

B Yi Yf'8]fY_hcf'XYf'Dc`_]_`]b]_ 'A U]bn. 'DfcZ"
5Vci !5mUg\ 'ØVYfb]a a h'@Y]hi b[

I b]j "!DfcZ''8f''GUa]f'5Vci !5mUg\ 'k]fX'bYi Yf'8]fY_hcf'XYf
Dc`_]_`]b]_ 'Øf'nU\ bÅfnh]WXY'Dfch\Yh]_`]b 'A U]bn'UV'GYdhYa VYf
&\$&("

5V'XYa '%''GYdhYa VYf'&\$&('ØVYfb]a a h'I b]j "!DfcZ''8f''a YX"
XYbh''GUa]f'5Vci !5mUg\ 'X]Y'@Y]hi b['XYf'Dc`_]_`]b]_ 'Øf
nU\ bÅfnh]WXY'Dfch\Yh]_`]i bX'K Yf_ghcZZ_i bXY'Ub'XYf
I b]j Yfg]hÅhga YX]n]b 'A U]bn''A]h'X]YgYf'6Yfi Z b['k]fX'Yf
B UWX Zc`[Yf'j cb'I b]j "!DfcZ''8f''< YfVYfh'GWXY''Yfž'XYf'']b'XYb
F i \YghUbX'[Y[Ub[Yb']gh''5Vci !5mUg\ 'Vf]b[h'fY]W\U'h][Y
9fZU\ fi b['i bX': UWk]ggYb']b'X]Y'_]b]gWXY'DfUI]g'Ub'XYf
I b]j Yfg]hÅhga YX]n]b 'A U]bnž'bUWXYa 'Yf'ni j cf'U'g'@Y]hYbXYf
C VYfUfnh'i bX'ghY''j YfhfYhYbXYf'8]fY_hcf'Ub'XYf'I b]j Yfg]hÅh'6Yfb
hÅh]['k Uf"

8 Yf'(\$! Å\ f][Y'9I dYfhY'Øf'X][]hU'Y'NU\ba YX]n]b'[]h'U'g'Y]bYf'XYf
Ø\ fYbXYb'GdYn]U'ghYb']b'XYf'5'hYfgnU\ b\Y]'_i bXY'i bX'XYf
nU\ bÅfnh]WXYb'Dfch\Yh]_''9f'\Uh'g]W'a]hj YfgW]YXYbYb
5gdY_hYb'XYf'NU\ba YX]n]b'Ui gY]bUbXYf[YgYhnhž']bgVYgcbXYfY']a
6YfY]W'XYf'_ca d'YI Yb'; Ubn_]YZYffY_cbghfi _]cbYb'i bX'XYf
nU\ bÅfnh]WXYb'A UhYf]U'_i bXY'' A]h'gY]bYf'i a ZUggYbXYb
9I dYfh]gY'k]fX'Yf'X]Y'DUh]YbhYbj Yfgcf[i b['Ub'XYf
I b]j Yfg]hÅhga YX]n]b 'A U]bn'Yf\YV`]W'VYfY]WYfb ž'VYhcbh
I b]j "!DfcZ''8f''F U'Z'?]Ygg`]Wž'XYf'J cfghUbXgj cfg]hYbXYf"

: c_i g'Ui Z'X][]hU'Y' =bbcj Uh]cbYb

9]b'nYbhfU'Yg'5b']Y[Yb'j cb'5Vci !5mUg\ 'k]fX'Yg'gY]bž'X]Y
]bhYfX]gn]d']bÅfY'i bX'X][]hU'Y'5i gf]W]hi b['XYf'?`]b]_ni 'ghÅf_Yb"

ᄃY]bYf'NY]hž]b'XYf'X][]hU'Y'HYW bc`c[]Yb']b'XYf'NU\ba YX]n]b
fUd]XY'Zc fhgW fY]hYbž'VYUVg]W h][h'Yfž']bbcj Uh]j Y
6Y\UbX'i b[ga Yh\cXYb'ni 'ZØfXYfb'ni bX'XYb'b]W h!W]fi f[]gW Yb
6Y\UbX'i b[gVYfY]W 'ZØf'À'hYfY'DUh]Ybh.]bbYb'Ui gni VUi Yb'' ᄃW
ZfYi Y'a]W'gY\ f'XUfUi Zž'X]Y'_'b]gW Yb'5V'Ài ZY'Ub'XYf'Dc'[_]b]_
ni 'cdh]a]YfYb'ni bX'X]Y'VYghY\YbXYb'Ghfi _hi fYb
k Y]hYfni Ybhk]W_Y'b ž'gc'5Vci !5mUg\ 'ni 'gY]bYb'D'ÀbYb"

GY]b'9b[U[Ya Ybh'ZØf'X]Y': cfgW i b['k]fX'g]W 'Ui Z'a Y\ fYfY
GW'ØggY'VYfY]W Y'_cbnYbhf]YfYbž'XUfi bhYf'X]Y'; YfcXcbhc`c[]Y'
XUg': UW [YV]Yhž'XUg'g]W 'a]h'XYb'nU\ba YX]n]b]gW Yb
6YXØfZb]ggYb'À'hYfYf'A YbgW Yb'VYgW'ÀZh][h' 'gck]Y'X]Y
9bhk]W_i b['YZZY_h]j Yf'6Y\UbX'i b[g_cbnYdhY'ZØf'ᄃa d'UbhUH'ni bX
X]Y'I bhYfgi W i b['cfU'Yf': i b_h]cbYb''6YgcbXYfg']bhYfYggUb'h]g]bX
gY]bY'U_hi Y''Yb': cfgW i b[Yb'ØVYf'X]Y'5i gk]f_i b[Yb'XYg
ᄃa a i bgmghYa g'Ui Z'X]Y'; Ygi bX\Y]h'j cb'ᄃa d'UbhUH'Ybž'X]Y
i bYf'Àgg]W'ZØf'XUg'J Yfgh'ÀbXb]g]j cb'9bhØbXi b[Yb'fi bX'ia
NU\b]a d'UbhUH'g]bX"

8 Ug'k]ggYbgW UZh]W Y'DfcZ]'XYf'I b]j Yfg]h'Àhga YX]n]b'A U]bn'k]fX
Xi fW'gY]bY': À\][_Y]hYb']b'XYf'ᄃa a i bc`c[]Y'ni bX'XYf
5'hYfbgZc'fgW i b['YVYbZU`g'[Ygh'Àf_h'' 8]YgY'6YfY]W Y'g]bX'ZØf
i bgYfY?']b]_j cb'[fc» Yf'6YXYi hi b['i bX'V]YhYb'nU\`fY]W Y
GmbYf[]Y'YZY_hYž']bgVYgcbXYfY']b'XYf'9bhk]W_i b['bYi Yf
6]ca UhYf]U']Yb ž'Yf'_Àfh'XYf'_ca a]ggUf]gW Y'K]ggYbgW UZh]W Y
J c'fghUbXž'i b]j "!DfcZ''8f''< Ubg'Øf['GW]'X''8]Y'ᄃbcj Uh]cbg_fUZh
XYf?']b]_j Yfgdf]W h'j]Y'j YfgdfYW YbXY': c'fhgW f]hY']b'XYf
nU\ba YX]n]b]gW Yb'6Y\UbX'i b["

A]h'6`]W'_Ui Z'X]Y'5i gV]'Xi b['Ub'XYf'I b]j Yfg]h'Àh]gh'5Vci !5mUg\
YVYbZU`g'cdh]a]gh]gW.' A]h'XYf'bYi Yb'nU\b'Àfnh]W Yb
5ddfcVUh]cbgcfXbi b['ghY\Yb'k]f'j cf'[fc» Yb'< YfUi gZc'fXYfi b[Ybž
X]Y'k]f'[Ya Y]bgUa 'VYk'À'h][Yb'k c''Yb''8 Ug'9fbYi Yfb'j cb
@Y\ fZc'fa UhYb'ni bX'X]Y'ᄃhY[fUh]cb'bYi Yf'ᄃ\U'hY']b'X]Y
K]ggYbgj Yfa]h'ni b['g]bX'YggYbn]Y''ž'i a 'X]Y'b'ÀW ghY'; YbYfUh]cb
j cb'NU\b'ÀfnhYb'VYgha Ø[']W'Ui gni V]'XYb"

GUa]f'5Vci !5mUg\ ']gh'_Y]b'I bVY'_UbbhYf']b'XYf'U_UXYa]gW Yb

K Y`h"BUW`gY]bYa `Ghi X]i a `XYf`NU\ba YX]n]b`Ub`XYf`5`VYfh!
@ Xk][g!l b]j Yfg]h`h: fY]Vi f[`i bX`XYf`Dfca ch]cb`]a `6YfY]W
?cbgYfj]YfYbXY`NU\b\Y]`_i bXY`]a `š\`&\$%' ž`gUa a Y`hY`Yf`Ub
XYb`NU\ba YX]n]b]gW`Yb`?`]b`_Yb`XYf`l b]j Yfg]h`h:6Yfb
i a ZUb[fY]W`Y`9fZU\fi b[Ybž`VYj cf`Yf`X]Y`@Y]hi b[`XYf`GY`_h]cb
8][]hU`Y`a d`Ubhc`c[]Y`i bX`FY`_cbghfi _h]j Y`NU\ba YX]n]b
ØVYfbU\ a "`GY]bY`U`UXYa]gW`Y`@Ui ZVU\b`]gh[Ydf`[h]j cb
nU\`fY]W`Yb`5i gnY]W`bi b[Yb`i bX`A]h[`]YXgW`UZhYb`]b
]bhYfbUh]cbU`Yb`: UW [YgY`gW`UZhYb"

A]h`gY]bYa `l a ni [`bUW`A U]bn`k]fX`Yf`HY]`Y]bYg
ni _i bZhgc]f]Ybh]YfhYb`HYUa gž`XUg`Ub`XYf`GW`b]hhghY`Y`nk]gW`Yb
DfU]g`i bX`K]ggYbgW`UZh]b]bcj Uh]j Y`@Øgi b[Yb`Ybhk]W`_Y`b
a ØW`hY`5Vci !5mUg\`Vf]b[h]b]W`h`bi f`Y]bY`gc`]XY`VYfi Z]W`Y
; fi bXUi gV]`Xi b[`a]hž`gcbXYfb`Ui W`Y]bYb`A UghYfUVgW`i gg]a
6YfY]W`A YX]WU`A UbU[Ya Ybh`GY]bY`J]g]cbYb`ZØf`X]Y`Dc`_]`b`_
`UggYb`Yfk UfhYbž`XUgg`X]Y`l b]j Yfg]h`hga YX]n]b`A U]bn`ni `Y]bYa
NYbhfi a `ZØf`a cXYfbY`nU\ba YX]n]b]gW`Y`J Yfgcf[i b[`k]fX"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY