

Gh0fi b['XYf'HchYbfi \Y.'Dc`]nY]'Yfa]hhY`h
bUWX ; fUVgWX AbXi b[']'b '@YYf

8]Y'Dc`]nY]:'b '@YYf'Yfa]hhY`h'bUWX`XYa`8]YVghU`'j cb
6`i a Yb`j cb`Y]bYa` ; fUV''<]bk Y]gY`g]bX`YfVYhYb"

9]bY`i bYfZFYi`]WX`Y`9bhXYW`i b[`a UWX`hY`Y]b`+!`A`f][Yf`A Ubb`Ui Z
XYa` : f]YX`cZ`Ub`XYf`<Y]gZY`XYf`GhfU`Y`]'b '@YYf''5`g`Yf`gY]bY
j Yfghc`fVYbY`9`Y`Z`fUi`VYgi`WX`hY`Z`Z`UbX`Yf`]\fY` ; fUVgh`A`hhY`]'b`Y]bYa
hfUi`f][Yb`Ni`ghUbX`j`cf`Nk`]gWX`Yb`GUa`ghU[`Z`%`i` \f`Z`i`bX`GcbbhU[`Z
%+`i` \f`Z`\UhhY`Y]b`i`bVY`_`Ubb`hYf`H`A`hYf`Ui`Z`i`bVYfYWX`h][`hY`K`Y]gY
6`i a Yb`Yb`hk`Yb`XYhi`bX`X]Y` ; fUVgh`A`hhY`VYgWX`AX][`h"

8Yf`A`Ubb`\`UhhY`X]Y` ; fUVgh`A`hhY`Ua`HU[`ni`j`cf`bc`WX`a`]hj`Y`
<]b[`UVY`[`YdZY[`hi`bX`X]Y`6`i a Yb`]'b`9`fYb`[`Y`U`hYb''8`Ug
d`0hn`]WX`Y` : Y`Y`b`XYf`DZ`Ub`nYb`Z`X]Y`Y]bYb`K`Yfhj`cb`Yhk`U` , \$`9i`fc
\`UhhYb`Z`]Y`»`]'b`gWX`cW_]Yfhi`bX`VYgh`0fnh`ni`f0W`_''8`UfUi`Z`]b
VYgWX`cgg`Yf`Z`X]Y`Dc`]nY]`ni`]'b`Zcfa`]YfYb`i`bX`YfghUhhYhY
GhfUZ`Ub`nY][`Y`k`Y[`Yb`Gh0fi`b[`XYf`HchYbfi`\Y"

9fa]hh`i b[Yb`XYf`Dc`]nY]

8]Y'Dc`]nY]:'b '@YYf`\Uh]bnk`]gWX`Yb`9fa`]hh`i b[Yb`Y]b[Y`Y]hYh`Z`i a
XYb`J`UbXU`]ga`i`g`Ui`Zni`_`A`fYb`Gh0fi`b[`XYf`HchYbfi`\Y`]gh]b
8Yi`hgWX`UbX`Y]b`Yfb`ghYg`8Y`]h`Z`XU`Yg`XYb`fYgdY`_`h`c`Yb`l`a`[`Ub[
a`]h`XYb` ; f`AVYfb`XYf`J`Yfghc`fVYbYb`VYhf]Zh''8]Y`6YUa`hYb`\`UVYb
VYfY]hg`NYi`[`Yb`i`a`<]bk`Y]gY`[`YVYhYb`Z`X]Y`Ui`Z`X]Y`»XYb]h`A`h`XYg
H`A`hYfg`gWX`]Y`»`Yb`_`0bb`hYb"

Gc`WX`Y`HUhYb`g]bX`b]WX`h`bi`f`Y]b`X]fY`_`hYf`5b[`f]ZZ`Ui`Z`X]Y
HfUi`YfUfVY]h`XYf`<]bhYfV`]YVYbYb`Z`gcbXYfb`k`YfZYb`Ui`WX` : fU[`Yb
ni`f`U`[`Ya`Y]bYb`5`WX`hi`b[`j`cf`XYa`HcX`Ui`Z` ; f`AVYf`g]bX`]b`j`]Y`Yb

