=bgd]f]YfYbXY'; YgW\]W\ hYb`XYf
A YXU]`Yb[ Yk ]bbYf`XYf`DUfU`ma d]Wg`]b
DUf]g

9bhXYW_Yb`G]Y`X]Y`]bgd]f]YfYbXYb`@YVYbg[YgW\]W\ hYb`j`cb
nY\b`5h\`YhYb`XYf`DUfU`ma d]Wg`&\$&` ]b`DUf]gž`X]Y`A`i`h`i`b`X
9bhgW\`cggYb\Y]h]Yf`ÖfdYfb"

=b`DUf]g`ZUbXYb`X]Y`%+"`DUfU`ma d]Wg`ghUhhž`Y]b`gdY`_hU`_i``ÄfYg
9fY][b]gž`XUg`b]W\`h`bi`f`gdcfh]W\`Y`<`ÖW`gh`Y]ghi`b[Yb`ZY]YfhY`ž
gcbXYfb`Ui`W\`X]Y`VYY]bXfi`W\_YbXYb`@YVYbg[YgW\]W\ hYb`j`]Y`Yf
5h\`YhYb`]b`XYb`J`cfXYf[ fi`bX`ghY`hY`"8]YgY`Gdcfh`Yf`\UVYb`Xi`fW\
dYfgÖb`]W\`Y`<`YfUi`gZcfXYfi`b[Yb`A`i`h`i`b`X`9bhgW\`cggYb\Y]h
VYk`]YgYb`i`b`X`j`]Y`Y`j`cb`]\bYb`g]bX`bi`b`a`]h`A`YXU]`Yb
ni`fØW\_[ Y`_Y`f`h`c`X`Y`f`\UVYb`UbXYfY`VYXYi`hgUa`Y`A`Y`]YbghY]bY
YffY]W\`h"

9]b`VYgcbXYfg`VYa`Yf`_Ybgk`YfhYf`:`U``]gh`X]Y`&(!`Ä`f)[Y`5`Yi`UbXfU
Hfi`k`]hž`X]Y`]a`]Yf[ Ub[ YbYb`Ä`f`j`cb`Y]bYa``<`U]`UhhUW_]Yfh`k`i`fXY
i`bX`XUVY]`\f`6Y]b`j`Yf`c`f`"Bi`f`XfY]`A`cbUhY`bUW\`X]YgYa
hfUi`a`Uh]gW\`Yb`9f`YVb]g`hfUh]g]Y`]b`DUf]g`Ub`i`bX`\c`hY`[`Y]W\`nk`Y]
G]VYfa`YXU]`Yb``Y]bY`ØVYf`(\$`\$`A`YhYf`:`fY]gh)`i`bX`Y]bY`ØVYf`%\$\$
A`YhYf`F`ØW\_Yb`"Ä`fY`K`cfhY`gd]Y[Y`b`Y]bY`Ybcfa`Y`GhÄf`_Y`k`]XYf.
9g`k`Uf`k`]W\`h][ ž`a`Y]bY`@]YVY`ni`a`K`UggYf`b]W\`hini`j`Yf`]YfYb"

6`]W\_`Ui`Z`Y]bn][Ufh][Y`@YVYbg[YgW\]W\ hYb

8]Y`VYa`Yf`\_Ybgk`YfhY`NU\_]U`?`i`XUXUX]ž`X]Y`Ui`Z[ fi`bX`]\fYf
6Y\]bXYfi`b[ `a`]h`bi`f`Y]bYf`<`UbX`[ YVcfYb`k`i`fXYž`gW\]YV
; YgW\]W\ hYž]bXYa`g]Y`X]Y`YfghY`A`YXU]`Y`ZØf`XUg`d`UfU`ma`d]gW\`Y
:`ØW\`h]b[ghYUa``\c`hY`"5`g`8f]hhY`]b`XYf`; Yk`]W\`hg`_UggY`V]g`(+
?)`c[ fUa`a``\Uh]g]Y`VYk`]YgYbž`XUgg`XYf`K`Y[`j`cb`8`i`b`_Y`\Y]hini

@]W\h'a Ø[`]W\`]gh` `j cb`Y]bYa `@YVYb`j c`Yf`8]g\_f]a ]b]Yfi b[ `V]g
\\b`ni f`]bhYfbUh]cbU`Yb`5bYf_Ybbi b["

8]Y`i \_fU]b]gW\Yb`Gc`XUhYb`8a mhfc`A Y`bm_`i bX`>k [Yb]?cf]bYhg
k UfYb`b]W\h`bi f`5h`YhYbž`gcbXYfb`Ui W\`hUdZYfY`?Åa dZYfž`X]Y
bUW\`XYb`Gd]Y`Yb`ni fØW_`Ub`X]Y` : fcbh[ Y\Yb`k YfXYbž`i a `]f
@UbX`]a `Ub[YgdUb`bhYb`?cbZ]_h`[ Y[ Yb`F`i gg`UbX`ni `i bhYfghØhnYb`
=fY`HY`]bU\`a Y`Ub`XYb`DUfU`ma d]Wg`k Uf`ZØf`g]Y`Y]bY
5V`k YW\g`i b[ž`XcW\`X]Y` ; YXUb\_Yb`Ub`]fY`?Ua YfUXYb`V`]YVYb
dfÅgYbhY`6Y[ `Y]hYf`" =W\`ZØ\`hY`a]W\`i bk c\`ž`XYb`" \$`A ]h[ `]YXYfb
a Y]bYg`a `]`hÅf]gW\Yb`Ni [Yg`ni `[YghY\Ybž`k Ufi a `]W\`bUW\`DUf]g
[Y\Yž`Yf`_`ÅfhY`A Y`bm`"

8]Y`k YfXYbXY`A i hhYf`æX]Y` ; f]b\Ua ` \_cbbhY`]b`DUf]g`Ui W\`Ui ZXUg
DcX]i a `ghY][ Yb`"G]Y`[ Yk Ubb`6fcbnY`]a `9]bnY``i bX` ; c`X`]a `A]l YX!
HYUa ` "BUW\`]\fYb`9fZc`[Yb`d`Ubh`g]Yž`]\fYa `? ]bX`X]Y` ; YgW\]W\hY
XYf`A YXU]`Yb`ni `YfnÅ\`Yb`i bX`Yg`ghc`n`k]ggYb`ni `UggYbž`XUgg`Yg
U`g`XUg`Øb[ ghY`A]h[`]YX`Ui ZXYa `DcX]i a `ghY`h`" 8i`k Ufgh`Ui Z
XYa `DcX]i a `XUg`Øb[ ghY`A]h[`]YXž`XUg`Ui ZXYa `DcX]i a `ghUbXž
k YfXYb`]fY`K cfhY`Ub`XUg`? ]bX`Ui hYb`"

9`YbU`GYa YW\]bž`X]Y`j cb`Y]bYf`?fYVgX]U[bcgY`VYhfcZZYb`k Ufž`hfUh
i bhYf`]fYa `Gdcbgcf]b[!BUa Yb`?fUk nck `Ub`i bX`ghY``hY`]fY
[fØ`hYbhY`]g`gY\`VY\]bXYfhY`GhÅf`_Y`]b`X]YgYa `K Yh`_Ua dZ`ZØf`U`Y
g]W\hVUf`ni f`GW\`Ui " =f`K Y`hfY`_cfX`k Uf`Y]b`k U\`f\`UZh`VYgcbXYfYg
NY]W\Yb`ZØf`XYb`?Ua dZ[ Y]ghž`XYb`g]Y`Ui Z[YVfUW\h`\UhYž`i a `bUW\
Y]bYf`gW\k ]Yf][ Yb`NY]h`ni fØW\_`ni _Y`fYb`"

8Yf`&`!`Å\`f][Y`F`c[Yf]c`>b]cf`L`Uj ]Yf`XY`C`]j Y]fU`k ]fX`YVYbZU`g
X]Y`DUfU`ma d]Wg`b]W\h`j Yf[YggYbž`Ui W\`k Ybb`Yf`gY`Vgh`_Y]bY
A YXU]`Y`[Yk Ubb`"GhUhhXYggYb`a UW\hY`Yf`Y]bYb`<Y]fUhgUbhfU[ `Ub
gY]bY` : fYi bX]bž`X]Y`ZØf`6fUg`]Yb`]a `G]h`j c`YmVU``Ub[YhfYhYb`]gh`
8]Yg`nY][ hž`XUgg`X]Y`Gd]Y`Y`Ui W\`Ui »Yf\`U`V`XYg`K YhVYk YfVg
VYXYi hYbXY`A ca YbhY`gW\UZYb`\_ØbbYb`"

8]Y`Yfgh`%+!`Å\`f][Y`G\`YYhU`8Yj ]`Ui g`>X]Ybž`X]Y`c`bY`5fa Y`YVhž
n]Y`hY`a]h`XYb` : Ø»Yb`i bX`\`c`hY`g]W\`X]Y`6fcbnYa YXU]`Y`]a
6c[YbgW\]Y»Yb`Y]bY`]bgd]f]YfYbXY` ; YgW\]W\hYž`X]Y`nY][ hž`k]Y

a Ub`hfc hn`h]Y Z[fY]ZYbXYf`< YfUi gZcfXYfi b[ Yb`gY]bY`N]Y`Y
YffY]WXYb`_Ubb"

8]Y`]hU`]Yb]gWXY`Gdf]bhYf]b`J U`Ybh]bU`DYhf]`c`a` ÖW`hY`a`]h]`fYf
HY]`bU`a` Y` `U`g`YfghY`c`ZZYb`hfUbg[YgW`Y`W`h]WXY`5h`Y`h]b`
NY]WXYb`gY`hmYb`i`bX`đ [ YbX`]WXY`Yfa`i`h][ Ybž`g]Y`gY`Vgh`ni`gY]b`
`W`h`f`Ä`i`a`Y`j`cb`Y]bYf`Ni`_i`b`Zhž`]b`XYf`Yg`_Y]bY`?]bXYf`[]Vhž`X]Y
g]WXY`j`YfghY`W`_Yb`a` ØggYbž` `VY`\_Ubb`hY`g]Y`fØ`fYbX"

8]Y`6fUg]`]UbYf]b`6fi`bU`5`YI`UbXfY`U`h`b]W`h`bi`f`Ub`XYb
DUfU`ma`d]Wg`hY]`[Ybca`a`Ybž`gcbXYfb`Ui`W`Ub`XYb`C`ma`d]gWXYb
Gd]Y`Yb`" `Ä`fY`6Y`hY]`][ i`b[`Ub`X]YgYb`[ fc» Yb`9fY][b]ggYb`X]Ybh`U`g
`b`gd]fU]cb`ZØf`j`]Y`Y`" `Ä`W`V]b`gY`f`[ `ØW`\_]W`ž`X`Ugg]W` `]Yf`U`Y`
A`YbgWXYb`a`]h`6Y`]bXYfi`b[Yb`fY`df`Ä`gYbh]YfYb`\_Ubbž` `VY`hc`bhY`g]Y
]b`Y]bYa` `b`hYfj`]Yk`"

GW`Y]Y»`]W`[ ]Vh`Yg`@Ui`f]hU`C`bmY`ž`X]Y`GW`Ui`gd]Y`Yf]b`i`bX
?i`[ Y`ghc» Yf]bž`X]Y`X]Y`:`U`[ [ Y`B][Yf]Ug`VY]`XYf`9f`ØZZbi`b[gZ]Yf
hfi`[ "G]Y`U`h]g]W`U`g`GW`Ui`gd]Y`Yf]b`]b`XYf`6f`Ub`WXY`Y`hUV`]Y`fhž
VY`Ä`h`UVYf`XYb`Gdc`fh`U`g`]`fY`@]XYbgW`U`Zh`i`bX`5i`g[ `Y]W`" `Ä`fY
; YgW]W`hYb`i`bX`?`Ä`a`dZY`nY][Yb`X]Y`J]Y`ZU`hi`bX`XYb
i`bYfgW`Ø`hYf`]WXYb`; Y]gh`XYf`5h`Y`hYb`VY]`XYb`DUfU`ma`d]Wg"

8YhU]`g

6Ygi WXYb`G]Y`i`bg`Ui`Z.`b!U["XY