6Øf[Yf'ZØf'@ØVYW_.'6i XXYbVfcc_\Ui g'!
5Vf]gg'cXYf'GUb]Yfi b[3

8]Y'6Z@ZcfXYfh'Y]bY'6YghUbXgYfhØW h][i b['XYg
6i XXYbVfcc_\Ui gYg']b'@ØVYW_ž'i a '?cghYb'i bX
l a k Y'hVY`Ughi b[Yb'ni 'a]b]a]YfYb"

⊕'@ØVYW_gcf[h'XYf'[Yd`UbhY'5Vf]gg'i bX`BYi VUi `XYg`VYfØ\ a hYb
6i XXYbVfcc_\Ui gYg'ZØf'Y]bY`YV\UZhY'8]g_i gg]cb"8]YgY'8YVUhhY
k]fZi: fU[Yb'Ui Z'X]Y'gck c\`X]Y'Z]bUbn]Y`Yb'U'g'Ui W\`X]Y
nY]h]W\Yb'8]a Ybg]cbYb'XYg'Dfc`Y\_hg`VYhfYZZYb"8]Y'6Øf[Yf'ZØf'
@ØVYW_`f6Z@`UVYb'g]W\`]b'Y]bYf'A ]hY]'i b[ 'ni `K cfh[Ya Y`XYhž
i a `Ui Z'X]Y'[ fUj ]YfYbXYb'< ]bXYfb]ggY`\]bni k Y]gYbž'X]Y'X]YgYa
; fc»j cf\UVYb']a `K Y[Y'ghY\Yb"

8YfnY]h'g]Y\h'XUg'?cbnYdh'XYf'?i`hi fgh]Zi b['XYf'< UbgYghUXh
@ØVYW_j cfž'XUg'6i XXYbVfcc_\Ui g'[fi bX'Y[YbX'ni `YfbYi Yfb"
8cW\`X]Y`Ub\U'hYbXYb'8]g_i gg]cbYb'i a `X]Y'Dfc`Y_h_cghYb'i bX
XYb'NY]hfU\ a Yb`\YVYb'X]Y'< YfUi gZcfXYfi b[ Yb`\Yfj cf"
6YgcbXYfg'U`Ufa ]YfYbX'gY]'X]Y'Dfc[ bcgYž'XUgg'XUg'Dfc`Y_h
j cfUi gg]W\h]W\ØVYf'(&ž) `A ]`]cbYb'9i fc`\_cghYb'k ]fX" `Gc`W\Y
Z]bUbn]Y`Yb'6Y`Ughi b[Yb`Y[ Yb'Y]bYb'[ fc»Yb'8fi W\_`Ui Z'X]Y
ÖZZYbh]W\Y'< UbX'i bX`hfYZZYb`Yhnh]W\`X]Y'6Øf[ Yfž'X]Y`XUg'Dfc`Y_h
a]h]\fYb'GhYi Yf[Y`XYfb'Z]bUbn]YfYb'a ØggYb"

9ZZ]n]Ybn'i bX`HfUbgdUfYbn']b`XYf'D`Ubi b[

8]Y'6Z@_f]h]g]YfYb'j cf'U`Ya `X]Y'9ZZ]n]Ybn'XYf'D`Ubi b["" 8]Y
V]g\Yf][Yb'9fZU\fi b[Yb'XYf'J Yfk U`hi b['i bX'XYf'5fW\]hY_hYb
\UVYb'[YnY][hž'XUgg`VY]a `NY]hfU\ a Yb'gck]Y`VY]'XYb'?cghYb
b]W\h'X]Y'J cf[UVYb'Y]b[Y\U'hYb'k YfXYb'_cbbhYb ž'gU[h'@ch\Uf
A Ö`Yfž'J cfg]hnYbXYf'XYf'6Z@i bX`A]h[`]YX'XYf'@ØVYW_Yf

6Øf[YfgWUZh"8]YgY'5i gg]W h'k]fZh[fi bX`Y[ YbXY': fU[ Yb`XUfØVYf
Ui Z'cV`X]Y`GhUXh]b`XYf`@U[Y`]ghž`gc`W`Y`i` a` ZUb[ fY]W`Yb`Dfc`Y`_hY
ni`ghYa` a` Yb`"

8]Y`6Øf[ Yf]b]h]Uh]j`Y`g]Y`h`Ui`W`X]Y`B`chk`YbX][`\_Y]hž`X]Y
k`]fhgWUZh]W`Yb`F`]g]_Yb`ni`V`YfØW\_g]W`h][`hYb`"8]Y`ϕhfUbgdUfYbn
VYnØ[`]W`X`Yf`?`cghYb`a`U`W`h`Y`g`j`]Y`Yb`g`W`k`Yfž`X]Y`8f]b[`]W`_Y]h
XYg`BYi`V`Ui`g`b`U`W`ni`j`c`n]Y`Yb`"GhUhh`Y]bYb`5Vf]gg`i`bX`BYi`V`Ui
U`g`k`]W`h][`ghY`C`dh]cbYb`ni`V`YhfU`W`hYbž`d`ÀX]Yfh`A`Ö`Yf`ZØf`Y]bY
A`U`W`V`Uf`\_Y]hgghi`X]Y`ni`Y]bYf`a`Ò[`]W`Yb`G`Ub]Yfi`b[`]X`Y`g
6i`XXYbVfcc`_\`Ui`gYg`"9g`k`ÀfY`X`Yf`j`YfbØbZh][`ghY`G`W`f]hhž`U`Y`
j`YfZØ[`V`UfYb`5`hYfbUh]j`Yb`ni`d`fØZYbž`VYj`c`f`a`U`b`ni`X`Y`a
XfUgh]gW`Yb`G`W`f]hh`X`Y`g`5Vf]ggYg`[`fY]Zh`ž`gc`A`Ö`Yf`k`Y]hYf`"

8Ug`<`Ui`dhUf[`i`a`Yb`h`X`Yf`6Z@ZØf`X]Y`9fhØW`h][`i`b[`]X`Y`g
VYghY`YbXYb`;`YV`Ài`X`Y`g`]Y[`h]b`X`Yf`F`Yggci`fW`bgW`c`bi`b[`]i`b`X
X`Yf`F`Y`Xi`n]Yfi`b[`]j`c`b`7C`&!9a`]gg]cbYb`"9]bY`G`Ub]Yfi`b[`]k`ÀfY
b]W`h`bi`fi`a`k`Y`h`Z`Yi`bX`]W`Yfž`gc`b`X`Y`fb`k`Øf`X`Y`Ui`W`Y`b`hg`W`Y]X`Y`b`X
ni`f`6Yk`U`fi`b[`]X`Y`g`\_i`hi`fY`Y`b`9fVYg`VY]hfU[`Yb`ž`Yf`Ài`hYfh
A`Ö`Yf`"8]Y`6YXYi`hi`b[`]X`Y`g`6i`XXYbVfcc`_\`Ui`gYg`[`Y`h`k`Y]h`ØVYf
gY]bY`d`mg]gW`Y`G`hfi`_hi`f`b]bUi`g/Y`g`ghY`h`ZØf`Y]bYb`VYXYi`hYbXYb
HY]`X`Yf`@ØVYW`_Yf`;`Y`g`W`]W`hY`"

Ni`g`U`a`a`Yb`Z`U`gg`Y`b`X`"À`g`h`g]W`g`U[`Yb`ž`X`U`gg`X]Y`U`\_hi`Y`Y`G]hi`Uh]cb
X`Y`g`6i`XXYbVfcc`\_\`Ui`gYg`Y]bYf`[`fØbX`]W`Yb`BYi`VYk`Yfhi`b[`
VYXUfZ`9]bY`i`a`Z`U`gg`Y`b`X`Y`F`Y`bc`j`]Yfi`b[`]\_ØbbhY`b]W`h`bi`f`X`Y`b
Z]b`Ub`n]Y`Y`b`5`b`Z`c`f`X`Y`fi`b[`]Yb`[`Y`f`Y`W`h`k`Y`f`X`Y`b`ž`gc`b`X`Y`fb`Ui`W`X]Y
Ö`c`c[`]g`W`Y`J`Y`f`U`b`h`k`c`f`hi`b[`]V`Y`h`c`b`Y`b`ž`X]Y`a`]h`X`Y`a`9f`U`h
`]g`h`c`f]g`W`Y`f`;`YV`Ài`X`Y`Y]b`Y`f`[`Y`h`"8]Y`6Z@Zc`f`X`Y`fb`Y]bY`c`Z`Z`b`Y
8YV`U`h`Y`ØVYf`X]Y`Ni`\_i`b`Zh`X`Y`g`6i`XXYbVfcc`\_\`Ui`gYg`ž`X]Y
j`Y`f`g`W`]Y`X`Y`b`Y`D`Y`f`g`d`Y`_h]j`Yb`a`]hY]b`V`Y`n]Y`h`ž`i`a`Y]bY`@Øgi`b[`]ni
Z]b`X`Y`b`ž`X]Y`g`c`k`c`X`Y`b`Y`]g`h`c`f]g`W`Y`b`K`Y`f`h`U`g`Ui`W`X]Y`a`c`X`Y`fb`Y`b
<`Y`f`Ui`g`Z`c`f`X`Y`fi`b[`]Yb`V`Y`f`Ø`W`_g]W`h][`h`"

9g`k`ÀfY`g]bbj`c`ž`X]Y`A`Ò[`]W`_Y]h`Y]bYf`i`a`Z`U`gg`Y`b`X`Y`b
F`Y`bc`j`]Yfi`b[`]i`b`X`A`c`X`Y`fb]g]Yfi`b[`]ni`d`fØZYb`ž`a`Y]bYb`X]Y
6Øf[`Yf`ZØf`@ØVYW`_`f`k`Z@L`ni`a`H`Y`a`U`6i`XXYbVfcc`_\`Ui`g`"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY