

A U[XYVi f[g'Ni _i bZh'Ui Z'XYf'?]ddY.' =gh
=bhY`g'7\]dZUVf]_]b'; YZU\ f3

8]Y'Ni _i bZh'XYf' =bhY`!7\]dZUVf]_]b' A U[XYVi f['ghY\h'Ui Z'XYf
'?]ddY'"Dc`h]gWXY'Gcf[Yb'k UWgYbž'k Å\fybX'i b_UfY
5bhk cfhYb'XYg'?cbnYfbg'Ui gghY\Yb"

=b'XYb`YhnhYb'K cWXYb'\Uh'X]Y'l bg]WXYf\Y]hi a 'XUg
a]`]UfXYbgWk YfY'7\]ddfc'Y_hj cb' =bhY`]b' A U[XYVi f[
ni [Ybca a Yb"'8Yf'I G!HYWbc`c[]Yf]YgY'ghYW_h]b'Y]bYf'h]YZYb
:]bUbn_f]gYž'X]Y'ni 'Y]bYa 'i a ZUggYbXYb'GdUdfc[fUa a '[YZØ\fh
\Uh"'8]Yg'k]fZh': fU[Yb'Ui Zž'cV'X]Y'[Yd'UbhY'7\]dZUVf]_ž'ZØf'X]Y'XYf
6Ui 'a]h'fi bX'%'\$'A]`]UfXYb'9i fc'[YZØfXYfh'k YfXYb'gc`hYž'bi b']b
; YZU\ f']gh"

8]Y'XYi hgWXY'FY[]Yfi b['\Uh'VYfY]hg'GWf]hhY'i bhYfbca a Ybž'i a
'?Uf\Y]h'ni 'VY_ca a Yb"'6i bXYg_Ubn'Yf'C`UZ'GWc`n'i bX'9I !
'?ca a]gg]cbgdfÅg]XYbh]b'l fgi 'U'j cb'XYf'@YmYb'\UVYb'; YgdfÅWY
a]h' =bhY`!79C'DUH; Y`g]b[Yf'[YZØ\fhž'i a 'ni 'YfZfU[Ybž'cV'XUg
l bhYfbY\ a Yb'k Y]hYf\]b'ni 'XYa 'Y\ f[Y]n][Yb'Dfc'Y_h'ghY\h"'8]YgY
; YgdfÅWY`UggYb'Ui ZY]bY'k UWgYbXY'6Ygcf[b]g']b'XYf'Dc`h]_
gW`Y]Y» Ybž'XU'XUg'K Yf'_b]W'h'bi f'Y]b'Gma Vc`ZØf'X]Y
hYWbc`c[]gWXY'9bhk]W`i b[]b'8Yi hgW`UbXž'gcbXYfb'Ui W'Y]b
VYXYi hYbXYf'5fVY]h[YVYf'k YfXYb'gc`hY"

5 fVY]hgd`ÀhnY'Ui Z'XYf'?]ddY

=bhY`\UhY'i fgd fØb[`]W'j YfgdfcWYbž'Ua 'GhUbXcfh'A U[XYVi f[
Yhk U' "\$\$\$'bYi Y'5fVY]hgd`ÀhnY'ni 'gW UZZYb"'8Yf'6Y[]bb'XYf
FY_fi h]Yfi b['k Uf'ZØf'&\$&) [Yd'Ubhž'a]h'XYa 'N]Y`ž'Å\ f]W
\i bXYfhY'cZYZY'GhY`Yb'ni 'VYgYhnYb"'8]YgY'NU\``_ØbbhY'gc[Uf']b
Gd]hnYb'U\fyb'VY]ØVYf'%"\$\$\$'BYi Y]bghY`i b[Yb`]Y[Yb"'8i fW

X]YgY`9I dUbg]cb`Yf\cZhY`a Ub`g]Wk`Ui Wk`dcg]h]j Y`k]fhgWk UZh]Wk Y
=a di`gY`Z0f`X]Y`6Ui k]fhgWk UZh`i bX`c`_U`Y`Ni`j]YZfYf`"8]Y`fYU`Yb
5i gk]f`_i b[Yb`Y]bYg`[YgWk Y]hYfhYb`Dfc`Y`hg`k AfYb`Ybcfa`z`b]Wk h
bi f`Z0f`X]Y`F Y[]cbz`gcbXYfb`Ui Wk`Z0f`X]Y`[YgUa`hY`7\]d]bXi ghf]Y
]b`8Yi hgWk`UbX"

8]Y`?f]gY`VY]`=hY`k]fX`YXcWk`Xi fWk`X]Y`Bchk YbX][`_Y]hž`?cghYb
ni`gYb`_Ybžj Yfgh`Af`h`8Yf`?cbnYfb`a i gg`V]g`&\$&) `fi bX`%\$
A]`]UfXYb`i G!8c`Uf`Y]bgdUfYb`i bX`\Uh`VYfY]hg`A]`]UfXYbj Yf`i ghY
]b`XYb`YhnhYb`E i UfhU`Yb`j YfnY]Wk bYh`"8]Y`l bg]Wk Yf`Y]h`i a`XUg
Dfc`Y`h`]b`A U[XYVi f[`_0bbhY`VYXYi hYbž`XUgg`XUg`i bhYfbY`a Yb
[Ynk i b[Yb`gY]b`_0bbhYž`fUX]_U`Y`A U» bU`a Yb`ni`Yf[fY]ZYbž`i a
gY]bY`Z]bUbni]Y`Y`G]hi Uh]cb`ni`ghUV`]g]YfYb"

< c`Y`? cghYb`i bX`ghfUhY[]gWk Y
, VYf`Y[i b[Yb

9]b`fY`Yj UbhYf`i U`hc`f`]b`X]YgYf`8]g`_i gg]cb`]gh`X]Y`\c`Y
Ghfca`_cghYbghfi`_hi`f`]b`8Yi hgWk`UbX`"7\]dZUVf]_Yb`VYb0h][`Yb
Ybcfa`Y`A Yb[Yb`Ub`9bYf[]Yž`i bX`X]Y`\c`Yb`?cghYb`_0bbhYb`Z0f
=hY`Y]b`<Ya`a`b]g`XUfghY`Yb`"=a`j Yf[`Y]Wk`ni`UbXYfYb
GhUbXcfhYb`k]Y`8fYgXYbž`k c`VYfY]hg`Y]bY`YhUV`]YfhY`7\]d!
=ZfUghfi`_hi`f`Yi]gh]Yfhž`k AfYb`X]Y`i c`[Yb`Y]bYg`F0W`ni`[g`j`cb
A U[XYVi f[`Z0f`X]Yb`?cbnYfb`VY[fYbnh`"8cWk`X]Y`j`cfhY]`Y`Y]bYg
GhUbXcfhk`YWk`gY`g`g]bX`b]Wk`h`ni`i`bhYfgWk`ÅhnYbž`]bgVYgcbXYfY`X]Y
ghfUhY[]gWk`Y`B`Å`Y`ni`dchYbn]Y`Yb`Ni`j]YZfYfb`i bX`X]Y
[fc»n0[] [Yb`Gi`Vj`Ybh]cbYb`XYf`6i bXYgfY[]Yfi b["

9g`V`Y]Vh`YXcWk`UVni`k UfhYbž`k]Y`g]Wk`X]Y`G]hi Uh]cb`Yb`hk]W`Y`b
k]fX`"8]Y`i Ygd`f`ÅWk`Y`i bX`9bhgWk`Y]Xi b[Yb`]bbYf`U`V`j`cb`=hY`
_0bbhYb`]b`XYb`_ca`a`YbXYb`K`cWk`Yb`YbhgWk`Y]XYbX`Z0f`XUg
GWk]W`gU`XYg`K`Yf`_g`]b`A U[XYVi f[`gY]b`"8Ug`i bhYfbY`a Yb`\Uh
gY]bY`GhfUhY[]Y`[Y`ÅbXYfh`i bX`dfc`Xi`n]Yfh`b]Wk`h`bi`f`Y][`YbY
<U`V`Y]hYfž`gcbXYfb`Ui Wk`Z0f`8f]hhUbV]YhYf`"l`a`]a`k`YhhVYk`YfV
a`]h`A`Uf`hZ0f`fYfb`k]Y`HGA`7`ni`VYghY`Ybž`_0bbhY`XUg`Dfc`Y`h`]b
A U[XYVi f[`Z0f`=hY`j`cb`YbhgWk`Y]XYbXYf`6YXYi hi b[`gY]b"

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY