

L Uj ]'G]a cbg'`K YW\ gY`ni 'F 6 '@Y]dn][ . 'K Ug  
\_ca a h'bUW\ `XYa 'Gca a Yf'&\$&) 3

6UmYf'@Yj Yf\_i gYb'nY][ h'`hYfYggY`Ub`L Uj ]'G]a cbgž'k Å\ fYbX  
6UmYfb`A ØbW\Yb`bUW\ `K ]fhn`gi W\h"K Yf'k ]fX`X]Y`B UgY`j cfb  
\UVYb3

8]Y`9bhgW\Y]Xi b[ `j cb`L Uj ]'G]a cbgž'DUf]g`GU]bh!; Yfa U]b`ni  
j Yf`UggYb`i bX`ni 'F 6 '@Y]dn][ `ni `k YW\ gY`bž`\ Uh'b]W\h`bi f`ZØf`XYb  
Gd]Y`Yf`gY`Vghž`gcbXYfb`Ui W\`ZØf`XYb`HfUbgZYfa Uf`\_hi bX`XUg  
l a ZY`X`j cb`6UmYf'@Yj Yf\_i gYb`k Y]hfY]W\YbXY` : c`[ Yb"K Ug  
nY]W\ bYh`X]YgY`9bhk ]W`\_i b[ `Ui g`i bX`k ]Y`\_ØbbhY`g]Y`X]Y`D`Ubi b[  
XYf`J YfY]bY`VYY]bZi ggYb3

8 Yf`K Y[ [ Ub[ `j cb`G]a cbg`i bX`X]Y  
F YU`\_h]cbYb`XYf`J YfY]bY

B UW\XYa `L Uj ]'G]a cbg`XYb`J YfhfU[ `VY]`DUf]g`GU]bh!; Yfa U]b`b]W\h  
j Yf`Åb[ Yfh`i bX`g]W\`ZØf`Y]bYb`K YW\ gY`ni 'F 6 '@Y]dn][ `YbhgW\]YXYb  
\Uhž`ghY`Yb`X]Y`NY]W\Yb`ZØf`XYb`hU`Ybh]YfhYb`B ]YXYf`ÅbXYf`Ui Z  
K UbXY`"6UmYf'@Yj Yf\_i gYb` \Uh]bXYggYb`YVYbZU`g``hYfYggY  
VY\_i bXYh`i bX`g]Y`h`DchYbh]U`]b`XYf`Ni gUa a YbUfVY]h`a ]h`XYa  
Gd]Y`Yf`gck ]Y`XYb`\_fYUh]j Yb`A Ø[ `]W\`\_Y]hYbž`X]Y`Yf`]b`XUg`HYUa  
Y]bVf]b[ Yb`\_ØbbhY"

8]Y`F c``Y`j cb`6UmYf'@Yj Yf\_i gYb`]a  
HfUbgZYfa Uf`\_h

8]Y`K Yf\_gY`ZdfØZhj YfgW\]YXYbY`C dh]cbYbž`i a `]\fY`A UbbgW\UZh  
ni `j YfghÅf`Yb"?'Øfn`]W\`ZUbX`Y]bY`J ]XYc`\_cbZYfYbn`a ]h`L UV]  
5`cbgc`ghUhž`i a `YfghY` ; YgdfÅW\Y`ØVYf`G]a cbg`ni `ZØ\ fYb"5i W\

k Ybb`\_Y]bY': c`[ YhYfa ]bY`ZYgh[ Y`Y[ h'k i fXYbž'nY][ h'XUg' ðhYfYggYž  
XUgg'@Yj Yf\_i gYb`Yfbgh\UZhY`5a V]h]cbYb`\Uhž'X]Y'?cb\_i ffYbn'ni  
VYcVUW\hYb'i bX'a Ò[ `]W\Yfk Y]gY`Y][ YbY`Gd]Y`Yfž'k ]Y': `cf]Ub  
K ]fhnž'UVni [ YVYbž'i a `VYbÒh][ hYg'?Ud]hU`ZØf'HfUbgZYfg'ni  
[ YbYf]YfYb"

