

GWÅZYf\ØbX]b'6]UbWU. 'FH@!G\ck '[]Vh
<cZZbi b['ZØf'i bj Yfa]hhY`VUFY`<i bXY

8 Ug'A U]bnYf'H]Yf\Y]a '_ccdYf]Yfh'a]h'A Ufh]b'F ØhhYf']b'XYf
FH@G\ck ' 8]Y'] bj Yfa]hhY`VUFYb ž'i a 'GWÅZYf\ØbX]b
6]UbWU'ni '\Y`ZYb"

⊕'Y]bYf'VYgcbXYfYb'5i g[UVY`XYf'FH@G\ck ' 8]Y
] bj Yfa]hhY`VUFYb 'k]fX`X]Y`%&!`Å\f][Y`GWÅZYf\ØbX]b'6]UbWU
j cf[YghY`hž`X]Y']a 'A U]bnYf'H]Yf\Y]a 'YVh'A Ufh]b'F ØhhYfž`XYf
VY_UbbhY`<i bXYhfU]bYf'i bX'A cXYfUhc fž`gYhnh'g]WÅ '[Ya Y]bgUa
a]h'gY]bYa 'HYUa 'ZØf`X]Y`J Yfa]hh'i b['j cb'6]UbWU`Y]b" 8]YgY
G]hi Uh]cb]gh'b]WÅ h'bi f'ZØf`X]Y`<ØbX]b'gY`Vgh'j cb'6YXYi hi b[ž
gcbXYfb'fYZY_h]Yfh'Ui WÅ`Y]b[fØ»YfYg`DfcV`Ya . `Å`hYfY`<i bXY
\UVYb`Yg`\Åi Z['gWÅk Yfž`Y]b`bYi Yg`Ni \Ui gY`ni `Z]bXYb"

6]UbWU`k i fXY`9bXY`&\$&&']a 'H]Yf\Y]a 'i bhYf[YVfUWÅ h''`≠f`\c\Yg
6Yi hY ZUb[] Yf\U`hYb'gcf[h`XUZØfž`XUgg`g]Y`U`g'i bj Yfa]hhY`VUF' []h"
H]YfdZY[Yf]b'5`Yi UbXfU`GY]h!<i gYž`X]Y']b'XYf`GYbXi b[
ni gUa a Yb'a]h'6]UbWU'ni `gY\Yb`gY]b`k]fXž`Yf`_`Åfhž`XUgg`6]UbWU
nk Uf`ZfYi bX`]WÅ`ni `A YbgWÅYb`]ghž`UVYf']a 'l a [Ub['a]h'UbXYfYb
<i bXYb'j `Ö`]['i bj YfhfÅ[`]WÅ`]gh" 8]Yg`VYXYi hYhž`XUgg`dchYbn]Y`Y
5Xcdh]j Y`hYfb'?']bXYf`cXYf`UbXYfY`<Ui gh]YfY`\UVYb`gc`hYb"
Ni XYa `a i gg`VYXUWÅ h'k YfXYbž`XUgg`6]UbWU`fY[Y`a `Å»]['Y]bYb
A Ui `_cfV`hfU[Yb'i bX`Ub`]fYa `J Yf\U`hYb`UfVY]hYb'a i gg" 8 Ug
5`hYf`XYf`<ØbX]b`Vf]b[h'ni gÅh`]WÅY`<YfUi gZcfXYfi b[Yb'a]h'g]WÅ ž
XU`g]Y`Ui Z`A YX]_Ua YbhY'i bX`D\mg]ch\YfUd]Y`Ub[Yk]YgYb`]gh"

8fY\dfcnYgg'i bX'5i gghfU\`i b[

8]Y`8fY\UfVY]hYb`ZØf`X]Y`GYbXi b[`ZUbXYb']a `Gca a Yf`&\$&' `ghUhh
i bX`XUi YfhYb`V]g']bg': fØ\`U\`f`XYg`bÅWÅghYb``X\`fYg" 5a`%) "

GYdhYa VYf'k]fX'X]Y'9d]gcXY'a]h'6]UbWU'Ui Z'F H@'Ui g[YghfU\`h'
GY]m!<i gY'VYf]W\hY'hj'cb'Y]bYf'fY]Vi b[g'cgYb'Ni gUa a YbUfVY]h
a]h'XYa 'FH@HYUa 'i bX'`cVh'X]Y' [i hY'`C f[Ub]gUh]cb'XYf
8fY\UfVY]hYb'"G]Y'VYhc b'h'U`YfX]b[gž'XUgg'6]UbWU`_Y]b'9]bnY`ZU`
i bhYf'XYb'<i bXYb'ja 'H]Yf\Y]a ']gh"J]Y'Y'UbXYfY'H]YfY'\UVYb
À\b`]W\Y'J Yf\U'hYbgUi ZZA`][_Y]hYb'i bX'k UfhYb'YVYbZU`g'Ui ZY]b
bYi Yg'Ni \Ui gY"

8]Y'i bj Yfa]hY`VUfYb `V]YhYh'Y]bY'D'UhhZcfa `ZØf'gc`W\Y'<i bXYž
]bXYa `g]Y']bhYbg]j Y'HfU]b]b[gdfc[fUa a Y'i bhYf'XYf'@Y]hi b['j cb
A Ufh]b'F ØhhYf'Xi fW\`Ui ZYbž'i a `]\fY'7\UbW\`b'Ui ZY]bY
J Yfa]h'i b['ni `Yf\Ø\Yb'"8]Y'YfghY'GhUZZY`X]YgYf']bZcfa Uh] Yb
GYbXi b['k i fXY]a `>U\ f'&\$&&'Ui g[YghfU\`h'i bX'\Uh'VYfY]hg'j]Y'Yb
<i bXYbž'X]Y'U'g'gW\k Yf'j Yfa]hY`VUf' [Y'hYbž'XYb'K Y[']b'Y]b
bYi Yg'Ni \Ui gY' [YVbYh"

8]Y'H\Ya Uh]_ž'X]Y'g]W\` \]bhYf'6]UbWUg'; YgW\]W\hY'j YfV]f[hž']gh'ZØf'
H]Yf\Y]a Y'i bX'X]Y'; YgY`gW\UZhj'cb'[fc» Yf'F Y'Yj Ubn"9g'nY][h
g]W\ž'XUgg'b]W\h'bi f'† b[Y'<i bXYk Y'dYb'Ui Z'fY[Yg'`hYfYggY
ghc» Ybž'gcbXYfb'Ui W\`À'hYfYž'c Zh'ØVYfgY\YbY'H]YfY'k]Y'6]UbWU
Ui ZY]bYa `A YbgW\YbYfW\hYb!@YVYb']b'XYf'; YVcf[Yb\Y]h'Y]bYg
Ni \Ui gYg'\cZZYb'"8]Y'6Ya Ø\i b[Ybž'X]YgY'<i bXY']bg
F Ua dYb`]W\h'ni `fØW_Ybž'g]bX'YbHgW\Y]XYbX'ZØf'XYfYb'Ni _i bZh"

: Øf'`hYfYgg]YfhY'g]bX'X]Y'5bgÀhnY'j'cb'A Ufh]b'F ØhhYf'i bX'gY]b
9b[U[Ya Ybh'ZØf'gc`W\Y'<i bXY'Y]bY'k Yfhj'c`Y'`hZcfa Uh]cbgei Y`Y"
8]Y'G\ck `V]YhYh'b]W\h'bi f'9]bV`]W_Y']b'X]Y'DfcV`Ya Uh]_XYf
i bj Yfa]hY`VUfYb'<i bXYž'gcbXYfb'Ui W\`dfU_h]gW\Y'F UhgW\`À[Y
ZØf'dchYbn]Y`Y'5Xcdhj] Y'hYfbž'X]Y'g]W\`ZØf'Y]bYb'<i bX'Ui g'XYa
H]Yf\Y]a `YbhgW\Y]XYb'a ØW\hYb"

8YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["XY