

F \ Y]b`UbX!DZU`n`Yf\ Ò\ h' =bj Ygh]h]c bYb`]b
l b]a YX]n]b. '7\ UbW\ ZØf': c fgW\ i b[`i bX
@Y\ fY

F \ Y]b`UbX!DZU`n`ZØfXYfh'X]Y`l b]a YX]n]b. '@UbXYga]hhY`ZØf
: c fgW\ i b[`i bX`@Y\ fY`ghY][Yb`XYi h]W\ " '8YZ]n]h'gc``V]g'&\$&,
Ui Zbi ``[YgYb_h'k YfXYb"

F \ Y]b`UbX!DZU`n` / `GUUf`UbX
l b]a YX]n]b`A U]bn. '< YfUi gZcfXYfi b[Yb`i bX
@Øgi b[Yb`]a `; Ygi bX\ Y]hgVYfY]W\

%&"\$, "&\$&(ž'\$(. \$*`l \ f

8]Y`A U]bnYf`l b]j Yfg]hÅhga YX]n]b`ghY\h]j cf`Z]bUbn]Y`Yb
< YfUi gZcfXYfi b[Ybž'X]Y`b]W\h'bi f`XUg? fUb_Yb\Ui gž'gcbXYfb
Ui W\`X]Y`[YgUa hY`F Y[]cb`VYhfYZYb" `Hfc h`Y]bYf`Yf\ Ò\ hYb
Z]bUbn]Y`Yb`l bhYfghØhni b[`]b`XYb`Y`hnhYb`đ\ fYb`V`]YV`X]Y
Dfc[bcgY`bY[Uh]j ž'k Ug`X]Y`k]fhgW\ UZh]W\Y`GhUV]`hÅh`XYg`=bgh]hi hg
Ub[Y\h"

K UW\ gYbXY`8YZ]n]hY. `9]b
VYgc f[b]gYffY[YbXYf`HfYbX

=b`XYb`Y`hnhYb`đ\ fYb`j YfnY]W\ bYhY`X]Y`l b]j Yfg]hÅhga YX]n]b`A U]bn
Yf\YV`]W\Y`8YZ]n]hYž'X]Y`&\$&'`VY]`fi bX`%' ž'`A]`]cbYb`9i fc
`U[Yb`"8]YgY`J Yf`i ghgi a a Y`YbghY\h`\Ui dhgÅW\`]W\`Xi fW\`X]Y
?fUb_Ybj Yfgcf[i b["'8]Y`6Y\UbX`i b[Yb`k YfXYb`Xi fW\

: U`dUi gWU`Ybž`X]Y`j cb`?cghYbhfÄ[Yfb`k]Y`XYb`?fUb_Yb_UggYb
[YnU\`h`k YfXYbž`Z]bUbn]Yfh"@Y]XYf`XYW_Yb`X]YgY`DUi gWU`Yb`b]W h
X]Y`hUhgÄW`]WYb`?cghYbž`k Ug`X]Y`i b]a YX]n]b`]b`Y]bY`Z]bUbn]Y`Y
GW]YZU[Y`Z\fh"

:]bUbn]Y`Y`i b hYfghØhni b[`Xi fW`XUg`@UbX

I a`XYb`8fi W`Ui Z`X]Y`i b]a YX]n]b`ni`a]bXYfbž`\Uh`XUg`@UbX
F\Y]b`UbX!DZU`n]b`XYb`YhnhYb`š\ fYb`X]Y`Z]bUbn]Y`Y
I bhYfghØhni b[`ZØf`: cfgW`i b[`i bX`@\fY`Yf\YV`]W`[YghY][Yfh`8Yf
@UbXYgni Z\fi b[gVYhfU[`Yf\Ø`hY`g]W`j cb`-) ž\$(`A`j`cbYb`9i fc
]a`š\ f`&\$&\$`Ui Z`%- ž%- `A`j`cbYb`9i fc`]a`š\ f`&\$&(`ž`k]Y`Ui g
5bhk cfhYb`XYg`A]b]ghYf]i a`g`ZØf`K]ggYbgWUZh`i bX`; Ygi bX\Y]h
\Yfj cf[Y\h`8]YgY`i bhYfghØhni b[`nY][h`XUg`6YghfYVYb`XYf
FY[]Yfi b[ž`b`6]`Xi b[`i bX`; Ygi bX\Y]h`ni`]bj Ygh]YfYbž`gY`Vgh
k Ybb`X]Y`?fUb_Yb\Ui gZ]bUbn]Yfi b[`U`g`_f]h]gW`VYhfUW`hY`h`k]fX"

J YfUbhk cfhi b[`XYg`@UbXYg`i bX

? fYX]hUi ZbU\ a Y

8]Y`Z]bUbn]Y`Yb`GW`k]Yf][_Y]hYb`nk]b[Yb`X]Y`i b]j Yfg]hÄhga YX]n]b
XUni ž`6Yhf]YVga]hY`_fYX]hY`Ui Zni bY\ a Ybž`X]Y`a]hYfk Y]Y`Ui Z
ØVYf`Y]bY`\U`VY`A`j`]UfXY`9i fc`Ub[Ygh]Y[Yb`g]bX`8 Ug`@UbX
ØVYfb]a a`h`X]Y`; Yk Ä\fhfÄ[Yf\UZh`i b[`ZØf`X]YgY`?fYX]hYž`k Ug
VYXYi hYhž`XUgg`Yg`]a`i`U`Y`j cb`NU\`i b[gUi gZÄ`Yb`ZØf`X]Y
GW`i`XYb`[YfUXYghY\Yb`a`i`gg`8]Yg`ghY`h`Y]bY`Yf\YV`]W`Y
a]hY`VUfY`6Y`Ughi b[`ZØf`XYb`@UbXYg\Ui g\U`h`XUf"

GhfUhY[]Yb`ni f`8YZ]n]hfYXi n]Yfi b[

I a`XYb`Z]bUbn]Y`Yb`<YfUi gZcfXYfi b[Yb`ni`VY[Y[bYbž`\Uh`XYf
5i Zg]W`hgfUh`i bhYf`XYa`J`c]g]h`j cb`A]b]ghYf`7`Ya Ybg`<cW`fGD8Ł
X]Y`i b]a YX]n]b`Ui Z[YZcfXYfhž`V]g`9bXY`XYg`š\ fYg`Y]b`?cbnYdhni
Ybhk]W_Y`bž`XUg`X]Y`j Yf`i ghY`]bbYf\U`V`j cb`ZØbZ`š\ fYb`Ui Z`bi`
fYXi n]YfYb`gc`""8]YgY`A`U`»bU\ a Y`n]Y`h`XUfUi ZUVž`X]Y`Ub[Zf]gh][Y
k]fhgWUZh]W`Y`; Ygi bX\Y]h`XYf`9]bf]W`hi b[`g]W`Yfni ghY`Yb`i bX
X]Y`E`i`U`]hÄ`h`XYf`a`YX]n]b]gW`Yb`j Yfgcf[i b[`b]W`h`ni`[YZÄ`fXYb"

8]Y 'F c ``Y 'YI hYfbYb '6YfUhi b[Yb

&\$%- 'k i fXY'Y]b ; i hUW hYb'j cb'XYf
K]fhgW UZhgd fØZ b[g[YgY`gW UZh? DA ; ']b'5i ZhfU['[Y[YVYbž'i a
X]Y':]bUbni gghUhi b['XYf'i b]a YX]n]b]a 'J Yf['Y]W'ni 'UbXYfYb
l b]j Yfg]hÀhg_']b]_Yb'ni 'UbU`mg]YfYb" '8 Ug'A]b]ghYf]i a 'a Yf_hY
'YXcW 'Ubž'XUgg'X]Y'9f[YVb]ggY']b']\fYf'5i ggU[Y_fUZh'VY[fYbnh
g]bXž'XU'X]Y':]bUbni]Yfi b[ggmgHYa Y'XYf'? fUb_Yb\Ài gYf'ghUf_
j Uf]]YfYb" '8]Y'i b]a YX]n]b'k]fX'XU\Yf'Ui Z[YZcfXYfhž'\fY
gdYn]Z]gW Yb'6YXØfZb]ggY'XUfni ghY''Ybž'X]Y'XUbb']b'ni _ØbZh[Yb
8]g_i gg]cbYb'VYfØW_g]W h][h'k YfXYb'gc``Yb"

8 Ug'GW]W_gU`XYf'i b]a YX]n]b'A U]bn'gd]Y[Y'h'X]Y
<YfUi gZcfXYfi b[Yb'k]XYfž'j cf'XYbYb'j]Y'Y`ÖZYbh]WY
'fUb_Yb\Ài gYf']b'8Yi hgW'UbX'ghY\Yb" 'K À\fybX'XUg'@UbX
k Y]hYf\]b']b': cfgW i b['i bX'@Y\fy']bj Ygh]Yfhž'V'Y]Vh'X]Y': fU[Yž'k]Y
'Ub[Zf]gh['Y]b'hfU[ZÀ\][Yg'A cXY``ZØf'X]Y':]bUbni]Yfi b['XYf
'; Ygi bX\Y]hgj Yfgcf[i b['[YgW UZZYb'k YfXYb'_Ubbž'i a 'X]Y
E i U`]hÀhi bX'J YfZØ[VUf_Y]h'j cb'a YX]n]b]gW Yb'8]Ybgh'Y]ghi b[Yb
ni '[Yk À\fy]ghYb"

8YhU]`g

6Ygi W Yb'G]Y'i bg'Ui Z.'b!U["XY