

F c \ ghc ZZ! 8 YU`nk]gW\ Yb`l G5`i bX l _fU]bY. `9bXY`XYg`? f]Y[Yg`]b`G]W\ h3

l G5`i bX`l _fU]bY`Y]b][hYb`g]W\`Ui ZY]bYb`F c \ ghc ZZ! 8 YU`ž`XYf
čj Ygh]h]cbYb`i bX`a cXYfb]g]YfhY`Ni gUa`a YbUfVY]h`ZØfXYfb
gc`"



l _fU]bY`!`č`XYb`YhnhYb`HU[Yb`\UVYb`X]Y`l G5`i bX`X]Y`l _fU]bY
VYXYi hYbXY` : c fhgW\ f]hhY`]b`XYb`J Yf\UbX`i b[Yb`ØVYf`Y]bYb
F c \ ghc ZZ! 8 YU`Yfn]Y`h`@Ui`h`**A Yf_i f`**\UVYb`VY]XY`@AbXYf`Y]bY
5Vg]W\hgYf`_Àfi b[`i bhYfnY]W\ bYhž`X]Y`XYb`K Y[`ZØf`Y]b
i a ZUggYbXYg`5V_ca`a Yb`YVbYb`gc`" `š`]`U`Gk mfmXYb`_cž`X]Y
ghY`j YfhfYhYbXY`A]b]ghYfd fÀg]XYb]b`XYf`l _fU]bY`ž`VYgh`h][hY`X]Y
5Vg]W\hž`Y]b`j cfhY`]\UZhYg`5V_ca`a Yb`UVni gW\`Y»Yb`i bX
VYnY]W\ bYhY`XYb`8 YU`U`g`Y]bYb`k]W\h][Yb`GW\ f]h`ZØf`X]Y
k]fhgW\UZh]W\Y`Ni gUa`a YbUfVY]h`nk]gW\Yb`XYb`BUh]cbYb`"

l G!DfÀg]XYbh`8 cbU`X`Hfi`a`d`[UV`VY`_Ubbhž`XUgg`X]Y`cZZ]n]Y`Y`
l bhYfnY]W\bi b[`XYg`5V_ca`a Ybg`b`ÀW\ghY`K`cW\Y`YfZc`[Yb
_ØbbhY`":]bUbna]b]ghYf`GW`h`6YggYb`h`_ØbX][hY`Ubž`XUgg`XYf`8 YU`

fi bX`i a `XYb`&*`"5df]`i bhYfnY]Wk bYh`k YfXYb`_ÖbbhY`i bX`Y]bY
, \$!gY]h][Y`J YfY]bVUfi b[`VYfY]hg`Ui g[YUfVY]hYh`k i fXY`"Hfi a d
g]Y\h`X]YgYb`GWk f]h`U`g`HY]`XYf`ja`i` _fU]bY!`?`f]Y[` [Y`Y]ghYhYb`i` G!
A`]]hÅf\`]ZYbž`k`cVY]`X]Y`9]bnY`\Y]hYb`XYg`8YU`g`k`Y]h[Y\YbX
i bVY`_Ubbh`g]bX"

8 YhU]`g`XYf`J Yf\ UbX`i b [Yb

I a`Y]b`k`]fhgWk UZh`]Wk Yg`DUf`hbYfgWk UZh`gUV`_ca` a`Yb`i`bX`Y]bYb
≠j`Ygh]h]cbgZc`bXg`ZØf`XYb`K`]YXYfUi`ZVUi`XYf`i`_fU]bY`ni`gWk UZZYbž
d`UbYb`X]Y`i`G5`i`bX`X]Y`i`_fU]bY`Y]bY`b`ÅWk ghY
J Yf\UbX`i b[gfi bXY`Ua`i`&(`"5df]`&\$&)"`Gk`mf`mXYb`_c`Yf`_`ÀfhYž
XUgg`XYf`i`c`bXg`≠j`Ygh]h]cbYb`i]b`≠ZfUghfi`_hi`fa`cXYfb]g]Yfi`b[ž
I bhYfbY\`a`Ybgi`bhYfghØ`hni`b[`i`bX`X]Y`GWk UZZi`b[`bYi`Yf
k`]fhgWk UZh`]Wk Yf`A`Ò[`]Wk`_Y]hYb`Ubn]Y\Yb`gc``ž`VYf]Wk hYh`N8: "