?i`hi fYb`b]W h`bi f`C fhY`XYg; YXYb_Ybgž`g]Y`nY][Yb`Ui W`X]Y
J YfV]bXi b[`XYf`@YVYbXYb`ni `XYb`J YfghcfVYbYb`"8 Ug`NYfgh`fYb
cXYf`GhY`\`Yb`j cb`; fUVXY_cfUh]cbYb`]gh`XU`Yf`Y]b`Ya ch]cbU`Yf
GW`U[`Zf`X]Y`5b[Y`f][Ybž`X]Y`i a`X]Y`J YfghcfVYbYb`hfUi Yfb"

8 Ug`[Ubn`gdYn]Y`Y`J Yf[Y`Ybž`XUg`\]Yf`[YgW`U`ž`nY][hž`XUgg`Yg
Ui W`]b`fi`\][Yb`Gh`XhYb`k`jY`@Yf`]a`a`Yf`k`jYXYf`ni`gc`W`Yb
J cfZ`Y`Yb`_ca`a`Yb`_Ubb`"9g`k`jFX`Yfk`UfhYhž`XUgg`X]Y`9fa`]h`i`b[Yb
@W`h`]bg`8i`b`_Y`Vf]b[Ybž`i`b`X`X]Y`H`hYf`ni`f`J YfU`b`h`k`c`f`h`i`b[
[Ync[Yb`k`YfXYb`"9l`dYfhYb`f`U`hYbž`VY]`XYf`K`U`fbY`a`i`b[`gc`W`Yf
J cfZ`Y`Y`gc`Z`c`f`h`X]Y`Dc`]nY]`ni`V`Yb`U`W`f]W`h][Ybž`i`a`g`W`bY`
\`UbXY`b`ni`_`Ob`b`Yb"

8]Y`HfUi`Yf`i`a`X`J`YfghcfVYbY

8]Y`HfUi`Yf`i`a`X`Yb`J`Yf`i`gh`[`Y`]YV`hYf`A`Yb`g`W`Yb`]gh`Y]b`n`Yb`hf`U`Y`g
9`Ya`Yb`h`]a`a`Yb`g`W`]W`Yb`@YVYb`"8]Y`; f`AVYf`g]b`X`C`fhY`ž`Ub`X`Yb`Yb
c`Z`h`j`]Y`Y`g`W`Ob`Y`9f]b`b`Y`f`i`b[Yb`b`]YXYf[Y`Y[h`k`YfXYb`"6Y]j`]Y`Yb
A`Yb`g`W`Yb`ghY`h`X`Yf`6Y`gi`W`X`Y`g; fUVYg`Ub`V`Y`g`c`b`X`Y`f`Y`b`HU[Yb
k`]Y`X`Ya`i`; YVi`fhghU[`XYf`J`YfghcfVYbYb`c`XYf`Ub`; YXYb`_hU[Yb
\`c`W`]a`?i`fgž`i`a`X`Yb`J`Yf`i`gh`ni`j`YfU`f`V`Y]h`Yb`"K`Yb`b`Y`a`Ub`X`]b
gc`W`Y]b`Ya`A`ca`Yb`h`a`]h`Y]b`Ya`J`Yf`i`gh`_`cb`Z`f`c`b`h]Y`f`h`k`]f`X`ž`]gh`X`U`g
b]W`h`bi`f`g`W`a`Y`fn`\`U`Z`ž`Y`g`_`U`bb`Ui`W`X`U`g; YZ`f`X`]cb`J`Yf`i`gh`i`b`X
; YXYb`_d`f`c`n`Y`gg`gh`U`f`_`V`Y`Y]b`hf`A`W`h][Yb"

