

@Y]dn][Yf'Ncc.' < Y]X]'; `i VgWk 'VY[Y]ghYfh
U`g`bYi Y`C d c g g i a !GYbgUh]c b °

→ @Y]dn][Yf'Ncc'gcf[h'C d c g g i a ' < Y]X]'ZØf': i fcfYž'k Å\fybX
9fXa ÀbbWYb!B UWk i Wg'i bX'_fUb_Y'7\Ua À`Ycbg
VYgcbXYfY' < YfUi gZcfXYfi b[Yb'a Y]ghYfb"

9]b`bYi Yg'; Yg]Wk h']a '@Y]dn][Yf'Ncc

8]Y'@Y]dn][Yf'H]Yfk Y`h'\Uh'Ni k UWg'VY_ca a Yb"A]h'XYa
C d c g g i a ' < Y]X]'; `i VgWk 'ghY`h'g]Wk 'Y]bY`bYi Y'5hfhU_h]cb'j c f ž'X]Y
X]Y' < YfnYb`XYf'6Ygi Wk Yf'ja 'Ghi fa 'YfcVYfb'_ØbbhY"' < Y]X]'Vf]b[h
b]Wk h'bi f']\fy'Ui ZZÀ`][Yb'?i fj Yb'a]hž'gcbXYfb'Ui Wk 'Y]bYb
Ubn]Y\YbXYb'G]'VYfv']W_ž'XYf'g]Y'ni 'Y]bYf'dchYbn]Y`Yb
NccVYfØ\ a h\Y]h'a UWk h" ÆfY'DfYa]YfY'k]fX'ja 'F U\ a Yb`XYf
@Y]dn][Yf'Ncc]YfdUfUXY '[YZY]Yfhi bX'V]YhYh'Ui Wk 'Y]bY
; Y`Y[Yb\Y]hž'ØVYf'X]Y'6YXYi hi b['j cb'5fhYbgWk i hn' i bX'Ncc!
DÀXU[c []_`bUWk ni XYb_Yb"

8 Yf`B i hnYb`j cb`Nccg'ZØf'XYb`5fhYbgWk i hn

Nccg'gd]Y`Yb`Y]bY'k]Wk h][Y'F c`Y`VY]a '9f\U'h]j cb'5fhYb"'8]Y
5i ZØ\fi b['j cb' < Y]X]'gh'b]Wk h'bi f'Y]bY'i bhYf\U'hgUa Y'5hfhU_h]cbž
gcbXYfb'Ui Wk 'Y]bY'; Y`Y[Yb\Y]hž'Ui Z'X]Y' < YfUi gZcfXYfi b[Yb`XYf
K]'Xh]Yfdcdi `Uh]cbYb'Ui Za Yf_gUa 'ni 'a UWk Yb"' ÆgVYgcbXYfY'X]Y
Y]b\Y]a]gWk Yb'5fhYb'ghY\Yb'cZhi bhYf'8fi W_'"GYbg]V']g]Yfi b[
i bX'6]'Xi b['g]bX'YbhgWk Y]XYbXž'i a 'XUg'6Yk i gghgY]b'ZØf'XYb
9f\U'h'XYf'bUhØf']Wk Yb '@YVYbgfÅi a Y'ni 'ZØfXYfb"

8 Ug'gdUbbYbXY '@YVYb`XYf'9fXa ÀbbWk Yb

→ Y]bYa 'UbXYfYb`HY]'XYg'Nccg'VYcVUWk hYb`X]Y'6Ygi Wk Yf'XUg

YV\UZhY`HfY]VYb`XYf`_`Y]bYb`9fXa`AbbWkYb"8Yf`BUWk`i`Wkg`hc`h
]a` ; Y\Y[Y`i`bX`k`]fX`XUVY]`j`cb`]\fYa`HfU]bYf`xOf[` ; fAgYf`a`]h
bYi`Yb`<YfUi`gZcfXYfi`b[Yb`_cbZfcbh]Yfh" <Yi`hY`ghY\Yb
gWka`UW_\UZhY`z`YXcWk`V]gg][Yz`F`cgYb`_AZf`Ufj`Yb`Ui`Z`XYa`A`Yb`0"
8]YgY`gd]Y`Yf]gWkY`<YfUb[Y\Yb`gk`Y]gY`]gh`b]Wk`h`bi`f`Y]b`HfU]b]b[z
gcbXYfb`ZOfXYfh`Ui`Wk`XUg`bUhOf`]WkY`J`Yf`U`hYb`i`bX`X]Y`gcn]U`Yb
: A\][_Y]hYb`XYf`H]YfY"

8]Y`<YfUi`gZcfXYfi`b[Yb`XYf`_`Y]b`ghYb` F`Y`dh]`Yb`

8]Y`H]YfdZY[Yf`<Y]_c`GWk`AZf`i`bX`GUbXfU`@Ub[[i`h\`a`0ggYb`g]Wk
i`bhYfXYggYb`i`a`X]Y`7\Ua`A`Y`cbg`_0a`a`Yfb`"Hfchn`Y]bYf
_0fn`]WkYb`Ni`bU\`a`Y`Ub`BUWk`i`Wkg`a`0ggYb`g]Y`Ui`Wk
gWka`Yfn\UZhY`J`Yf`i`ghY`j`Yf`fUZhYb"i`a`X]Y`j`YfV`Y]VYbXYb
7\Ua`A`Y`cbg`ni`gWk`0hnYb`z`\UVYb`g]Y`Y]bYb`a`YX]n]b]gWkYb`D`Ub
Yb`hk`]W_Y`h`z`XYf`X]Y`bUhOf`]WkYb`5V`k`Y\fa`YWk`Ub]ga`Yb`XYf`H]YfY
bi`mh`8i`fWk`XUg`[Yn]Y`hY`2`ZbYb`XYg`A`Ui`g`VY]; YZU\`f`_Ubb`Y]bY
A`YX]_Uh]cb`Y`ZY`_hj`Yf`j`YfUVfY]Wk`h`k`YfXYb`i`Y]bY`_fYUh]j`Y`@0gi`b[
]b`XYf`H]Yfa`YX]n]b"

: Ugn]bUh]cb`ja`@Y]dn][Yf`Ncc`

8]Y`8c`_i`!GcUd`XYg`A`8F!`YfbgY\Ybg`b]a`a`h`X]Y`Ni`gWk`Ui`Yf`a`]h
\]bhYf`X]Y`?`i`]ggYb`XYg`@Y]dn][Yf`Nccg`z`Y]bYa`XYf
fYbca`a`]YfhY`ghYb`ncc`c`[]gWkYb` ; AfhYb`9i`fcdUg" <]Yf`k`]fX
XYi`h`]Wk`z`XUgg`\]bhYf`Y`XYf`Ncc`VYk`c`b`Yfg`Y]b`bc`Wk`i`bg]Wk`hV`UfY`g`z
UVYf`ZUgn]b]YfYb`XYg`i`b]j`Yfgi`a`ghY`W`h`z`XUg`Yg`ni`Yb`hXY`W`Yb`[]`h`
A`]h` ; YgWk`]Wk`hYb`0VYf`A`YbgWkYb`i`bX`H]YfY`UXYb`X]Y`9d]gcXYb
Y]b`z`X]Y`hA`[`]WkYb`<YfUi`gZcfXYfi`b[Yb`i`bX` : fYi`XYb`ja`Ncc`ni
Yf`YVYb`z`k`A`fYbX`[`Y]Wk`nY]h][`k`]Wk]h][Yg`K`]ggYb`0VYf`X]Y`H]Yfk`Y`h
j`Yfa`]hY`h`k`]fX"

0g[YgUa`h`V]YhYh`XYf`@Y]dn][Yf`Ncc`b]Wk`h`bi`f`Y]b`Ni` \Ui`gY`ZOf
H]YfY`z`gcbXYfb`Ui`Wk`Y]bY`nYb`hfU`Y`D`UhhZcfa`ZOf`5i`Z`_Afi`b[`i`bX
5fhYbgWk`i`hn`8]Y`Df`AgYb`hUh]cb`j`cb`<Y]X]i`bX`X]Y`[Yd`Ub`hYb
Dfc[fUa`a`Y`ni`f` : OfXYfi`b[`XYg`H]Yfk`c`\g`g]bX`k`]Wk]h][Y`GWk`f]hY

]b`X]YgYf`F]W`hi b["

8YhU]`g

6Ygi W`X Yb`G]Y`i bg`Ui Z.`b!U["XY