8 Ug`i`_fU]b]gWk Y`DUf`Ua`Ybh`a`i`gg`XUg`A`]bYfU`Y]bUV`_ca` a`Yb
fUh]Z]n]YfYbž`k`Å`fYbX`hYWk bc`c`[]gWk Y`i`fU[Yb`cb`i]bY`i`bX
gWk f]Zh`]Wk`VY\UbXY`h`k`YfXYb`gc``Yb`"8]Yg`gc``XYb
J Yf\UbX`i b[gdfcnYgg`Ybh`UghYb`i`bX`XYb`i`c`_i`g`Ui`Z\Y]`_Y
dc`]h]gWk Y`9b`hgWk Y]Xi`b[Yb`Yb`_Yb`"Hfi`a`d`Åi`»`YfhY`g]Wk
cdh]a`]gh]gWk`ØVYf`XYb`5VgWk`i`gg`XYg`5V`_ca` a`Ybg`i`bX`k`]Yg
XUfUi`Z`]\bž`XUgg`?`]Yk`i`g]Wk`Ub`X]Y`J`YfY]bVUfi`b[`U`hYb`gc``hY"

? cbZ]_hdchYbn]U`i`bX`< YfUi`gZcfXYfi`b [Yb

9fghY`J`Yf\UbX`i`b[Yb`ØVYf`XUg`F`c\`ghc`ZZUV`_ca` a`Yb`k`UfYb`9bXY
: YVfi`Uf`&\$&)`[YgWk Y]hYfhž`bUWk XYa`Yg`ni`Y]bYa`9`_Uh`nk`]gWk Yb
Hfi`a`dž`J`]nYdf`Åg]XYbh`i`8`J`UbW`i`bX`XYa`i`_fU]b]gWk Yb
Df`Åg]XYbhYb`K`c`c`Xma`mf`GY`Ybg`_m^[Y`_ca` a`Yb`k`Uf`"≠`X]YgYa
?`cbhYi`h`k`]fX`XYf`U`_hi`Y`Y`J`cfgWk`U[`Ui`g`K`Ug\]b[hc`b`_f]h]gWk
VYhfUWk hYh`i`_fU]b]gWk Y`A`YX]Yb`VYnY]Wk bYhYb`XYb`i`G!J`cfgWk`U[
U`g`i]bU`_nYdhUVY`ž`XU`Yf`j`]Y`Y`Di`b`_hY`Ybh`Å`hž`X]Y`b]Wk h
X]g`_i`h]Yfh`k`i`fXYb`cXYf`VYfY]hg`UV[Y`Y`b`h`k`c`fXYb`g]bXž`k`c`fØVYf
Ui`Wk`HU[YggWk Ui`VYf]Wk hYh"

GY`Ybg`_m`ghY`hY`_`Ufž`XUgg`XYf`J`cfgWk`U[`X]Y`i`_fU]bY`Y]bYg`HY]`g
]\fYf`Gci`j`Yf`Åb]hÅ`h`VYfUi`VY`i`bX`X]Y`F`ØW`_nU\`i`b[`U`Yf`i`G!`<`]ZYb

YfZcfXYfY"9f_ØbX)[hY'Ubž'XYb'J cfgW`U['Y]b[Y\YbX'dfØZYb'ni
k c`Yb'i bX'a UW hY'XYi h]Wž'XUgg'X]Y'I _fU]bY'_Y]b'5V_ca a Yb
U_nYdh]YfYb'k YfXYž'XUg'j\fy'9I !ϕhY[fUh]cb'[YZÀ\fxYh"9g'V`Y]Vh
UVni k UfhYbž'k]Y'g]W`X]Y'; YgdfÅW`Y'Ybhk]W_Y'b'i bX'cV`XYb
I _fU]bY'k Y]hYf\]b'Y]bY'nYbhfU'Y'Fc`Y'ja]bhYfbUh]cbU`Yb
Fc\ghcZza Uf_h'ni hY]'k]fX"

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	I _fU]bY
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "nXZ"XY • k k k "hU[YggW`Ui "XY

6Ygi W`Yb'G]Y'i bg'Ui Z.'b!U["XY