8U`Y`f`]gh`X`Y`f`G`W`i`h`n`X]Y`g`Y`f`C`fhY`j`cb`[`fc`»`Y`f`6`Y`X`Y`i`h`i`b`["
5`_`h]j`]h`A`h`Y`bž`X]Y`F`Y`gd`Y`_`h`i`b`X`9`f`Y`f`V]Y`h`i`b[`i`b`h`Y`f[fUVYbž`g]b`X
b]W`h`ni`h`c`Y`f]Y`f`Y`b`"8Y`f`J`c`f`Z`U`Ui`Z`X`Y`a`i`f]Y`X`\`c`Z`U`h`U`[`Y`a`Y]b`Y`g
9`b`hg`Y`h`n`Y`b`Ui`g[Y`f`g`h`i`b`X`n`Y`i`[`h]j`cb`Y]b`Ya`a`Ub[Y`b`X`Y`b`F`Y`gd`Y`_`h
Z`f`X]Y`H`f`U`i`Y`f`U`f`V`Y]h`i`b`X`X]Y`X`U`a`]h`j`Y`f`Vi`b`X`Y`b`Y`b; YZ`f`X`Y`X`Y`f
5b[Y`f][Yb`"9]b`gh`A`b`X][Yg`6Y`k`i`gg`h`g`Y]b`Z`f`X]Y`K`]W`h][`_`Y]h`X`Y`g
; YXYb`_Y`bg`_`Ob`b`h`Y`X`U`V`Y]`\`Y`Z`Y`bž`gc`W`Y`J`c`f`Z`Y`]b`Ni`_`i`b`Z`h`ni
j`Y`fa`Y]X`Y`b`i`b`X`X]Y; Ya`Y]b`g`W`U`Z`h`X`U`ni`ni`V`Y`Z`A`\][Ybž`Y]b`Ub`X`Y`f`]b
H`f`U`i`Y`f`n`Y]h`Y`b`ni`i`b`h`Y`f`gh`h`n`Y`b"

8]Y`Dc`]nY]`d`Ub`hž`]\`f`Y`9fa`]h`i`b[Yb`Z`c`f`h`ni`g`Y`h`n`Y`b`i`b`X`\`c`Z`h`i`U`i`Z
<]b`k`Y]g`Y`U`i`g`X`Y`f`6Y`j`f`_`Y`f`i`b[ž`i`a`X`Y`b`H`A`h`Y`f`g`W`b`Y`ni`Z`U`gg`Y`b`
9g`V`Y]V`h`U`V`ni`k`U`f`h`Y`bž`c`V`X`Y`f`J`U`b`X`U]g`a`i`g`U`i`Z[Y`_`A`f`h`k`Y`f`X`Y`b`

_Ubb'i bX'cV'Xi fW'X]YgY'9fa]h'i b[Yb'ni _ØbZh][Y'GhØfi b[Yb'XYf
HchYbfi \Y'j Yf\]bXYfh'k YfXYb'_ØbbYb''8]Y'8UfghY''i b['j cb
HfUi Yf'i bX'X]Y'XUa]h'j YfVi bXYbY'9\ fZi fW'hj cf'XYa 'HcX'gc'hYb
]b'XYf'; YgY'gW'UZh'k Y]hYf\]b'fYgdY_h]Yfh'i bX'[YgW'Àmh'k YfXYb"

F Y`Yj Ubn`XYf`GhØfi b[`XYf`HchYbfi \Y

GhØfi b[Yb'XYf'HchYbfi \Y'g]bX'b]W'h'bi f'Y]b'c_U'fY`Yj UbhYg
H\Ya Už'gcbXYfb'k YfZYb'Ui W' [fØ» YfY'[YgY'gW'UZh]W'Y': fU[Yb
Ui Z''8Yf'F YgdY_hj cf'XYb'HchYb'i bX']\fYb'5b[Y\Øf][Yb']gh'Y]b
nYbhfU'Yf'5gdY_h'XYf'a Y]ghYb'?i 'hi fYb''=Ø'8Yi hgW'UbX'g]bX
FY[Y'i b[Yb'ni f'HchYbfi \Y]a '6Øf[Yf]W'Yb'; YgYhmVi W'f6; 6Ł
ZYgh[Y\U'hYbž'XUg'VY]`XYf'GhØfi b['j cb'; f'ÀVYfb'gdYn]Y''Y
fYW'h]W'Y': c'[Yb'j cfg]Y'h'Gc'W'Y'HUhYb'_ØbbYb'ZØf'X]Y
<]bhYfV`]VYbYb'Ya ch]cbU''VY'UghYbX'gY]b'i bX'XUg'; YXYb_Yb'Ub
X]Y'J YfghcfVYbYb'VYY]bZi ggYb"

8Yf'J cfZU'']b'@Yf'_ØbbhY'Ui W'Y]bYb'VfY]hYfYb'HfYbX'Ui ZnY][Yb"
@Ui h'Y]bYf'l a ZfU[Y'XYf'<cW'gW'i 'Y'ZØf'Dc`]nY]k]ggYbgW'UZhYb
[UV'Yg']b'XYb''YmhYb'ſ\ fYb'Y]bYb'5bgh]Y['j cb'GhfUZhUhYb'Ui Z
: f]YX\ØZYbž']bgVYgcbXYfY']b'gh'ÀXh]gW'Yb'; YV]YhYb''8]YgY
: Y\Yb'k]W'_i b[Yb'ghY''Yb'b]W'h'bi f'X]Y'Dc`]nY]j cf
<YfUi gZcfXYfi b[Ybž'gcbXYfb'nY][Yb'Ui W'ž'XUgg'XUg'H\Ya U
HchYbfi \Y'i bX'XYf'fYgdY_hj c''Y'l a [Ub['a]h'XYa '5bXYb_Yb
j YfghcfVYbYf'5b[Y\Øf][Yf']b'XYf'; YgY'gW'UZh'j Yfgh'Àf_h'X]g_i h]Yfh
k YfXYb'gc'hY"

2 ZZYbh`]W'Y`F YU_h]cbYb`i bX

Df'Àj Ybh]cbga Ò[`]W'_Y]hYb

8]Y'FYU_h]cbYb'Ui ZXYb'J cfZU'']b'@Yf'g]bX'[Ya]gW'h''5bk c\ bYf
nY][Yb'g]W'gW'cW_]Yfh'i bX'VYhcbYb'X]Y'6YXYi hi b['j cb
: f]YX\ØZYb'U'g'C fhY'XYg'; YXYb_Ybg''; Ya Y]bXYa]h['Y]XYf'\UVYb
VYfY]hg'J cfgW'À[Y'[Ya UW'hž'k]Y'a Ub'gc'W'Y'J cfZ'À''Y']b'Ni _i bZh
j Yf\]bXYfb'_Ubb''8Uni 'nÀ\Yb'i bhYf'UbXYfYa 'X]Y'5i ZghY''i b[
j cb', VYfk UW'i b[g_Ua YfUg'i bX'X]Y'fY[Y'a À»][Y'?cbhfc''Y'XYf
: f]YX\ØZY'Xi fW'XYb'G]W'Yf\Y]hgX]Ybgh"

8]Y`_ca a i bU`Y`J Yfk U`hi b[`Yfk Å[hž'a]h`XYf`Dc`nY]
ni gUa a Ybni UfVY]hYbž`i a `G]W`Yf`Y]hgj cf`Y`fi b[Yb`ni
j YfVYggYfb"K Å`fYbX`Y]b][Y`6Øf[Yf`X]YgY`A U» bU`a Yb
i bhYfghØhnYbž`[]Vh`Yg`Ui W`6YXYb`Yb`\\]bg]W`h]W`XYf`K U`fi b[
XYf`Df]j Uhg d`ÅfY`i bX`XYf`Ya ch]cbU`Yb`9fZU`fi b[ž`X]Y`Y]b
: f]YX`cZVYgi W`a]h`g]W`Vf]b[h`8]Y`8]g_i gg]cb`ØVYf`XYb`g]W`YfYb
l a [Ub[`a]h`X]YgYb`C fhYb`V`Y]Vh`Y]b`gYbg]V`Yg`H`Ya Už`XUg`Ui Z
YXY`7ca a i b]hm`gdYn]Z]gW`UV[Ygh]a a h`k YfXYb`a i gg"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY