

GW cW_]YfYbXYf'6i gi bZU``. 'D]'[Yf'Ui Z XYa 'K Y['ni a '5fVU]b!; YXYb_Yb

6Y]Y]bYa '6i gi bZU``]a 'fUb'k i fXYb'ZUgh' '\$'D]'[Yf'Ui Z'XYa
K Y['ni a '5fVU]b!; YXYb_ZYgh'[Yh0hYh''l fgUWX Yb'XYg'l bZU``g
i b_'Uf''

5a '8]YbghU[UVYbX'YfY][bYhY'g]WX 'ja 'fUb'Y]b'hfU[]gWX Yf
6i gi bZU``z'XYf'ZUgh' '\$'D]'[Yf'XUg'@YVYb'_cghYhY''8]YgY'D]'[Yf
k UfYb'Ui Z'XYa 'K Y['ni 'Y]bYa 'XYf'VYXYi hYbXghYb': YghY'Z0f
GW]]hYb'z'XYa ' ; YXYb_ZYgh'5fVU]b'z'XUg'(' \$'HU[Y'bUWX 'XYa
5gWX i fU!; Ygh'[YZY]Yfh'k]fX''K A\fybX'XYf'[YbUi Yb'l fgUWX Yb'XYg
l b['0W_g'bcWX '[YZc'fgWX'h'k]fX'z'nY][Yb'YfghY'6Yf]WX'hY'z'XUgg'XYf
6i g'gWX k Yf'VYgWX'AX][h'XU''U[z'Ui Z'XYa '8UWX''a '<]bhYf[fi bX
k Uf'Y]bY'hY]'k Y]gY'Y]b[Ygh0fnhY '<Ai gYfZfcbh'ni 'gY\Yb'z'X]Y'X]Y
8fUa Uh]_'XYg'JcfZU``g'i bhYfghfY]WX'h''

8]Y'D]'[Yfz'X]Y'Ui g'DU_]ghUb'ghUa a hYb'z'\UhhYb'g]WX'Ui Z'Y]bY
VYXYi hi b[gj c''Y'F Y]gY'VY[YVYb'z'i a 'Ub'XYb': Ygh]WX_Y]hYb'ni
9\fyb'j cb' a Ua '<i ggY]b'hY]'ni bY\ a Yb''5fVU]b'Yf]bbYfh'Ub'XYb
HcX'j cb' a Ua '<i ggY]b'z'Y]bYa 'XYf'Ua 'a Y]ghYb'j YfY\fhYb
:][i fYb'ja 'GW]]hYb'hi a z'XYf'j]b'Y]bYf'Yb'hgWX Y]XYb'XYb'GW'UWX'h]a
>U\ f'* , '\$'ghUfV''8]Yg'Yf[UV'g]WX'Ui g'Y]bYa 'A UWX_h_Ua dZ'bUWX
XYa 'HcX'XYg'Dfcd\YhYb'A c\Ua a YXz'XYf'X]Y'9bhghY\i b['j cb
Gi bb]hYb'i bX'GW]]hYb'U'g'nk Y]'<Ui dhnk Y][Yb'XYg'g'Ua g'ni f
: c'[Y'\UhhY''

8]Y'6YXYi hi b['XYg'5fVU]b!: YghYg

5fVU]b]gh'a Y\ f'U'g'bi f'Y]b'fY][]0gYg'9fY][b]g/Yg'n]Y\h'Ä\ f']WX
A]''cbYb'j cb'GW]]hYb'Ui g'XYf'[Ub'Nyb'K Y'h]b'XYb'fU_''8]Y
D]'[YfZU\fh]gh'[YdfÄ[hj cb'HfUi Yfz'FYZYI]cb'i bX'h]YZ[Y\Yb'XYb

gd]f]hi Y`Yb`9a ch]cbYb"8]Y`5b_i bZh'XYf'D][Yf']b`XYf'gWk]]h]gWkYb
\\Y']][Yb`GhUXh?YfVY`U`]gh'Y]b`Y]bXfi W_gj c`Yg`6]X`XYf`9]b\\Y]hi bX
XYg'; `Ui VYbgz`X]Y`X]Y`GWk]]hYb[Ya Y]bgWkUZh'ni gUa a YbZ0\\fh"

⊖`XYb`YmhYb`⊘\\fYb`]gh'X]YgY`HfUX]h]cb'[Yk UWk gYbž`VYgcbXYfg
Ui Z[fi bX`XYf`[`cVU`Yb`A cV']]h`hi bX`XYf`gh`f_YfYb`J YfV]bXi b[ž
X]Y`GWk]]hYb`ni`]\\fYa`9fVY`Ui ZVUi Yb`a`0Wk hYb"8Yf`J cfZU`j ca
8]YbghU[`Vf]b[h`YXcWk`Y]bY`hfU[]gWkY`B chY`]b`X]YgY
: Y]Yf`Wk`_Y]hYbž`XU`X]Y`D][Yf`a`h`\\c\\Yb`9fk Ufhi b[Yb`i bX
<cZbi b[Yb`Ui ZVfYWkYbž`bi f`i a`]b`Y]bYa`YfgWk0hYfbXYb
l b[`0W`ni`YbXYb"

B UWk k]f_i b[Yb`XYg`l b[`0W_g

8]Y`]fU_]gWkY`B UWk f]Wk hYbU[Ybhi f`⊘ B 5`VYf]Wk hYhYž`XUgg`X]Y
0VYf`YVYbXYb`J Yf`YmhYb`i bX`X]Y`J Yfg hc fVYbYb`b UWk`DU_]ghUb
[YZc[Yb`k YfXYb`gc`Yb"5b[Yg]Wk hg`XYf`GWk k YfY`XYg`J cfZU`g
k]fX`Yfk UfhYhž`XUgg`X]Y`ghUUh`]WkYb`⊖gh]hi h]cbYb`]b`VY]XYb
@AbXYfb`Yb[`ni gUa a YbUfVY]hYbž`i a`XYb`VYhfcZYbYb`: Ua`]Yb
l bhYfgh0hni b[`ni`V]YhYb`i bX`X]Y`J Yfg hc fVYbYb`]b`]\\fY`<Y]a Uh'ni
Vf]b[Yb"

⊖`XYf`2 ZYbh`]Wk`_Y]h'gcf[h`XYf`l bZU`Z0f`6Ygh0fni b[`i bX`HfUi Yf
0VYf`XYb`J Yf`i gh'XYf`@VYbž`i bX`j]Y`Y`]b`XYf`GWk]]hYb!
; Ya Y]bgWkUZh'gY\\Yb`XUf]b`b]Wk h`bi f`XYb`J Yf`i gh`j cb
5b[Y`0f][Ybž`gcbXYfb`Ui Wk`Y]bY`Gh0fi b[`Y]bYf`h]YZj Yfk i fnY`hYb
HfUX]h]cb"K A\\fYbX`X]Y`[YbUi Yb`8YhU]`g`XYg`l bZU`g`k Y]hYf\\]b
Yfa`]hY`h`k YfXYbž`V`Y]Vh`X]Y`G]WkYf\\Y]h`XYf`D][Yf`Y]b`k]Wk h][Yg
5b`]Y[Ybž`]bgVYgcbXYfY`]b`Y]bYa`@UbXž`k c`F Y]gYVYgWk fAb_i b[Yb
i bX`i bj cf\\YfgY\\VUfY`GhfU» YbVYX]b[i b[Yb`Y]bY`ghAbX][Y
<YfUi gZcfXYfi b[`XUfghY`Yb"

5fVU]b`V`Y]Vh`Y]b`A ca Ybh`XYf`J YfgUa a`i b[ž`UVYf`Ui Wk`XYf
FYZYI]cb`0VYf`X]Y`; YZU\\fYbž`X]Y`gc`Wk`[fc»Y`D][YfZU\\fhYb`a`]h
g]Wk`Vf]b[Yb`_0bbYb"8Ug`l b[`0W`k]fZi: fU[Yb`0VYf`X]Y
G]WkYf\\Y]h`XYf`F Y]gYbXYb`k A\\fYbX`X]YgYf`fY`][]0gYb`: YghY`Ui Z
i bX`_Ubb`Ub[Zf]gh][`a`0[`]WkYfk Y]gY`Ui Wk`5i gk]f_i b[Yb`Ui Z
_0bZh][Y`D][YffY]gYb`\\UVYb"

8Yf'JcfZU''Yf]bbYfh'Ub'X]Y'h]YZb'_i`hi fY''Yb'i bX'fY`][]ÖgYb
JYfV]bXi b[Ybž'X]Y'X]Y'A YbgWYb'a]hY]bUbXYf'hY]'Ybž'i bX'Ub'X]Y
<YfUi gZcfXYfi b[Ybž'XYbYb'g]Y'g]W'Ui Z[fi bX'j cb
i bj cf\Yf[YgY\YbYb'9fY][b]ggYb'ghY''Yb'a ØggYb"D][Yfž'X]Y'g]W
Ui Z'X]Y'F Y]gY'XYf'Gd]f]hi U']hÅhi bX'XYf'9\fi b['VY[YVYbž'ghY\Yb
a UbW'a U'j cf'i bYfk UfhYhYb'?cbZ]_hYbž'X]Y'V]g'\]b'ni 'gc'W'Yb
HfU[ÒX]Yb'ZØ\Yb'_ØbbYb''8Yf'JYf'i ghj cb '@YVYb']b'gc'W'Y]bYa
A ca Ybh'gc'hY'U'g'5i Zfi Zni f'Jcf]g]W'hi bX'ni 'ghfUhY[]gW'Yb
, VYf'Y[i b[Yb'ZØf'Y]bY'g]W'YfYfY'8i fW'ZØ\fi b['ni _ØbZh][Yf
JYfUbghU'hi b[Yb'X]YbYb''

8]Y'6YXYi hi b['j cb'5fVU]b

8]Y'; YXYb_ZY]Yf]W'_Y]hYb'ni '5fVU]b'ghY''Yb'ZØf'GW]]hYb'Y]bY'XYf
VYXYi hYbXghYb'fY`][]ÖgYb'9fY][b]ggY'XUf''8]Y'NYfYa cb]Yb'g]bX
b]W'h'bi f'5i gXfi W'_XYg; `Ui VYbgž'gcbXYfb'Ui W'Y]bY'NY]h'XYf
FYZYI]cb'ØVYf'X]Y'CdZYfVYfY]hgW'UZh'i bX'XYb'A i hž'XYb'æ Ua
<i ggY]b'i bX'gY]bY'; YZÅ\fhYb']b'XYf'GW'UW'hj cb'?YfVU'U'[YnY][h
\UVYb''8]YgY'9f]bbYfi b[']gh'h]YZj Yfk i fnY'h]b'XYf'gW]]h]gW'Yb
æYbh]hÅhi bX'k]fX'Xi fW'j YfgW]YXYbY'HfUX]h]cbYbž'k]Y
HfUi YfdfcnYgg]cbYb'i bX'XUg'F Yn]h]YfYb'j cb'; YX]W'hYbž'ni a
5i gXfi W'_[YVfUW'h''

æ'XYb'K cW'Yb'j cf'5fVU]b'g]bX'j]Y'Y'GW]]hYb'VYghfYVhž'bUW
'?UfVU'U'ni 'fY]gYbž'i a'XYa 'GW'fY]b'j cb'æ Ua '<i ggY]b'ni
\i'X][Yb''8]YgY'D][YffY]gYb'g]bX'cZh'a]h<YfUi gZcfXYfi b[Yb
j YfVi bXYbž'Y]bgW'Y]»'W''Ub[Yb'F Y]gYb'i bX'XYa 'F]g]_c'j cb
l bZÅ''Ybž'k Ug'X]Y'HfU[ÒX]Y'XYg'_Øfn'W' [YgW'Y\YbYb
6i gi b['ØW_g]b'XYb'JcfXYf[fi bX'fØW_h''A YbgW'Yb''Y[Yb
HUi gYbXY'j cb'?]ca YhYfb'ni fØW_ž'i a']\fYf'HfUi Yf'5i gXfi W'_ni
j Yf'Y]\Yb'i bX']\fY'JYfVi bXYb\Y]h'a]h'XYf'; YgW]W'hY'XYg'æ Ua
ni'nY][Yb''

Dc`]h]gW'Yf'?cbhYI h

8]Y'gW]]h]gW'Y'; `Ui VYbg[Ya Y]bgW'UZh'\Uh]b'XYf'Øb[YfYb
<YfUi gZcfXYfi b[Yb'Yf'YVh''Dc`]h]gW'Y'GdUbbi b[Yb'ja' 'æU_ž

_ca V]b]Yfh'a]h'XYf'ZFU[]Y'G]WXYf\Y]hgg]hi Uh]cb'i bX'XYa '9]bZi gg
YI hfYa]gh]gWYf'; fi ddYbž\UVYb'X]Y'D]'[YffY]gYb'_ca d`n]YfhYf
i bX'f]g_UbhYf'[Ya UW'h"8]Yg'\Uh'Ui W'5i gk]f_i b[Yb'Ui ZX]Y'\]Yf
VYgWf]YVYbYb'; YXYb_ZY]Yfbž'X]Y'hfch'U`Yf'; YZU\fyb'i bX
K]Xf][_Y]hYb'k Y]hYf\]b'Xi fW [YZ\fh'k YfXYb"

; YfUXY']b'XYb`YhnhYb'Z\fyb'[UV'Yg'Y]bY'Ni bU\ a Y'j cb
G]WXYf\Y]hga U» bU\ a Ybž'i a 'X]Y'D]'[Yf'ni 'gWØhnYbž'YXcW
_ÖbbYb'i bZ`Y'k]Y'XYf'Øb[ghY'6i gi bZU`gck]Y'hYffc]gh]gWY
5bgW`Ä[Y'XUg'\c\Y'F]g]_c'ZØf'FY]gYbXY'XfUa Uh]gW
j YfXYi h]WYb"8]Yg'ZcfxYfh'X]Y'VYhY]'[hYb'FY[]Yfi b[Yb'i bX
Cf[Ub]gUh]cbYb'\YfUi gž'bcW'VYggYfY'G]WXYf\Y]hgd'fch'c`Y'ni
]a d`Ya Ybh]YfYb'i bX'X]Y' ßZfUghfi _hi f'ZØf'gc`WY'a UggYb\UZhYb
FY]gYb'ni 'j YfVYggYfb"

GhUh]gh]gWY'8 UhYb'ni'D]'[YffY]gYb

9]bY'i a ZFU[Y'XYg'DYk 'FYgYUfW'7YbhYfg'nY][hž'XUgg'a Y\f'U'g
&' \$'A]`]cbYb'A i g]a Y'k Y'hk Y]hfy[Y'a Ä»]['D]'[YffY]gYb
i bhYfbY\ a Ybž'k cVY]'GW]hYb'Y]bY'VYXYi hYbXY'NU\`XUfghY`Yb"
6Y]'XYb': Y]Yf'W_Y]hYb'ni '5fVU]b'k]fX'[YgW`Ähž'XUgg'Ä\f`W
U`Y]b']b'XYf'GhUXh? UfVU'U'ØVYf'XfY]'A]`]cbYb'D]'[Yf'Ubk YgYbX
g]bX"8]Y'\c\Y'HY]'bY\ a YfnU\`U'Uh'b]W'h'bi f'fY`][]ÖgYž'gcbXYfb
Ui W'k]fhgWUZh]WY'5i gk]f_i b[Yb'Ui ZX]Y'FY[]cbž'XU'j]Y`Y
'c_U`Y'; YgW`ÄZhY'j cb'XYb'FY]gYbXYb'dfcZ]h]YfYb'_ÖbbYb"

8]YgY'NU\Yb'j YfXYi h]WYb'X]Y'ja a YbgY'6YXYi hi b['j cb'5fVU]b
ZØf'X]Y'gW]h]gWY'; Ya Y]bgWUZh'i bX'i bhYfghfY]WYb'[_Y]WnY]h][
X]Y'Bch'k YbX][_Y]h'j cb'j YfVYggYfhYb'G]WXYf\Y]hga U» bU\ a Ybž'i a
A YbgWYb'YVYb'ni 'gWØhnYb'i bX'X]Y'gd]f]hi Y`Yb'5gdY_hY'X]YgYf
ZY]Yf'WYb'9fY][b]ggY'ni 'VYk U\fyb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY