['gh'Ygž'\]ghcf]gW\Y
8c_i a YbhY'i bX'CV'Y_hY'ni 'g]W\Yfb'i bX'gca]h'X]Y'K YfhY'XYf
ZfY]\Y]h]W\Ybž`]VYfU'Yb'8Ya c_fUh]Y'Yf'YVVUf'ni 'a UW\Yb"

⇒a 'C_hcVYf'&\$&' 'k i fXY'X]Y'nk Y]gdfUW\][Y'K UbXYfUi gghY''i b[
⇒W\`UVY'X]Y' hgW\YW\]gW\Y'GdfUW\Y' [Y\Y]fUhYh" F Y]bYf'i bX
9`]gUVYh\ '? i bnY ']b'XYf'I b]j Yfg]hÅhgV]V`]ch\Y_'YfÒZZbYh" ⇒a
_ca a YbXYb'Gca a Yfž[YbUi Yf'[YgU[h]a 'NY]hfUi a 'j cb'A U]
&\$&) ž'k]fX'X]Y'5i gghY''i b['Yfgha U`g]b'HgW\YW\]Ybž]b'XYf
A Å\ f]gW\Yb '@UbXYgV]V`]ch\Y_']b'6fbcž'ni 'gY\Yb'gY]b"" ð'XYf
Nk]gW\YbnY]h'k]fX'X]Y'5i gghY''i b['Ua ' - "A Åfn'&\$&) ']b'; fY]nž]b
5bk YgYb\Y]h'XYg'? i 'hi fa]b]ghYfg'ZØf'H\Øf]b[Ybž'7\ f]gh]Ub
H]gW\YbYfž'k]YXYfYfÒZZbYh"

5_hi Y''Y'Dfc'Y_hY'i bX'D`ÅbY

Jcb'&\$%- 'V]g'&\$&&'k i fXYb'Ua '@Y\fgi '\`ZØf'7ca di hUh]cbU'

< i a Ub]h]Yg'XYf'i b]j Yfg]hÅh'DUggUi 'i a ZUggYbXY
8][]hU`]g]Yfi b[ gUfVY]hYb`XYg'Gh]Zhi b[gUfW`j]g'fYU`]g]Yfh`Ni XYa
d`Ubh`X]Y`Gh]Zhi b[ `X]Y`9]bf]W`hi b[`Y]bYg': cfgW`i b[g!`i bX
DfUI]g`UVcfcgž`XUg`g]W`a]h`@YVYbgk Y`hYb`]b`8]_hUhi fYb`i bX
8Ya c_fUh]Yb`VYgW`ÅZh][h``9]b`nYbhfU`Yg`6]`Xi b[gUb[YVch`XYg
@UVcfcg`k ]fX`g]W`Ui ZA YbgW`YbFYW`hY`]b`XYf`@Y`f`f`ÅZhYV]`Xi b[
_cbnYbhf]YfYb"; `Y]W`nY]h][`gc``Yb`; YgW`]W`hYb``YVYbX][[Ya UW`h
k YfXYbž`i a `hc`hU`]hÅfYb`; YgY``gW`UZhYb`hk ØfZYb
Ybh[Y[Ybni hfYhYb"

9]b`k Y]hYfYf`[Yd`UbhYf`GW`f]h`h`]gh`X]Y`i a k UbX`i b[`XYg
K c`b`U`i gYg`XYg`Gh]ZhYfdUUfYg`]b`CVYfbnY``!9f`Ui`]b`Y]b
5i gghY`i b[ g!`i bX`8c`_i a YbhUh]cbg`U`i g``8]Yg`k ]fX`XUni
VY]hfU[Ybž`XUg`9b[U[Ya Ybh`XYf`Gh]ZhYf`i bX`X]Y`GW`ÅhnY`]`fYf
@YVYbg[YgW`]W`hY`k Y]hYfni [YVYb"

8 UhYbgW`i hn`i bX`X][ ]hU`Y`GYfj ]W`g

8]Y`K YVgY]hY`XYf`FY]bYf`i bX`9`]gUVYh`?i bnY`Gh]Zhi b[`]gh`b]W`h
bi f`Y]bY`bZcfa Uh]cbgei Y``Yž`gcbXYfb`Ui W`Y]b`6Y]gd]Y`ZØf
nY]h[Ya Å» Yb`8 UhYbgW`i hn``8]Y`GY]hY`bi hnh`ni f`G]W`YfghY``i b[`XYf
J YfhfUi`]W`_Y]h`GG@`i bX`H@G!J YfgW`ØggY`i b[``8]Y`J YfUfVY]hi b[
XYf`Bi hnYfXUhYb`YfZc`[ hi bhYf`XYb`ghfYb[ Yb`J cf[UVYb`XYf
8 UhYbgW`i hn!; fi bXj YfcfXbi b[ `fBG; J C Ł``6YhfcZYbY`_ØbbYb
i bhYf`UbXYfYa `5i g`\_i bZh`ØVYf`]`fY`[ YgdY]W`YfhYb`8 UhYb
j Yf`Ub[ Yb`i bX`X]YgY`VY]`6YXUfZVYf]W`h][Yb`cXYf`ØgW`Yb`UggYbž
k]Y`Ui ZXfYf`cZZ]n]Y``Yb`K YVgY]hY`XYhU]``]Yfh`VYgW`f]YVYb`k]fX"

: Øf`5bZfU[ Yb`ghY`Yb`?cbhU`\_ha Ò[ `]W`\_Y]hYb`dYf`9!A U]ž`HY`YZcb
cXYf`HY`YZU]`ni f`J YfZØ[i b[ž`k cVY]`X]Y`[ YgUa`a Y`hYb`8 UhYb
[Ya Å» `XYb`F]W`h]b]Yb`V]g`ni f`@ØgW`i b[ `[YgdY]W`Yfh`k YfXYb``8]Y
K YVgY]hY`bi hnh`Ui » YfXYa`; cc[ `Y`5bU`mh]Wg`ni f`5bU`mgY`XYg
Bi hnYfj Yf`U`hYbgž`k cVY]`X]Y`Ð!5bcbma ]g]Yfi b[ `U`h]j`]ghž`i a`XYb
8 UhYbgW`i hn`k Y]hYf`ni`[Yk`Å`f`Y]ghYb"

A]h`X]YgYb`A U» bU`a Yb`nY][h`X]Y`FY]bYf`i bX`9`]gUVYh`?i bnY
Gh]Zhi b[`b]W`h`bi f`Y]b`9b[ U[ Ya Ybh`ZØf`X]Y`?i`hi`f`i bX`6]`Xi b[ž
gcbXYfb`Ui W`ZØf`XYb`j YfUbhk cfhi b[gj c``Yb`l a [ Ub[ `a]h

X][]hU`Yb` ðZcfa Uh]cbYb" `8 ]Y`Dfc`Y`_hY`XYf`Gh]Zhi b[`k YfXYb`ni f
: ÒfXYfi b[`j cb`8Ya c_fUh]Y`i bX`A YbgWXYbfYWXhYb`Y]bYb
k Yfhj c``Yb`6Y]hfU[ ``Y]ghYb"

8YhU]`g	
C fh	CY`gb]hn`]a `9fn[ YV]f[ Yž`8Yi hgWXY`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "i b]!dUggUi "XY• fY]bYf!_i bnY"Wta

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY