

9I d`cg]cb`bU\Y`@]Xc!GhfUbX`]b
A c [UX]gW\i .`HYffc fU`Ufa `]b`XYf
< Ui dhghUXh

9]bY`ghUf_Y`9I d`cg]cb`bU\Y`Y]bYa `< chY`Ua `VY`]YVhYb`@]Xc!
GhfUbX`]b`A c [UX]gW\i ` _`ObbhY`Y]b`HYffc fUbgW`U[`j`cb`5`
G\UVUUV`gY]b"

9I d`cg]cb`]b`A c [UX]gW\]c. `9]bY
B UW VYgd fYW\i b [`XYf`G]hi Uh]cb`i bX`] \ fYf
5i gk]f_i b [Yb

≠`XYf`gca U`]gW\Yb`<Ui dhghUXh`A c [UX]gW\]c`]gh`_`Øfn`]W\`Y]bY
\YZh][Y`9I d`cg]cb`]b`XYf`B`Å`Y`XYg`VY`]YVhYb`@]Xc!GhfUbXYg
fY[]ghf]Yfh`k`cfXYb`"8]YgY`J`cfZ`Å`Y`k`YfZYb`Y]b`GW`U[`]W\h`Ui`ZX]Y
Ub\U`hYbXYb`G]W\Yf\Y]hg\YfUi`gZcfXYfi`b [Yb`ž`a`]h`XYbYb`X]Y
FY []cb`_`cbZ`fcbh]Yfh`]ghž`]bgVYgcbXYfY`Xi`fW`X]Y`5`_hj`]h`Å`hYb`XYg
]g`Ua`]gh]gW\Yb`HYffc`fb`Yh`nk`Yf`_`g`5`!G\UVUUV`ž`XUg`c`Zha`U`g`a`]h`5`!
E U]XU`]b`J`YfV]bXi`b [` [YVfUW\h`k`]fX"

8]Y`6YXYi hi b [`XYg`@]Xc!GhfUbXYg

8Yf`@]Xc!GhfUbX`]gh`b]W\h`bi`f`Y]b`9f`c`i`b [gc`fh`Z`Ø`f`X]Y`6Yk`c`\bYf
j`cb`A c [UX]gW\]c`ž`gcbXYfb`n]Y\h`Ui`W\`j`]Y`Y`Dc`]h]_Yf`i`bX
]bhYfbUh]cbU`Y`6Ygi`W\Yf`Ub`"8]Y`?`ca`V]bUh]cb`Ui`g`gW\`a`UW`_`UZhYf
?`Ø`W\`Y`i`bX`Y`V`\`UZhYa`B`UW\`h`YVYb`a`UW\`h`X]YgYb`C`fh`VYgcbXYfg
UhhfU`_hj`" `@]XYf`\`Uh`Yf`Ui`W\`Y]bY`Xi`b`_`Y` ;`YgW\]W\h`Y`ž`XU`Yf`]b`XYf
J`Yf [Ub [Yb\Y]h`k`]YXYf\`c`h`N]Y`j`cb`HYffc fUbgW`Å [Yb`k`Uf`"Gc`W\Y
5b [f]ZY`i`bhYfa`]b]YfYb`b]W\h`bi`f`X]Y`G]W\Yf\Y]hž`gcbXYfb`Ui`W\
XYb`gcn]U`Yb`i`bX`k`]fhgW\UZh]W\Yb` :`cfhgW\`f]hž`XYb`Gca`U`]U
UbghfYVh"

6Y\ ÒfXYb fYU_h]cb`i bX`5i Zfi Z`ni f`Fi \Y

BUW`XYa`JcfZU``i a`Yhk U`%- "\$`I` \f`fC fhgnY]hĕ`g]bX`X]Y``c_U`Yb
6Y\ ÒfXYb`VYa` Ø\hž`Fi` \Y`i bX`CfXbi b[`Ui ZfYW`hni Yf\U`hYb``9g
k i fXYb`5i Zfi Z`ni f`6Ygcb`bYb\Y]h`Ub`X]Y`6Yj Ò`_Yfi b[`[Yf]W`hYhž
XU`X]Y`[YbUi Y`5bnU\`XYf`C dZYf`bcW`i b`_Uf`]gh``8]YgY`dfcU_h]j Y
<U`hi b[`XYf`6Y\ ÒfXYb`]gh`Yb`hgW`Y]XYbXž`i a`DUb`_ni`j Yfa Y]XYb
i bX`X]Y` ; Ya Y]bgW`UZh`ni`i bhYfgh`ØhnYbž`X]Y`Xi fW`gc`W`Y`JcfZ`Y
ghUf`_YfgW`ØhhYfh`k`jfx"

Ni bY`a`YbXY`a`]`hÅf]gW`Y`C ZZYbg]j Y`[Y[Yb
5`!G`UVUUV

Gca U`]U`\Uh]b`XYb`Y`hnhYb`A`cbUhYb`gY]bY`a`]`hÅf]gW`Yb
5bg`hfYb[i b[Yb`ni f`6Y`_Åa` dZi b[`j`cb`5`!G`UVUUV`j Yfgh`Åf`_h"
I bhYfgh`Øhni b[`j`cb`c`_U`Yb`7`Ubg`i bX`A`]`nYb`]gh`HY`]Y]bYg
i a`ZUggYbXYb`D`Ubgž`XYf`j`cb`Df`Åg]XYbh`<Ug`¼b`G`Y]`^A`c`Ua`i`X
Ub[Yg`hc»Yb`k`i fXY`"GY]h`gY]bYa`5a`hgUb`hf]h`i]a`A`U]`&\$&&`\Uh`Yf
g]W`j`YfdZ]W`hYhž`X]Y`6Y`_Åa` dZi b[`XYg`HY`ffc`f]ga`i`g`]b`XYb
A`]hY`di b`_hgY]bYf`6Ya`Ø`i b[Yb`i`a`X]Y`GhUV`]g]Yfi b[`XYg
@UbXYg`ni`ghY`Yb``8]YgY`C ZZYbg]j Y`_Öb`bhY`Ub[Zf]gh[
Yb`hgW`Y]XYbX`gY]bž`i a`X]Y`@VYbgei U`]hÅh]b`A`c[UX]gW`]c`i bX
XUf`ØVYf`\]bUi`g`ni`j YfVYggYfb"

GW` `i`gg[YXUb`_Yb`ni f`G]W`Yf`Y]hg`U[Y`]b
Gca U`]U

8]Y`9I`d`c`g]cb`Ua` `@]Xc!GhfUbX`]gh`b]W`h`bi`f`Y]b`]gc`]YfhYf`JcfZU``ž
gcbXYfb`gd]Y[Y`h`Y]b`[fÖ»YfYg`DfcV`Ya`]b`Gca`U`]U`k`]XYf` `X]Y
Ub\U`hYbXY`6YXfc`\i b[`Xi`fW`9I`hfYa`]ga`i`g``Ě`5bVYhfUW`h`XYf
U`hi Y`Yb`9bhk`]W`_i b[Yb`]gh`Yg`k`]W`h][ž`XUgg`gck`c`\`X]Y
FY[]Yfi b[`U`g`Ui`W`X]Y`]bhYfbUh]cb`U`Y` ; Ya Y]bgW`UZh`k`Y]hYf`]b
A`U»bU`a`Yb`Yf[fY]ZYbž`i a`XYb` : f]YXYb`i bX`X]Y`GhUV`]hÅh]b`XYf
FY[]cb`ni`ZÖfXYfb``Bi`f`gc`_Ubb`Gca`U`]U`gY]bYb`K`Y[]b`Y]bY
g]W`YfYfY`i bX`dfc`gdYf]YfYbXY`Ni`_i bZi`Zc`fhgY`hnYb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY