

@]n`7\YbYmi b hY fghØhnh? Ua U`U`< Uff]g.
9]b`ØVYffUgW\YbXYf`K U\`Ui Zfi Z

I G!FYdi V`_UbYf]b`@]n`7\YbYmi_ØbX][h`Ubž`8Ya c_fUh]b
?Ua U`U`< Uff]g`VY]`XYf`DfÄg]XYbhgW\UZhk U\`ni`k Ä\`Ybž
Ui Z[fi bX`j cb`Hfi a dg; YZU\fyb"

⊕`Y]bYf`VYa Yf_Ybgk YfhYb`K YbXi b[`]a`Ua Yf]_Ub]gW\Yb
dc`]h]gW\Yb`GdY`hfi a` \Uh`@]n`7\YbYmž`Y]bY`dfca`]bYbhY`i bX
k Y]h\]b`fYgdY`_h]YfhY`:`][i f`]bbYf\U`V`XYf`FYdi V`_Ub]gW\Yb`DUfhY]ž
VY_Ubbh[Y[YVYbž`XUgg`g]Y`VY]`XYf`_ca`a`YbXYb`DfÄg]XYbhYbk U\`
X]Y`Gh]a`a`Y`ZØf`X]Y`XYa`c_fUh]gW\Y`?UbX]XUh]b`?Ua U`U`< Uff]g
UV[YVYb`k`]fX`"8]YgY`9bhgW\Y]Xi b[`_ØbbhY`U`g`Y]b`[Yk`U`h][Yg
G][bU`ZØf`X]Y`dc`]h]gW\Y`@UbXgW\UZh`XYf`i`G5`]bhYfdfyh]Yfh`k`YfXYbž
j`cf`U`Ya`]b`Y]bYa`A`ca`Ybhž]b`XYa`X]Y`GdU`hi b[Yb`]bbYf\U`V
XYf`DUfhY]Yb`]a`a`Yf`g]W\hVUfYf`k`YfXYb"

8]Y`), !Ä\f][Y`7\YbYmž`X]Y`ZØf`\fy`_f]h]gW\Yb`Y`i`»Yfi b[Yb
[Y[YbØVYf`XYa`Y\Ya`U`][Yb`DfÄg]XYbhYb`8cbU`X`Hfi a`d`VY_Ubbh
]ghž`\Uh`VY]`Y]bYa`5i`Zh]h`Ub`XYf`8i`_Y!! b]j`Yfg]hÄh]b`B`cfh\
7Ufc`]bU`Yf`_ÄfhYž`XUgg`\fy`9bhgW\Y]Xi b[`XUg`9f[YVb]g
Y]b[Y\YbXYf`,`VYf`Y[i b[Yb`]gh`"5`g`?cbgYfj`Uh]j`Yž`U`g`Ya`UbXž
XYf`Ub`X]Y`J`YfZUggi b[`[`Ui`Vhi`bX`XYf`g]Y`Yhk`Ug`VYXYi`hYhž`\UVY
]W`[fØbX`]W`bUW[YXUW`h`i`bX`k`Y[Yb`XYf`; YZU\fž`X]Y`j`cb
8cbU`X`Hfi a`d`Ui`g[Y\hž`gh]a`a`Y]W`b]W`hibi`f`b]W`h`ZØf`8cbU`X
Hfi a`dž`gcbXYfb`]W`k`YfXY`?Ua U`U`< Uff]g`k`Ä\`Yb`ž`Äi`»YfhY
7\YbYmig]W`]b`Y]bYa`J]XYcž`XUg`k`Ä\fybX`XYf`J`YfUbghU`hi b[
Ui Z[Ybca`a`Yb`k`i`fXY"

7\YbYmi bX`] \fy`< U`hi b[`[Y[YbØVYf`8cbU`X
Hfi a`d`

7\YbYm\Uh]b`XYb`YhnhYb`>\fYb`Y]bY`GW`ØggY`fc`Y`]b`XYf`
_f]h]gWYb`5i`gY]bUbXYfgYhni`b[`a`]h`Hfi`a`d`Y]b[`Ybca`a`Yb`" `ΔfY`
Dcg]h]cb`]gh`b]W`h`bi`f`Y]bY`dYfg`Øb`]W`Y`5V`_Y`f`j`cb`XYb`5bg]W`hYb`
Y]bYg`A`UbbYgž`XYf`Zf`Ø`Yf`XUg`Z`Ø`fYbXY` ;`Yg]W`h`XYf`
FYdi`V`_]_Ub]gWYb`DUfhY]`k`Ufž`gcbXYfb`g]Y`gd]Y[`Y`h`Ui`W`X]Y`
ni`bY`a`YbXY`I`bfi` \Y`i`bhYf`XYb`Yb][`Yb`FYdi`V`_]_UbYfb`k`]XYfž`X]Y`
g]W`b]W`h`a`Y`f`a`]h`XYf`[`Y[`Ybk`Àfh][`Yb` :`Ø`fi`b[`]XYbh]Z]n]YfYb`
_ØbbYb`"

8]Y`<YfUi`gghY`i`b[`XYf` ;`YZU`fYbž`X]Y`Hfi`a`d`Ui`g`]\fYf`G]W`h`ZØf`
X]Y`Ua`Yf`]_Ub]gWY`8Ya`c`_fUh]Y`XUfghY`hž` \Uh`7\YbYmg`ÖZYbh]W`Y`
DYfgcbU`gck`c` \` [`Ygh`Àf`_h`U`g`Ui`W`VYgW`ÀX][`h`K`À`fYbX`j`]Y`Y`
]\fYf`5b` \`Àb[`Yf`]\fYb`A`i`h`c`VYbž`Z]bXYb`g]W`Y`VYb`gc`?`f]h`_Yfž`X]Y`
]\f`j`cfk`YfZYbž`g]W`j`cb`XYb`hfUX]h]cbY`Yb`K`YfhYb`]\fYf`DUfhY`]
YbhZYfbh`ni` \UVYb`" `8]YgY`8mbUa`_]`gW`UZZh`Y]b`gdUbbi`b[`gfY]W`Yg`
?`]a`U`]bbYf` \U`V`XYf`FYdi`V`_]_Ub]gWYb`DUfhY]ž`XUg`g]W`
j`cfUi`gg]W`h]W`V]g`ni`f`K`U` \`]a`B`cj`Ya`VYf`ni`gd]hnYb`k`]fX`"

7\YbYmg`9bhgWY]Xi`b[`ž`ZØf`<Uff]g`ni`gh]a`a`Ybž`_ØbbhY`ni`XYa`
Y]bYb`HfYbX`XUfghY`Ybž`XYf`k`Y]h`ØVYf`]\fY`]bX]j`]Xi`Y`Y`K`U` \`
 \]bUi`g[`Y`h`" `9g`]gh`Y]b`_]_UfYg`NY]W`Yb`ZØf`X]Y`Yb][`Ybž`X]Y`[`Ui`VYbž`
XUgg`X]Y`UbghY`YbXYb`K`U` \`Yb`b]W`h`bi`f`Y]bY` :`fU[`Y`XYf`
DUfhY]ni` [`Y` \`Øf][`_]h]g]bXž`gcbXYfb`j`]Y`a`Y`f`Y]bY`K`U` \`nk`]gWYb`
j`YfgW]YXYbYb`J`cfghY`i`b[`Yb`j`cb`8Ya`c`_fUh]Y`i`bX` ;`cj`YfbUbW`"
`&`Y]bYf`NY]hž`]b`XYf`d`c`]h]gWY`@`cmU`]h`ÀhYb`c`Zh`V`]bX`i`bX`c` \`bY`
F`ØW`_g]W`h`Ui`Z`XYb`7` \UfU`_hYf`XYf`?`UbX]XUhYb`[`Y[`YVYb`k`YfXYbž`
dcg]h]cb]Yfh]g]W`7\YbYm`U`g`Ya`UbXž`XYf`ZØf`]\fY` ,`VYfnYi`[`i`b[`Yb`
Y]bghY`hž`Ui`W`k`Ybb`X]Yg`VYXYi`hYhž`g]W`ØVYf`dUfhY]dc`]h]gWY`
 ;`fYbnYb` \]bk`Y[`ni`gYhYb`"

8]Y`VYj`cfghY`YbXYb`Df`Àg]XYbhgW`UZh`g`U` \`Yb`_ØbbhYb`
YbhgWY]XYbX`ZØf`X]Y`ni`_ØbZh][`Y`5i`gf]W`hi`b[`XYf`I`G5`gY]b`"
7\YbYmg`dc`]h]gWYf`GW`f]hh`Àggh`j`Yfa`i`hYbž`XUgg`X]Y`K`À`Yf`
i`bUV` \`Àb[`][`j`cb`]\fYf`DUfhY]ni` [`Y` \`Øf][`_]h]`a`Y`f`XYbb`Y`VYfY]h`
g]bXž`Y]XYbgW`UZh]W`ZØf`X]Y`K`YfhY`Y]bni`hfYhYbž`X]Y`]bYb`k`]W`h][`
g]bX`" `8]Y`K`U` \`j`cb`?`Ua`U`U`<Uff]g`Xi`fW`7\YbYm`nY][`h`b]W`h`bi`f`
Y]bY`dYfg`Øb`]W`Y`9bhgWY]Xi`b[`ž`gcbXYfb`_ØbbhY`Ui`W`Y]bY`
VfY]hYfY`6Yk`Y[`i`b[`i`bhYf`Yb`ha`i`h][`hYb`K`À`Yfb`XUfghY`Ybž`X]Y`

Y]bY`J YfÅbXYfi b[`UbghfYVYb"

8YhU]`g

6Ygi WÅ Yb`G]Y`i bg`Ui Z.`b!U["XY