

B YhUb ^U\i g`l bhYfghØhni b[`ZØf`Hfi a dg
i a ghf]hhYbYb `; UnU!D`Ub °

6Yb^Ua]b`BYhUb ^U\i `i bhYfghØhnh`Hfi a dg`i a ghf]hhYbY`D`ÄbY
ni f`?cbhfc`Y`XYg`; UnUghfY]ZYbg"9]b`6`W_`Ui ZX]Y
<]bhYf[fØbXY`i bX`FYU_h]cbYb"

; UnUghfY]ZYbž`DU`Ägh]bU`!`8]Y`GdUbbi b[Yb`]a `BU\cgh!`?cbZ]_h
bY\`a Yb`k Y]hYf`ni ž`k Ä`fYbX`]gfUY`g`A]b]ghYfd`fÄg]XYbh`6Yb^Ua]b
BYhUb^U\i `X]Y`D`ÄbY`j cb`l G!DfÄg]XYbh`8cbU`X`Hfi a d`ZØf`XYb
; UnUghfY]ZYb`j c``i bX`[Ubn`i bhYfghØhnh"BUW`Y]bYa `HfYZZYb`a]h
Hfi a d`]a `K Y]»Yb`<Ui g`Äi »YfhY`g]W`BYhUb^U\i `Ybh`i g]Ugh]gW
ØVYf`XYggYb`U`hYfbUh]j Y`5bgÄhnY`ni f`@Ögi b[`XYf`?cbZ]_hY`]b`XYf
FY[]cb"9f`Vf]b[h[fc»Y`<cZbi b[`]b`Hfi a dg`J c fghY``i b[`Y]bYf
bYi Yb`Ni _i bZi`ZØf`XYb`; UnUghfY]ZYbž`XUg`U`g`l fgdfi b[gcfh`XYg
HYffc]f]ga i g`VYhfUW`hYh`k]fX"Ni gÄm`]W`d`Ubh`Hfi a d`X]Y
` VYfbU\`a Y`XYf`?cbhfc`Y`ØVYf`XYb`; UnUghfY]ZYbž`i a `XYggYb
k]fhgW`UZh]W`Y`9bhk]W_`i b[`j cfUbni hfY]VYbž`k Ug`BYhUb^U\i `U`g
fUX]_U`Y`5V_Y`f`j cb`_cbj Ybh]cbY`Yb`8Yb_k Y]gYb`cVh"

K Ä`fYbX`Y]bYf`DfYggY`cbZYfYbn`j YfXYi h`]W`hY`Hfi a d`ž`XUgg`X]Y
l G5`g]W`Ui W`i a `X]Y`6YgY]h[i b[`j cb`b]W`h`Yl d`cX]YfhYb
6ca VYb`i bX`UbXYfYb`K UZZYb`]a `; UnUghfY]ZYb`_Øa a Yfb`k ØfXYb"
9f`j YfZc`[h`XUg`N]Y`ž`XUg`; YV]Yh`Y]bYVbYb`i bX`UbgW`Y]»YbX
k]YXYfUi ZVUi Yb`ni `k c``Ybž`i a `XUXi fW`5fVY]hgd`ÄhnY`ni
gW`UZZYb`i bX`Y]bY`ghUV]`Y`K c`b]g]hi Uh]cb`ni `[Yk Ä`f`Y]ghYb" `≠
X]YgYf`GhfUHY[]Y`g]Y`h`Hfi a d`Y]bY`A Ò[`]W`_Y]hž`Ub[Zf]gh[
GhUV]`]hÄh]b`XYf`FY[]cb`ni `Vf]b[Yb" `Gc`hY`Yg`bchk YbX][`gY]bž
_ØbbhYb`l G!Hfi ddYb`YbhgUbXh`k YfXYbž`i a `X]Y`G]W`Yfi b[`X]YgYf
J cf\UVYb`ni `[Yk Ä`f`Y]ghYb"

l a ghf]hhYbY`l a g]YX`i b[gd`ÄbY

9]b`k Y]hYfYf`_cbhfcj YfgYf`5gdY_hj cb`Hfi a dg`GhfUHY[]Y`VYn]Y\h
g]W\`Ui Z`X]Y`a Ò[`]W\Y`I a g]YX`i b[`XYf`fi bX`nk Y]`A]``cbYb
DU`Àgh]bYbgYf`Ui g`XYa `; UnUghfY]ZYb`]b`UbXYfY`UfUV]gW\Y
GhUUhYb``Hfi a d`Yf`_`ÀfhYž`XUgg`X]Y`DU`Àgh]bYbgYf`Y]b` [i hYgž
Zf]gW\Ygž`gW\`ÒbYg`GhØW_`@UbX` `Yf`U`hYb`gc``hYb``8]YgYg`J cf`UVYb
ghÒ» h`U`Y`fX]b[g`Ui Z`Y`Zh][Y`?f]h]_`i bX`k i fXY`j cb`XYf`<Ua Ug`U`g
`F Ugg]ga i g` `VYnY]W\`bYh``Ni XYa` `UVYb`æfXUb]Yb`i bX`ÿ[mdhYb
VYfY]hg`Ub[Y`ØbX][hž`_Y]bY`DU`Àgh]bYbgYf`Ui g`XYa `; UnUghfY]ZYb
Ui ZbY`a Yb`ni `k c``Yb``

Hfi a d`VYhcbhYž`XUgg`X]Y` `; UnU!GUW\Y` `V]g\Yf`b]Y`Z`b_h]cb]Yfh
`UVY`i bX`XUgg`X]Y`A YbgW\Yb`]a `; UnUghfY]ZYbž`gc`k]Y`X]Y
G]hi Uh]cb`a ca YbhUb`Ui gg]Y`hž`_Y]bY`UbXYfY`A Ò[`]W\`_Y]h`ÀhhYbž
U`g`]b`]\fY`<Y]a Uh`ni fØW_ni`_Y`fYbž`X]Y`Y]bYa` `5Vf]gg[YV]Yh
[`Y]W\Y``8]YgY`ÿi » Yfi b[Yb`k YfZYb`b]W\`h`bi f`fYW\h]W\Yž`gcbXYfb
Ui W\`Yh\]gW\Y` : fU[Yb`Ui Zž`X]Y`]b`XYf`]bhYfbUh]cbU`Yb`Dc`]h]_`i bX
]b`XYb`A YX]Yb`]bhYbg]j`X]g_i h]Yfh`k YfXYb``

8]Y`I G!`=gfUY`!6Yn]Y\i b[Yb`]a`?`cbhYI h

8]Y`F c``Y`XYf`I G5`]a` `BU`cgh!`?`cbZ`_h]gh`b]W\`h`ni` `i bhYfgW\`ÀhnYb``
K Y[Yb`]\fYg`Gi dYfa` UW\`hghUhi` g`i bX`XYf`gc[YbUb`bhYb` `gdYW]U`
fY`Uh]cbg\]d` `a`]h`=gfUY``g]bX`g]Y`gY]h`đ\fnY`b`hYb`Y]b
YbhgW\Y]XYbXYf`5_hYi f`]b`XYf`F Y[]cb``=gfUY``dfcZ]h]Yfh`gY]h`XYb
%-`+\$Yf`đ\`fYb`j cb`i a ZUb[fY]W\Yf`K`]fhgW\`UZhg!`i bX`A`]]h`Àf\`]`ZY
Ui g`XYb`I G5``8]YgY`I bhYfghØhni b[`k Uf`[YgY`gW\`UZh]W\`i bX
a`]]h`Àf]gW\`VYXYi hgUa` `ZØf`X]Y`GY`VghVY`Ui dhi b[`=gfUY`g`
5a Yf]_Ub]gW\Y`K` UZZYb`]YZYfi b[Yb`i bX`Ui W\`XYf`]bcZZ]n]Y``Y
Bi`_YUfghUhi` g`XYg`@UbXYg`k YfXYb`j cb`K Ug\]b[hc`b`hc`Yf]Yfh``

8]Y`Ya` ch]cbU`Y`6]bXi b[`nk]gW\Yb`XYb`I G5`i bX`=gfUY``i bX`X]Y
dc`]h]gW\Yb`gck]Y`_i` `hi fY``Yb`5ZZ]b]h`ÀhYb`VY]XYf`BUh]cbYb`V]`XYb
X]Y` ; fi bX`U[Y`ZØf`X]Y`VYgcbXYfYb`6Yn]Y\i b[Yb``<]ghcf]gW\Y
9fY][b]ggYž`k]Y`X]Y` ; fØbXi b[`=gfUY`gž`ghY`Yb`]b`Y]bYa` `gh`ÀbX][Yb
K YW\gY`gd]Y`a`]h`XYb`9bhk]W_`i b[Yb`]a` `BU`Yb`C`ghYb``Gc`k i fXY
X]Y`I bhYfghØhni b[`ZØf`Y]bYb`ØX]gW\Yb`GhUUh`gck c``Xi fW\
Ua Yf]_Ub]gW\Y`đ`XYb`U`g`Ui W\`Xi fW\`X]Y`b]W\`h!`ØX]gW\Y
6Yj Ò`_Yfi b[`k`À`fYbX`XYg`<c`cW]i ghg`YbhgW\Y]XYbX`[YdfÀ[h``

8]Y`I G!Dc`]h[_\Uh`Y]bYfgY]hg`j Yfgi W hz`gfUY``]b`_f]h]gW Yb`D\ UgYb
 ni `i bhYfghØhnYbžUbXYfYfgY]hg`UVYf`Ui W `ni `j Yfgi W YbžYg`ni
 nØ[Y`b"8]YgYf`6U`UbW U_h`V`]YV`YXcW `cZh`gW k]Yf][ži bX`X]Y
 @U[Y`XYf`DU`Àgh]bYbgYf`_cbbhY`k Å\ fYbX`XYg`[Ubnyb
 : f]YXYbgdfcnYggYg`_Ui a `j YfVYggYfh`k YfXYb"8 Yf`ghYh][Y
 G]YX`i b[gVUi `]b`XYb`VYgYhnyb`; YV]YhYb`ghY`h]a ` _`UfYb
 K]XYfgdfi W `ni `XYb`]bhYfbUh]cbU`Yb` : cfXYfi b[YbžX]Y
 G]YX`i b[Yb`ni `ghcddYb"8]YgY`8mbUa]_Yb`a UW Yb`X]Y`5i gg]W h
 Ui ZY]bYb`XUi Yf\UZhYb` : f]YXYb`]b`XYf`FY[]cb`ni `Y]bYf`_ca d`YI Yb
 <YfUi gZcfXYfi b["

Ni gUa a YbZUggYbX`nY][h`g]W ž`XUgg`X]Y`XYfnY]h][Yb
 9bhk]W`i b[Yb`]a `; UnUghfY]ZYb`b]W h`bi f`X]Y`6Yn]Y`i b[Yb
 nk]gW Yb`XYb`I G5`i bX`gfUY`ž`gcbXYfb`Ui W `X]Y`[YgUa hY
 [Ycdc`]h]gW Y`@UbXgW UZh`]a `BU`Yb`CghYb`bUW \U`h][
 VYY]bZi ggYb`k YfXYb"

: Øf`k Y]hYfY`bZcfa Uh]cbYb`ØVYf`X]Y`<]bhYf[fØbXY`XYg`BU`cgh!
 ?cbZ]_hg`i bX`X]Y`Fc`Y`XYf`I G5`VYgi W Yb`G]Y`HU[Yggd]Y[Y`ž`
 GØXXYi hgW Y ži bX`VdV"

8YhU]`g	
J c fZU``	HYffcf]ga i g
C fh	; UnUghfY]ZYbž`DU`Àgh]bU
E i Y``Yb	<ul style="list-style-type: none"> • k k k "hU[Yggd]Y[Y`"XY • k k k "gi YXXYi hgW Y"XY • k k k "VdV"XY

6Ygi W Yb`G]Y`i bg`Ui Z.`b!U["XY