@Ub [ Zf]gh][ Y`DYfgdY\_h]j Yb`ZØf`G]a cbg'i bX  
X]Y`@[ U

G]a cbg'k ]fX`]b`XYf`\_ca a YbXYb`GU]gcb`VY]`F 6`@]dn][ `X]Y  
; Y`Y[ Yb\Y]h`Yf\U`hYbž'gY]b`?ÒbbYb`ni `nY][ Yb`i bX`k Y]hYf`ni  
k UW\gYb``8]Yg`]gh`VYgcbXYfg`k ]W\h][ ž'XU`gY]bY`9bhk ]W`i b[ `bYi Y  
ðhYfYggYb`hYbž'XUfi b`hYf`Ui W\`]b`hYfbUh]cbU`YhUV`]YfhY`7`i Vg`k ]Y  
XYb': 7`@]j Yfdcc`ž`Ubni]Y\Yb`\_ÒbbhY``K À\fybX`g]W`j ]Y`Y`5i [ Yb  
Ui Z`gY]bY`b`ÀW\ghY`Gd]Y`nY]h`f]W\hYbž`V`Y]Vh`X]Y': fU[ Y`c`ZZYbž`k c`Yf  
]a `Gca a Yf`&\$&) `ghY\Yb`k ]fXž`]bgVYgcbXYfY`ZU`g`gY]bY  
@Y]ghi b[ Yb`Ui »Yf[ Yk Ò\`b`]W`g]bX"

Ni \_ØbZh][ Y`ghfUhY [ ]gW\ Y`9bhgW\ Y]Xi b [ Yb  
XYf`J YfY]bY

8]Y`J cfnY]W\Yb`XYi hYb`XUfUi Z`\bž'XUgg`DUf]g`GU]bh!; Yfa U]b  
b]W\h`Àb[ Yf`Ui Z`G]a cbg`gYhnYb`a ÒW\hY``9]b`a Ò[ `]W\Yf`J Yf\_Ui Z  
]a `Gca a Yf`\_ÒbbhY`g]W\`U`g`i \_fU]h] `Yfk Y]gYb`i bX`]b`]b`XUg  
6`]W\_ZY`X`UbXYfYf`9i fcd`À]gW\Yf`HcdWi Vg`fØW\_Yb``æ : U`ž'XUgg  
6UmYf`@Yj Yf\_i gYb`K ]fhn`j Yf`]Yfž`\_ÒbbhY`a Ub`a ]h`Y]bYa `HfUbgZYf  
j cb`G]a cbg`j Yfgi W\Ybž`Y]b`k ]YXYf`c`hYg`@c W\`]b`XYf`A UbbgW\UZh  
ni `gW\`Y»Yb`i bX`X]Y`Y][ YbY`K YhVYk YfVgZÀ\][ \_Y]h`ni `ghY][ Yfb"

: Un]h

8]Y`HfUbgZYfg]hi Uh]cb`fi bX`i a `L Uj ]`G]a cbg`i bX`X]Y`D`ÀbY`j cb  
6UmYf`@Yj Yf\_i gYb`g]bX`Y]b`k Y]hYfYg`6Y]gd]Y`ZØf`X]Y`8mbUa ]\_`XYg  
: i »VU`a Uf`hYg``8]Y`b`ÀW\ghYb`A cbUhY`k YfXYb`nY][ Ybž`k ]Y`g]W\  
X]Y`8]b[ Y`Ybhk ]W\_Y`b`i bX`k Y`W\Y`A Ò[ `]W\`\_Y]hYb`ZØf`X]Y`J YfY]bY  
XUfUi g`Yb`ghY\Yb``: Øf`: Ubg`i bX`6YhY]][ hY`V`Y]Vh`Yg`gdUbbYbX`ni  
VYcVUW\hYbž`k ]Y`hU`Ybh]YfhY`Gd]Y`Yf`k ]Y`G]a cbg`k Y]hYf`\]b`]b`XYb

: c\_i g'XYf'[ fc»Yb'7'i Vg'fØW\_Yb"

8YhU]`g

6Ygi WλYb'G]Y'i bg'Ui Z.'b!U[ "XY